Appendix 1



2015/16 Budget

&

Medium Term Financial Strategy

2016/17

to

2019/20

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1.0 STRATEGIC BUDGET SUMMARY

1.1 Savings and Growth

Zero Based Budgeting

- 1.1.1 The 2015/16 budget and the Medium Term Financial Strategy has been constructed following a Zero Based Budgeting (ZBB) approach. For the 2015/16 budget, the following services have been subject to a "ZBB Heavy" approach, in that the budgets have been fundamentally rebuilt from the bottom to the top:
 - o Resources; Accountancy, Audit & Risk, Procurement and Legal
 - o Operations; Car Parking and Green Space
 - o Community; Health Protection and Animal Welfare (including Pest Control)
 - Leisure & Health; One Leisure
- 1.1.2 For all other services, they have been subject to a "ZBB Light" approach, which has effectively been a desk-top review of service budgets. Over the next year, all services that have only received a "Light" approach will be subject to a "Heavy" review. At the request of Cabinet a further £30,000 has been included in respect of the Community Chest.
- 1.1.3 The breakdown of how costs have been reduced or income increased by subjective type and service is shown below, further detailed analysis is shown in the service budget papers later in this report:

Table A			Impact of	ZBB across	Services		
		Expe	nditure cha	anges		Income changes	Total Changes
	Employee	Premises	Supplies &	Transport	Benefit & Transfer	Fees & Charges	
	£ 000's	£ 000's	£ 000's	£ 000's			
Directors and Corporate	(111)	(8)	(107)	(26)	1	12	(239)
Resources	(312)	(95)	(122)	(15)	(8)	75	(477)
Customer Services	(249)	(48)	(190)	(25)	(1,473)	1,652	(334)
Operations	(129)	96	(425)	(252)	(1)	(78)	(789)
Development	(37)	2	(187)	(28)	2	(22)	(271)
Community	(50)	(33)	30	(19)	24	(281)	(329)
Leisure & Health	(490)	53	(323)	(18)	(9)	623	(164)
Corporate Finance	347	0	(14)	423	756		
Net Expenditure	(1,031)	(33)	(1,326)	(382)	(1,479)	2,404	(1,847)
			(4,251)			2,707	(1,041)

Facing the Future

1.1.4 In addition to the savings that have been identified via ZBB, the Facing the Future (FtF) programme continues and where projects and programmes have been included in the previous Medium Term Plan process, or where new FtF projects and programmes have been developed, these have been included within this Medium Term Financial Strategy. The changes to service budgets are shown in Table B below. This also includes savings of £0.224m for shared services as a consequence of the Strategic Partnership with South Cambridgeshire District Council and Cambridge City Council.

Table B		ure has impacted on 16 Budget
	Change in Facing the Future Initiatives	Reason for Change
	£ 000's	
Resources	(23)	Shared Services Savings in respect of Legal Services
Customer Services	(228)	CallCentre and IMD Shared Services
Operations	15	Reduction in grant income.
Development	127	Additional salaries, reduction in supplies expenditure, correction to fees and charges and savings from Building Control Shared Services.
Total	(109)	

1.1.5 Following an instruction by the Portfolio Holder for Resources to Cabinet colleagues, further savings totalling £0.746m have been identified on a full year basis. However, as some of these savings are for management restructures these will only be part year so the amount included within the 2015/16 budget is £0.653m. The detail of these savings is shown below in Table C below, including the likely impact of these on service delivery. These savings have effectively been brought forward from the 2015/16 ZBB programme; however, as they have been produced in a short time there is a risk of under-achievement but these savings will be reviewed again during the 2015/16 ZBB programme.

Training 6 6 6.0 6.0 5.0 5.0 5.0 5.0 5.0 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6								
Resturers	Table C	Target			Full Year	filed Budget		
Resources Corporation Co		Target A	chieved		2015/16	2015/16		
Repources				%				
Resources						-		
Department 130 131 1864 151 April 151 April 151 Operations 202 233 13124 151 Operations 202 233 Operations 202 233 Operations 202 Oper								
Counter Services 130 151 1516 151 April 151	Resources	60	49	82%	49.0	April 49.0		
Development 50 115 2223 3 August 171		l l				•		
Development 50 116 222 225 156 April 156 Community 150 55 April 55.0		l l				•		
Leisure & Helath 180 85 47% 476.3 1324 1325		l l				•		
Leisure & Health 40 122 380% 122 August 8 660 746.3 1139 746.3 622 Savings Savings Saving Savings Saving Detail Service Impact Service Service	-							
Corporate Office Corporate Of	•	l l						
Savings Resources Accounts record of the Company o								
Saving Detail Service Impact Resources Accountance, Training Services 5 5 5.5 5.5 5.5 CIFFA training subscription procured more effectively via other means. Audit Training 0.5 0.5 0.5 0.5 Reduction in budget. Filted Staff States Amazement R&M-Miscellaneous 7 7 7.0 7.0 R&M programme, general saving. R&M-Miscellaneous 7 7 7.0 7.0 R&M programme, general saving. Legal Fees 6 6 6.0 6.0 Efficiency from legal fees budget. Training Costs Recovered 6 49 825 49.0 49.0 Customer Services Miscin Bedding Staffing 19 19 19.0 Delete post Customer Service Asst (OP196) in Housing Reads Staffing Compared Faturd Staffing 9 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5		660	746.3	113%	746.3	652		
Saving Detail Service Impact Service S	Corporate Office	0	0		0	C		
Accountancy Training 5.5 5.5 5.5 5.5 5.5 6.16 Audit Training 0.5 5.5 5.5 5.5 6.16 Audit Training 0.5 5.5 6.5 6.5 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0		660	746.3	113%	746.3	652		
Accountancy Training 5.5 5.5 5.5 5.5 5.5 6.16 Audit Training 0.5 5.5 5.5 5.5 6.16 Audit Training 0.5 5.5 6.5 6.5 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0	Savings						Saving Detail	Service Impact
Corporate Fauld Staffing St	· ·							•
Audit Training S.5	Resources							
Training 5.5 5.5 5.5 5.5 5.5 CIFA training subscription procured more effectively via other means. Audit Training 0.5 0.5 0.5 0.5 Reduction in budget Limited, but flexibility may be required if new initialives occur during year. Proactive risk initiatives will no longer be undertaken. Revised organisational structure Negligable (externalised internal Audit resource to support IA programme). Proactive risk initiatives will no longer be undertaken. Negligable (externalised internal Audit resource to support IA programme). Removal for isk initiatives budget. Proactive risk initiatives will no longer be undertaken. Negligable (externalised internal Audit resource to support IA programme). Removal for indepting a few forms of the sufficient to meet current needs. Removals Funds estimated to be sufficient to meet current needs. Removals Funds estimated to be sufficient to meet current needs. Removals Funds estimated to be sufficient to meet current needs. Removals Funds estimated to be sufficient to meet current needs. Reflection in use of external specialists. There may be a need for extra budget if specialist advinced to the sufficient to meet current needs. Efficiency in Training budget. Effi								
Audit Training 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5			5.5		5.5	5.5	CIFPA training subscription procured more	None
Training	_						effectively via other means.	
Training	<u>Audit</u>							
Hired Staff Estates Management R&M - Miscellaneous 7 7.0 7.0 7.0 7.0 R&M programme, general saving. Current Repairs & Renewals Funds estimated to be sufficient to meet current needs. Legal Legal Fees 6 6.0 6.0 Efficiency in Training 6 6.0 6.0 Efficiency in Training Costs Recovered 5 5.0 5.0 5.0 Efficiency in Training budget. Efficiency in T	Training		0.5		0.5	0.5	Reduction in budget	Limited, but flexibility may be required if new initiatives occur during year.
Estates Management R&M - Miscellaneous 7 7.0 7.0 7.0 R&M programme, general saving. Current Repairs & Renewals Funds estimated to be sufficient to meet current needs.	Services		5		5.0	5.0	Removal of risk initiatives budget.	Proactive risk initiatives will no longer be undertaken.
R&M - Industrial Legal Fees	Hired Staff		4		4.0	4.0	Revised organisational structure	Negilgable (externalised Internal Audit resource to support IA programme).
R&M-Industrial Legal Fees 6 6.0 6.0 Efficiency from legal fees budget. Training Costs Recovered 5 5.0 5.0 60 49 8276 Housing Needs Staffing 19 19 19 19.0 Delete post Customer Service Asst (OP196) in Housing Needs (currently vacant) Staffing 6 6 6.0 6.0 Remove Fraud Manager (CT121) from the establishment (currently vacant) Local Taxation Staffing 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Estates Management							
Legal	R&M - Miscellaneous		7		7.0	7.0	R&M programme, general saving.	Current Repairs & Renewals Funds estimated to be sufficient to meet current needs.
Legal Fees	R&M - Industrial		10		10.0	10.0	R&M programme, general saving.	Current Repairs & Renewals Funds estimated to be sufficient to meet current needs.
Training Costs Recovered 6 6.0 6.0 5 5.0 5.0 60 49 82% 49.0 49.0 Customer Services Housing Needs Staffing 19 19 19.0 Delete post Customer Service Asst (OP196) in Housing Needs (currently vacant) Staffing 6 6 6.0 6.0 Fficiency in Training budget. Efficiency in Costs Recovered budget. Delete post Customer Service Asst (OP196) in Housing Needs (currently vacant) Fraud Staffing Fraud Staffin	Legal							
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Customer Services Housing Needs Staffing 19 19 19 19 19 19 19 19 19 1	Training		6		6.0	6.0	Efficiency in Training budget.	
Customer Services Housing Needs Staffing 19 19 19 19 19 19 19 19 19 19 19 19 19	Costs Recovered		5		5.0	5.0	Efficiency in Costs Recovered budget.	
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Housing Needs Staffing 19 19 19 19 19 19 19 1								
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Staffing 60 60 60.0 Remove Fraud Manager (CT121) from the establishment (currently vacant) This is assuming a smaller Fraud Team post-transfer of resources to DWP (following the SFIS transfer of transfer of teach sewhere at HDC). This manage need some Fraud expertise, so assumes they have capacity to cope, but will be deleted. Assumes collection levels can be maintained by a smaller team and income is not affected. Ea of C Tax collected is £100k, so risk has significant impact. Collection rates are holding, but the E continues to grow. IMD Staffing 50 50 50.0 System & Network Manager (CT007) post to be deleted (currently vacant) IMD Structure has changed with the loss of posts. Staff have taken on additional tasks as a consequence of this decision - increasing our risks around stretching a smaller team across HDI time when IT is seen as a key enabler of change. The risk is mitigated by the forthcoming share service offering the opportunity to increase resilience							Housing Needs (currently vacant)	lost and we may take longer to deal with Housing cases
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(currently vacant) Staffing 50 50 50 50 50 50 50 50 50 5								
Continues to grow. IMD	Staffing		22		22	22.0	, ,,,	
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deleted (currently vacant) consequence of this decision - increasing our risks around stretching a smaller team across HDI time when IT is seen as a key enabler of change. The risk is mitigated by the forthcoming share service offering the opportunity to increase resilience								
time when IT is seen as a key enabler of change. The risk is mitigated by the forthcoming share service offering the opportunity to increase resilience	Staffing		50		50	50.0	, , , , , , , , , , , , , , , , , , , ,	
service offering the opportunity to increase resilience							ueleted (currently vacant)	
130 131 110/8 131 131		120	151	1160/	151	454		service offering the opportunity to increase resilience
		130	121	110%	151	151		
		<u> </u>			<u> </u>			
6							6	

Savings					Saving Detail	Service Impact
Operations						
Management						
Staffing	164		164 August	112	Reduction in management costs, admin staff and other posts.	Increase in cleaning contract to do essential cleaning previously done by daytime cleaners
Premises Rates Supplies	30		30	30.0	NDR reduction for MSCP and Sainsbury's car park.	No service impact as reduction in statutory charges.
Equipment & Furniture Uniforms & Laundry	5 24		5 24	5 24.0	Reduction in the litter bin budget. Adjustment to budget.	Nil Nil
Simonis & Edulary	200 223.3	112%	223.3	171	Aujustinent to budget.	•
Development						
Building Control Staffing	50		50	50.0	Deletion of post OP117 Building Control Officer from establishment list (currently vacant)	Reduced capacity and resilience
<u>Development Management</u> Staffing	50		50	50.0	Not to fill post OP040 Special Projects Officer unless funded by developers	Reduced capacity to deal with strategic developments
Economic Development Staffing	16		16	16.0	Deletion of post CN108 Corporate Project Assistant from establishment list	Administrative support for the economic team will need to be provided from elsewhere
	50 116	232%	116	116		
Community						
Property & Asset Staffing	66		66	66	Reduction in hours of Projects & Asset Manager from 37 hrs to 17 hrs per week, delivered from 1st January 2015 and therefore sustainable within the budget. Deletion of post OP061 (currently vacant)	Reduction in engineering capacity for HDC, existing workload such as Loves Farm Community Building, and Internal Drainage Board expertise picked up by rest of team, impact mitigated by reduction in capital programme. Potential impact on the advice to Development Services regarding development flood risk in the loss of expertise from the establishment Reduction in engineering capacity for HDC, any significant projects in the future will needing engineering resources will need resources to be 'bought in' and included in project costs. Potential impact on the advice to Development Services regarding development flood risk in the loss of expertise from the establishment
Other Staff Costs Licensing	1		1	1	Deletion of subsistence payments from all Community budgets following change of Council policy on 1st January 2015 (MU14 P20 £50; DP90 140 £600)	Impact on those staff who have historically claimed subsistence allowances, mitigated in that policy has been through consultation processes
Staffing	14		14	14	Restructure of Licensing Team, to be delivered before 1st April 2015 – subject to HR resources etc. to bring this matter to conclusion	Reduction in administrative support for the licensing team by approx 0.5 FTE, workload will have to be shared within the licensing team, or picked up within the wider Community team
<u>Community Safety</u> Staffing	4		4	4	Reduction of hours by member of staff.	Proposed reduction in administrative support for the community safety team by 0.2 FTE, workload will have to be shared within the community safety team, or picked up within the wider Community team - subject to HR resources etc. to bring this matter to a conclusion (saving from May 2015)
	180 85	47%	85	85		
Leisure & Health Leisure Centres Staffing	120		120 August	80	Review of Leisure Management costs.	Increase in risk of staff being spread thinly.
SALT Staffing	2	20501	2		Reduction in staff costs.	None
	40 122 660.0 746.3	305% 8.9	746.3	652.0	7	

Other Budget Changes

- 1.1.6 The budget also includes the revenue implications for:
 - capital, which total a net cost of £0.208m. These items included such things as
 the cost of cash flow from the use of working capital to finance the capital
 programme, reduction in revenue charged to capital and additional revenue
 income from certain capital projects.
 - changes following the budget consolidation process, which total a net saving of £0.201m. These items included VAT Partial Exemption, Development posts reflecting part-year contracts, child care vouchers and an adjustment in respect of the Collection Fund for additional surplus from 2014/15 that will be distributed to the Council in 2015/16.

Growth

- 1.1.7 In the main, service growth expenditure has not been included; however inflation has been applied in respect of pay and a reflection of the additional costs relating to statutory changes to employers national insurance contributions from 2016/17.
- 1.1.8 There are items of expenditure where growth is unavoidable and where these have occurred, the ZBB process requires that they are recognised and included. Also within growth are such items as inflation and adjustments to corporate related expenditure (e.g. minimum revenue provision and pension contributions); these are detailed in Table D below where such growth exceeds £50,000.

Table D	Corpora	ate Budget	Items and	the impact	on the 201	5/16 budget (value > £50,000)				
Item of	Forecast 2014/15	Updated Budget 2014/15	Budget 2015/16		Growth in 5/16					
Unavoidable Growth				Against Updated Budget		Reason for Growth				
	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's					
Minimum Revenue Provision	1,331	1,623	1,574	243	(49)	Additional capital spend due to the Council not funding capital expenditure from other sources (grants/capital receipts)				
Pension Contribution	789	789	1,135	346	346	Actuarial revaluation				
Insurance	366	335	394	28	59	Additional premium costs				

Summary Impact of ZBB, Facing the Future and Growth

1.1.9 Overall, ZBB, Facing the Future and Growth have resulted in a net reduction in the Council's budget of £0.944m (5%) and £2.439m (11%) when compared to the 2014/15 Forecast Outturn and the Updated budget respectively. A service by service summary is shown in Table E below.

Table E	201	4/15		201	Variance: 2015/16 Budget to 2014/15			
Service	Forecast Outturn	Updated Budget	ZBB	Facing the Future	Growth	Budget	Forecast Outturn	Updated Budget
	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's	%	%
Directors and Corporate	2,471	2,605	(239)	0	11	2,377	(4%)	(9%)
Resources	(118)	95	(477)	(72)	9	(445)	275%	(570%)
Customer Services	4,867	5,159	(334)	(378)	41	4,488	(8%)	(13%)
Operations	5,293	5,478	(789)	(156)	60	4,593	(13%)	(16%)
Development	1,655	1,930	(271)	11	21	1,691	2%	(12%)
Community	2,356	2,529	(330)	(85)	16	2,130	(10%)	(16%)
Leisure & Health	451	291	(164)	(81)	12	58	(87%)	(80%)
Corporate Finance	3,235	3,619	756	0	0	4,375	35%	21%
Net Expenditure	20,211	21,706	(1,847)	(762)	170	19,267		
Forecast Outturn	20,211		——————————————————————————————————————	14)		19,267	(5%)	
Updated Budget		21,706		> (2,439) <		19,267		(11%)

1.2 Revenue spending and sources of income

Income

- 1.2.1 The Council generates a considerable proportion of its own funding from the various services it provides; these range from income from One Leisure and Car Parking through to charging for the use of the Document Centre and Licensing and Planning Services. Service specific income is shown later in this report within the service budget pages. At section 7 of this report is a comprehensive list of the Fees and Charges that the Council will levy during 2015/16.
- 1.2.2 In addition the Council also generates income from corporate activity, this mainly centres on Treasury Management; however this is considerably less than in recent years because of the current extremely low interest rate environment.

Government Grant

- 1.2.3 The government provides a fair proportion of the core funding of the Council. Some of this funding is in relation to specific services e.g. Housing Benefit; but some of the funding is in support of general activity. With regard to:
 - New Homes Bonus (NHB), on the 16th December the government made an announcement in respect of New Homes Bonus and that the 2015/16 settlement would be £4.403m. At this time the Council continues to rely on NHB as part of the base budget.
 - Council Tax Freeze Grant (CTFG), the Council knows its allocation for 2015/16 as this was agreed in the 2014/15 settlement, this was for £82,000.
 - On the 18th December the government announced the Revenue Support Grant (RSG) and Non-Domestic Rates (NDR) 2015/16 provisional settlement for the Council. The relative allocations for RSG and NDR are £3.183m and £4.160m respectively.

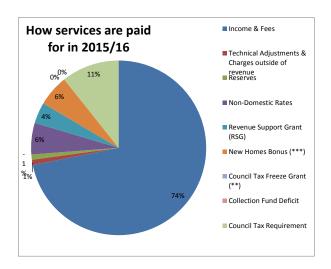
Council Tax

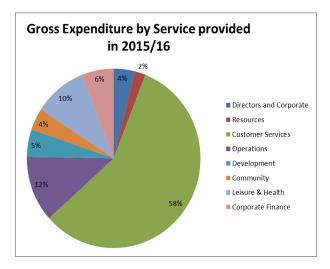
1.2.4 Members will recall that at the Full Council meeting held in July 2014, the Portfolio Holder for Resources announced that the Council was aiming to freeze Council Tax for 2015/16. Subject to the outcome of the 2015/16 general election and reasonable economic forecasts, the intention will be to freeze Council Tax for the period of the MTFS; thus Council Tax would remain at £133.18 from 2016/17 through to 2019/20 as well as 2015/16.

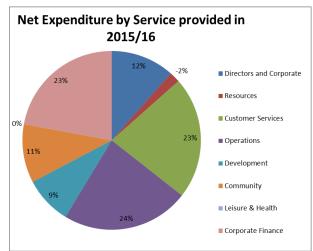
1.3 **Summary Budget**

1.3.1 Considering the commitment made to Freeze Council Tax for 2015/16 and the MTFS period and the ZBB process followed for the budget setting process, this results in the funding statement shown in Table F below.

Table F	Forecast	Updated Budget	Budget	Мес	dium Term Fi	Medium Term Financial Strategy							
	2014/15 £ 000's	2014/15 £ 000's	2015/16 £ 000's	2016/17 £ 000's	2017/18 £ 000's	2018/19 £ 000's	2019/20 £ 000's						
What services are prov	ided												
Directors and Corporate	2,769	2,894	2,654	2,654	2,667	2,684	2,694						
Resources	1,875	2,177	1,569	1,598	1,610	1,621	1,633						
Customer Services	44,310	44,735	42,412	42,536	42,590	42,646	42,697						
Operations	9,334	9,512	8,682	8,810	8,981	9,032	9,083						
Development	3,703	3,992	3,645	3,720	3,573	3,576	3,603						
Community	2,947	3,138	3,021	3,011	3,030	3,050	3,069						
Leisure & Health	7,427	7,961	7,146	7,232	7,245	7,352	7,398						
Corporate Finance	3,744	4,285	4,614	5,340	5,999	6,398	6,669						
Gross Expenditure	76,109	78,694	73,743	74,900	75,695	76,358	76,846						
Where the money come	s from to pro	vide service	es										
Income & Fees	(55,899)	(56,986)	(54,476)	(54,644)	(54,638)	(54,713)	(54,739)						
Technical Adjustments & Charges outside of revenue	(611)	(611)	(386)	(386)	(386)	(386)	(386)						
Net Expenditure	19,599	21,097	18,881	19,870	20,671	21,259	21,721						
Reserves	266	(1,232)	797	(298)	(1,537)	(2,073)	(2,355)						
Budget Requirement	19,865	19,865	19,678	19,572	19,134	19,186	19,366						
Non-Domestic Rates	(4,218)	(4,218)	(4,160)	(4,661)	(4,868)	(5,084)	(5,308)						
Revenue Support Grant (RSG)	(4,562)	(4,562)	(3,183)	(1,900)	(921)	(442)	0						
New Homes Bonus (***)	(3,344)	(3,344)	(4,403)	(5,126)	(5,342)	(5,537)	(5,814)						
Council Tax Freeze Grant (**)	(82)	(82)	(82)	0	0	0	0						
Collection Fund Deficit	(21)	(21)	(82)	0	0	0	0						
Council Tax Requirement	7,638	7,638	7,768	7,885	8,003	8,123	8,244						
- Base (*)	57,357	57,357	58,329	59,204	60,092	60,993	61,908						
- Per Band D	133.18	133.18	133.18	133.18	133.18	133.18	133.18						
Assumptions * Increase in Council Tax Base ** Council Tax Freeze Grant *** New Homes Bonus Assumed there is an annual increase in the base of 1.5%. Assumed that this does not continue as a separate grant (could be "rolled-up" Based on 2014/15 housing trajectory adjusted for CLG notified reduced new bases.													





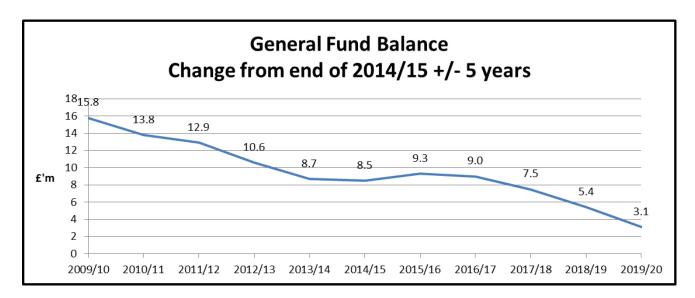


1.4 Revenue Reserves

1.4.1 The previous section has shown that the Council has met its stated commitment to freeze Council Tax from 2015/16 through to 2019/20. However, this commitment has required the extensive use of Revenue Reserves as is shown in Table G below over the MTFS period (a total use of £6.263m).

	Forecast	Budget	Medium Term Financial Strategy								
Table G	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20					
	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's					
General Fund											
Brought forward	8,684	8,537	9,334	9,036	7,499	5,426					
Contribution (to)/from	(147)	797	(298)	(1,537)	(2,073)	(2,355)					
Carried forward	8,537	9,334	9,036	7,499	5,426	3,071					

1.4.2 What this table shows is that if the Council takes no further action, then the current financial position of the Council does maintain a level of reserves above the £3.0m that was agreed by Cabinet in January 2015.



2.0 REVENUE OPERATIONAL BUDGETS AND MEDIUM TERM FINANCIAL STRATEGY

2.1 Subjective Analysis of Spend and Income

Huntingdonshire District Council

Actual			Forecast	Budget	Budget 2015/16				Medium Term Financial Strategy			egy 1
2013/14	Subjective Analys	is : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	Employees											
17,482,358	Employees	Additional pension payments	789,000	789,011	0	345,989		1,135,000	1,510,000	1,574,000	1,574,000	1,574,000
3,843,918		Hired Staff	568,494	509,450	(4,000)	(71,652)		433,798	433,800	553,798	553,798	553,798
226,583		Other staff costs	376,691	411,618	(50)	(80,419)		331,149	331,149	331,149	331,149	331,149
720,717		Pension & NI	3,858,471	4,095,166	(84,073)	(50,961)		3,960,132	4,357,712	4,401,289	4,445,302	4,489,755
499,080 34,240		Recruitment Salary	23,435 17,228,924	26,239 18,471,769	(385,087)	(25,339) (1,069,164)	177 824	900 17,195,343	900 17,328,499	900 17,500,987	900 17,680,199	900 17,856,204
1,747		Severance costs	204,949	205,726	0	1,274	177,024	207,000	207,000	207,000	207,000	207,000
1,140,898		Severance payments	8,123	0	0	0		0	0	0	0	. 0
804,970		Training	277,622	295,970	(4,500)	(80,722)		210,748	210,748	210,748	210,748	210,748
24,754,511	Premises		23,335,709	24,804,949	(477,710)	(1,030,994)	177,824	23,474,069	24,379,806	24,779,871	25,003,097	25,223,555
1,001,741	Fremises	Energy Costs	777,218	753,245	0	8,634		761,879	761,879	761,879	761,879	761,879
396,463		Fixtures & Fittings	10,119	4,040	0	(1,014)		3,026	3,026	3,026	3,026	3,026
979,200		Ground Maintenance Costs	30,382	28,176	0	(7,776)		20,400	20,400	20,400	20,400	20,400
111,907		Premises Cleaning	194,153	207,780	(2,500) 0	16,487		221,767 0	221,767 0	221,767 0	221,767 0	221,767
765,195 229,403		Premises Insurance Rates	45,623 1,066,093	45,623 1,200,208	(30,696)	(45,623) (90,220)	30,331	1,109,623	1,109,623	1,109,623	1,109,623	1,109,623
8,811		Rents	330,561	240,464	(40,000)	84,850	1,361	286,675	286,675	286,675	286,675	286,675
23,643		Repairs & Maintenance	816,598	785,214	(22,000)	19,521		782,735	782,735	782,735	782,735	782,735
50,628		Water Services	143,599	162,768	0	(18,257)	24 502	144,511	144,511	144,511	144,511	144,511
3,566,993	Transport		3,414,346	3,427,518	(95,196)	(33,398)	31,692	3,330,617	3,330,617	3,330,617	3,330,617	3,330,617
1,197,414	Transport	Car Allowance	58,127	86,084	0	(86,084)		0	0	0	0	0
115,060		Mileage Allowance	167,466	200,948	0	(72,758)		128,190	128,190	128,190	128,190	128,190
45,118		Operating Costs	1,300,533	1,396,018	0	(241,568)		1,154,450	1,154,450	1,154,450	1,154,450	1,154,450
35,637 65,656		Pool Car Public Transport	27,042 22,762	27,974 25,183	0	16,096 2,537		44,070 27,720	44,070 27,720	44,070 27,720	44,070 27,720	44,070 27,720
1,458,885		rubile transport	1,575,930	1,736,207	0	(381,777)		1,354,430	1,354,430	1,354,430	1,354,430	1,354,430
,,	Supplies & Services		, , , , , , , , , , , , , , , , , , , ,	,		(, ,		,,	,,	,,	, , , , , ,	, , , , ,
463		Burials Under Health Act	0	0	0	0		0	0	0	0	0
1,648,002 1,385,260		Car Allowance Catering	0 66,216	69,452	0	(38,202)		0 31,250	0 31,250	0 31,250	0 31,250	0 31,250
1,220,304		Communication and computing	1,293,236	1,286,159	100	(81,814)		1,204,445	1,172,445	1,172,445	1,172,445	1,172,445
616,408		Contingencies & provisions	0	(225,277)	0	225,277		0	0	0	0	0
82,877		Contributions paid	0	0	0	0		0	0	0	0	0
3,517		Contributions received	1 700	0	0	(2.610)		0	0	0	0	0
70,958 94,320		Council tax booklet printing Equipment, furniture & materials	1,700 1,433,907	2,619 1,655,845	(4,000)	(2,619) (363,139)		0 1,288,706	1,288,706	1,288,706	1,288,706	1,288,706
1,625		Expenses	4,413	4,133	(600)	(3,533)		0	0	0	0	0
17,208		External audit fees	90,000	116,682	0	(26,682)		90,000	90,000	90,000	90,000	90,000
379,493		External fund consultants	7,375	7,670	0	455		8,125	8,125	8,125	8,125	8,125
0		Income collection costs Insurance	95,563 366,146	102,020 335,458	0	(5,330) 58,687		96,690 394,145	96,690 394,145	96,690 394,145	96,690 394,145	96,690 394,145
3,459		Insurance - service related	6,378	22,137	(5,000)	27,755	1,137	46,029	46,029	46,029	46,029	46,029
1,118,000		Interest	0	0	, , ,	0		0	0	0	0	0
393,321		Interest paid	449,300	900,300	0	(199,300)		701,000	721,000	867,000	1,043,000	989,000
2,496 68,077		Irrecoverable V A T Members Allowances	1,475 392,236	1,363 392,236	0	262 (12,686)		1,625 379,550	1,625 379,550	1,625 379,550	1,625 379,550	1,625 379,550
86,907		Minimum Revenue Provision	1,331,000	1,623,000	0	(49,000)		1,574,000	1,905,000	2,354,000	2,577,000	2,902,000
435,260		Office expenses	654,346	682,148	(11,470)	(100,932)		569,746	569,746	569,746	569,746	569,746
8,125		Services	2,272,445	2,226,407	(65,491)	(531,131)		1,629,785	1,593,785	1,392,785	1,433,785	1,429,785
(295,868)		Uniform & laundry Vehicle sale under £10k	35,568 (6,634)	43,442	(24,000)	17,455 0		36,897 0	36,897	36,897 0	36,897	36,897
(9,490) 7,330,721		venicle sale under £10k	8,494,671	9 245 794	(110,461)	(1,084,478)	1,137	8,051,992	0 8,334,992	8,728,992	9,168,992	9,435,992
7,000,721	Benefit & Transfer Payments		0,151,072	3,213,731	(110) 101)	(2)00-1,-17-0,	1,10,	0,001,552	0,001,552	0,720,552	3,200,332	5) 135)552
809,172		Benefits		37,369,384	0	(1,259,384)		36,110,000			36,110,000	
E36 C04		Contributions paid	824,165	958,421	0	(215,691)		742,730	742,730	742,730	742,730	742,730
526,694 123,409		Grants Irrecoverable V A T	331,410 135,409	340,335 135,387	0	21,739 (20,887)		362,074 114,500	332,074 114,500	332,074 114,500	332,074 114,500	332,074 114,500
381,694		Levies	399,305	399,305	0	(5,014)		394,291	394,291	394,291	394,291	394,291
38,133,788		Shared Service Savings			(225,722)	0		(225,722)	(225,722)	(225,722)	(225,722)	(225,722)
39,974,758	Denominal Sund Co. 1 11 11		39,059,673	39,202,832	(225,722)	(1,479,237)		37,497,874	37,467,874	37,467,874	37,467,874	37,467,874
138,184	Renewals Fund Contribution	Repairs & Renewals	229,510	274,912	0	(241,680)		33,232	33,232	33,232	33,232	33,232
138,184		- p	229,510	274,912		(241,680)		33,232	33,232	33,232	33,232	33,232
	Income & Fees											
(15,341,118)		Bad debt provision	206,316	92,686	0	65,364		158,050	158,050	158,050	158,050	158,050
(39,110,047) (2,001,374)		Communted sums Fees & charges	(171,164) (13,648,874)	(171,164)	0 81,100	19,833 21,179	(39.941)	(151,331) (14,522,150)	(112,331) (14,720,818)	(112,331) (14,715,818)	(112,331) (14,790,408)	(112,331)
(965,754)		Government grants	(38,800,334)		0 0	1,885,385		(36,461,436)		(36,416,436)		
(346,495)		Interest earned	(91,289)	(606,110)	0	374,096		(232,014)	(286,014)	(285,014)	(285,014)	(290,014)
(114,521)		Other grants and contributions	(338,011)	(299,011)	57,750	71,764		(169,497)	(169,497)	(169,497)	(169,497)	(169,497)
(247,151) 170,242		Rent Sales	(2,056,451) (999,506)	(2,112,326) (959,149)	7,800 0	29,302 (62,780)		(2,075,224) (1,021,929)	(2,075,224) (1,021,929)		(2,075,224) (1,021,929)	(2,075,224) (1,021,929)
(57,956,217)		Jaics	(55,899,313)		146,650	(62,780) 2,404,143	(39,941)	,	(1,021,929) (54,644,199)	(1,021,929) (54,638,199)		
19,267,835	Net Service Expenditure		20,210,527	21,705,829		(1,847,420)	170,712	19,266,683		21,056,817		
	0 0 1 5 "		30	70 655 5 5	1000	/	246	30 3 6 6 6 6	74.000		70.055	70.0
77,224,052 (57,956,217)	Gross Service Expenditure Gross Service Income		76,109,840 (55,899,313)		(909,088) 146,650	(4,251,563) 2,404,143		73,742,214 (54,475,531)	74,900,951 (54,644,199)	75,695,016 (54,638,199)		76,845,699 (54,738,789)
19,267,835	Net Service Expenditure		20,210,527			(1,847,420)		19,266,683			21,645,452	
. ,				.,				,	,		,	, , ,

2.2 Service Budgets by Head of Service

Directors and Corporate Management

Actual	Subjective Analysis : Controllable only	Forecast	Budget			Budget 2	2015/16		Me	dium Term Fin	ancial Strategy		
2013/14	Subjective Analysis : Controllable only	2014/15	2014/15	FtF		ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20	
	⊞Employees												
14,266	Hired Staff	13,871	13,871		0	(3,871)		10,000	10,000	10,000	10,000	10,000	
4,934	Other staff costs	13,354	13,354		0	16,646		30,000	30,000	30,000	30,000	30,000	
185,654	Pension & NI	241,291	243,065		0	20,152		263,217	284,483	287,328	290,201	293,103	
19,168	Recruitment	20,633	20,633		0	(20,633)		0	0	0	0	(
802,489	Salary	975,832	1,125,724		0	(107,553)	9,654	1,027,825	1,038,103	1,048,484	1,058,969	1,069,559	
31,734	Training	44,598	44,598		0	(15,775)		28,823	28,823	28,823	28,823	28,823	
1,058,245		1,309,579	1,461,245		0	(111,034)	9,654	1,359,865	1,391,409	1,404,635	1,417,993	1,431,485	
	⊟Premises												
22,334	Rents	18,809	18,809		0	(7,609)		11,200	11,200	11,200	11,200	11,200	
22,334		18,809	18,809		0	(7,609)		11,200	11,200	11,200	11,200	11,200	
	□ Transport												
15,089	Car Allowance	15,089	15,089		0	(15,089)		0	0	0	0	0	
19,563	Mileage Allowance	23,164	25,464		0	(6,214)		19,250	19,250	19,250	19,250	19,250	
209	Pool Car	2,643	2,643		0	(1,643)		1,000	1,000	1,000	1,000	1,000	
4,191	Public Transport	4,566	4,566		0	(2,926)		1,640	1,640	1,640	1,640	1,640	
39,053		45,462	47,762		0	(25,872)		21,890	21,890	21,890	21,890	21,890	
	■ Supplies & Services												
12,640		2,357	2,357		0	4,893		7,250	7,250	7,250	7,250	7,250	
159,338	Communication and computing	215,032	229,032		0	(36,578)		192,454	160,454	160,454	160,454	160,454	
16,299	Equipment, furniture & materials	26,415	26,415		0	(22,415)		4,000	4,000	4,000	4,000	4,000	
(51)	Expenses	1,336	1,336		0	(1,336)		0	0	0	0	0	
6,167	Insurance - service related	6,378	6,378		0	0	1,137	7,515	7,515	7,515	7,515	7,515	
379,493		392,236	392,236		0	(12,686)		379,550	379,550	379,550	379,550	379,550	
134,065	Office expenses	151,550	137,550		0	(4,545)		133,005	133,005	133,005	133,005	133,005	
668,165		598,600	569,756		0	(34,465)		535,291	535,291	535,291	539,291	535,291	
1,376,115		1,393,904	1,365,060		0	(107,132)	1,137	1,259,065	1,227,065	1,227,065	1,231,065	1,227,065	
	■ Benefit & Transfer Payments												
1,075	Grants	1,371	1,371		0	629		2,000	2,000	2,000	2,000	2,000	
1,075		1,371	1,371		0	629		2,000	2,000	2,000	2,000	2,000	
	□ Income & Fees												
(537,905)		(276,213)	(266,813)		0	2,812		(264,001)	(264,001)	(264,001)	(264,001)	(264,001)	
(81,529)	Government grants	(22,000)	(22,000)		0	9,000		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	
(619,434)		(298,213)	(288,813)		0	11,812		(277,001)	(277,001)	(277,001)	(277,001)	(277,001)	
1,877,389	Net Service Expenditure	2,470,912	2,605,434		0	(239,206)	10,791	2,377,019	2,376,563	2,389,789	2,407,147	2,416,639	
2 406 922	Grass Samisa Evnanditura	2 760 125	2 004 247		_	(251 010)	10 701	2 654 020	3 653 564	2 666 700	2 604 140	3 603 640	

2,496,823 Gross Service Expenditure	2,769,125	2,894,247	0	0	(251,018)	10,791	2,654,020	2,653,564	2,666,790	2,684,148	2,693,640
(619,434) Gross Service Income	(298,213)	(288,813)	0	0	11,812	0	(277,001)	(277,001)	(277,001)	(277,001)	(277,001)
1,877,389 Net Service Expenditure	2,470,912	2,605,434	0	0	(239,206)	10,791	2,377,019	2,376,563	2,389,789	2,407,147	2,416,639

Actual	Objective Analysis : Controllable only	Forecast	Budget		Вι	dget	2015/16		М	edium Term Fi	nancial Strateg	y
2013/14	Objective Analysis : Controllable only	2014/15	2014/15	FtF	ZBE		Inflation	Budget	2016/17	2017/18	2018/19	2019/20
208,166	Directors	356,191	356,191	0	10	3,533	3,501	463,225	472,516	477,148	481,826	486,551
735,749	Corporate	488,471	631,336	0	(63	,634)	3,887	571,589	585,750	591,057	596,418	601,833
286,070	Democratic & Elections	1,038,263	1,029,920	0	(258	,981)	3,403	774,341	750,405	753,660	760,949	760,270
647,404	HR & Payroll	587,987	587,987	0	(20	,124)		567,863	567,893	567,923	567,954	567,985
1,877,389	Net Service Expenditure	2,470,912	2,605,434	0	(239	,206)	10,791	2,377,019	2,376,563	2,389,789	2,407,147	2,416,639

	£	£	£
Changes as a consequence of ZBB			
Inflation on salary and Insurance			10,791
Removal of Elections Manager and Democratic Manager		(99,000)	
Childcare vouchers		25,000	
Miscellaneous savings (maintenance, equipment, supplies etc		(157,014)	
Other Changes			
Correction to Childcare vouchers budget as only admin cost		(27,600)	
Budget adjustments including C&M Manager at FT and temp post		19,408	
	0	(239,206)	10,791

Head of Resources

2,628,332 Gross Service Expenditure (1,983,141) Gross Service Income 645,192 Net Service Expenditure

Actual	Subjective Analysis : Controllable only	Forecast	Budget		Budget 2	015/16		Me	edium Term Fi	nancial Strateg	y
2013/14	Subjective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	■ Employees										
1,501,515	Salary	893,845	1,110,811	0	(214,496)	8,863	905,178	914,130	923,171	932,303	941,526
373,879	Pension & NI	222,771	290,988	0	(63,950)		227,038	247,613	250,089	252,590	255,116
12,078	Training	17,043	29,880	(4,500)	(7,098)		18,282	18,282	18,282	18,282	18,282
19,481	Hired Staff	52,091	35,992	(4,000)	(10,992)		21,000	21,000	21,000	21,000	21,000
7,785	Other staff costs	390	16,588	0	(15,438)		1,150	1,150	1,150	1,150	1,150
1,914,738	3	1,186,139	1,484,259	(8,500)	(311,974)	8,863	1,172,648	1,202,175	1,213,692	1,225,325	1,237,074
ļ	■Premises										
62,842	·	67,151	63,151	(17,000)	(3,673)		42,478	42,478	42,478	42,478	42,478
169,554	Rents	150,299	150,299	0	(30,299)		120,000	120,000	120,000	120,000	120,000
36,608	Rates	30,140	30,140	0	(15,140)	300	15,300	15,300	15,300	15,300	15,300
352	Water Services	247	247	0	(47)		200	200	200	200	200
7,739	Energy Costs	4,920	4,920	0	80		5,000	5,000	5,000	5,000	5,000
1,116	Premises Cleaning	1,230	1,230	0	0		1,230	1,230	1,230	1,230	1,230
50,628	Premises Insurance	45,623	45,623	0	(45,623)		0	0	0	0	0
328,839		299,610	295,610	(17,000)	(94,702)	300	184,208	184,208	184,208	184,208	184,208
ļ	■Transport										
1,121	Mileage Allowance	1,100	1,226	0	524		1,750	1,750	1,750	1,750	1,750
1,284	Pool Car	450	982	0	(82)		900	900	900	900	900
4,445	Public Transport	2,273	4,282	0	(1,682)		2,600	2,600	2,600	2,600	2,600
12,850	Car Allowance	2,146	13,352	0	(13,352)		0	0	0	0	0
19,700		5,969	19,842	0	(14,592)		5,250	5,250	5,250	5,250	5,250
ļ	■ Supplies & Services										
121,373		130,518	92,455	(3,000)	(16,755)		72,700	72,700	72,700	72,700	72,700
11,168			9,067	0	(7,967)		1,100	1,100	1,100	1,100	1,100
71,706	·	-	72,859	0	(10,619)		62,240	62,240	62,240	62,240	62,240
56,904	Office expenses	57,014	63,605	(10,500)	(11,935)		41,170	41,170	41,170	41,170	41,170
1,165	Catering	435	196	0	(196)		0	0	0	0	0
23			15,759	(5,000)	20,755		31,514	31,514	31,514	31,514	31,514
262,338	<u> </u>	259,646	253,941	(18,500)	(26,717)		208,724	208,724	208,724	208,724	208,724
	■ Benefit & Transfer Payments		l								
14,635		28,243	28,243	0	(7,743)		20,500	20,500	20,500	20,500	20,500
	Shared Service Savings			(22,736)	0		(22,736)	(22,736)	(22,736)	(22,736)	(22,736)
14,635	-	28,243	28,243	(22,736)	(7,743)		(2,236)	(2,236)	(2,236)	(2,236)	(2,236)
ļ	■ Renewals Fund Contribution		l								
88,082	·	95,589	95,589	0	(95,589)		0	0	0	0	0
88,082		95,589	95,589	0	(95,589)		0	0	0	0	0
	□ Income & Fees		I								
(180,649)	9	(139,448)	(182,077)	(5,000)	52,331		(134,746)	(134,746)	(134,746)	(134,746)	(134,746)
0	dovernment grants	(373)	0	0	0		0	0	0	0	0
(1,802,492)	Rent	(1,853,813)	(1,900,813)	0	22,363		(1,878,450)	(1,878,450)	(1,878,450)	(1,878,450)	(1,878,450)
(1,983,141)		(1,993,634)	(2,082,890)	(5,000)	74,694		(2,013,196)	(2,013,196)	(2,013,196)	(2,013,196)	(2,013,196)
	Net Service Expenditure	(118,437)	94,594	(71,736)	(476,623)	9.163	(444,602)	(415,076)	(403,558)	(391,926)	(380,177)

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		Me	edium Term Fi	nancial Strateg	y
2013/14	Objective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
122,360	Head of Service	65,347	96,177	0	(9,985)	590	86,782	88,574	89,354	90,142	90,938
1,053,040	Legal	276,862	317,851	(39,736)	(137,170)	1,209	142,153	146,407	147,985	149,578	151,187
83,757	Procurement	80,559	83,825	0	(2,420)	493	81,898	83,574	84,217	84,866	85,522
186,735	Audit & Risk Managemer	201,964	290,995	(9,500)	(59,222)	1,269	223,542	227,601	229,248	230,912	232,592
680,148	Finance	663,900	795,015	(5,500)	(154,494)	4,491	639,512	654,303	660,107	665,969	671,890
(1,480,847)	Commercial Estates	(1,407,069)	(1,489,269)	(17,000)	(113,330)	1,111	(1,618,488)	(1,615,535)	(1,614,469)	(1,613,393)	(1,612,306)
645,192	Net Service Expenditure	(118,437)	94,594	(71,736)	(476,623)	9,163	(444,602)	(415,076)	(403,558)	(391,926)	(380,177)

(66,736) (5,000)

(71,736)

(551,317) 74,694 (476,623)

1,568,594 (2,013,196) (444,602)

9,163 0

9,163

1,598,120 (2,013,196) (415,076)

1,609,638 (2,013,196)

(403,558)

1,633,019 (2,013,196) (380,177)

1,621,270 (2,013,196) (391,926)

	£	£	£
Changes as a consequence of ZBB			
Inflation on salary and NDR			9,163
Legal services shared service savings @ 12.5%	(22,736)		
Removal of Accountancy Assistant and part time Senior Accountant posts		(45,000)	
Principal Accountants posts changed to Senior Accountants post		(19,100)	
Removal of the Legal Service Manager, Legal Assistant and 2 Legal Support Officers		(122,000)	
Insurance now included in Corporate finance for budgeting purposes		(45,623)	
Removal of leased cars		(13,352)	
Removal of Repairs and Renewal funds - now within maintenance budgets		(95,589)	
Miscellaneous savings (maintenance, equipment, supplies etc		(98,933)	
Changes as a consequence of Cabinet Review			
Reduction in Commercial Estate maintenance budgets	(17,000)		
Removal of risk management initative budget	(5,000)		
Reduction in training	(9,000)		
Reduction in hired staff budget	(4,000)		
Reduction in the legal services books and publications and legal fees	(14,000)		
Other Changes			
Capital programme - revenue implcations		(29,000)	
VAT Partial exemption re workings		(8,026)	
	(71,736)	(476,623)	9,163

1,875,197 (1,993,634) (118,437)

2,177,484 (2,082,890) 94,594

Head of Customer Services

Actual	Subjective Analysis : Controllable only	Forecast	Budget		Budget 2	015/16		М	edium Term Fi	nancial Strateg	у
2013/14	Subjective Analysis . Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	■Employees										
228,987	Hired Staff	44,108	45,688	0	(45,688)		0	0	0	0	0
46,306	Other staff costs	41,843	42,286	0	(10,578)		31,708	31,708	31,708	31,708	31,708
899,028	Pension & NI	947,208	973,427	(30,758)	15,295		957,964	1,052,965	1,063,495	1,074,130	1,084,871
949	Recruitment	56	56	0	(56)		0	0	0	0	0
3,952,021	Salary	3,988,574	4,158,920	(119,907)	(179,032)	39,304	3,899,284	3,933,202	3,972,459	4,017,108	4,057,204
32,977	Training	57,563	63,659	0	(29,309)		34,350	34,350	34,350	34,350	34,350
5,160,268		5,079,352	5,284,036	(150,665)	(249,369)	39,304	4,923,306	5,052,225	5,102,011	5,157,296	5,208,133
	■ Premises										
1,655	Energy Costs	1,599	1,599	0	(399)		1,200	1,200	1,200	1,200	1,200
816	Premises Cleaning	1,002	2,252	0	(1,244)		1,008	1,008	1,008	1,008	1,008
4,343	Rates	4,440	4,640	0	0	93	4,733	4,733	4,733	4,733	4,733
135,371	Rents	145,159	171,362	(40,000)	(30,231)	1,361	102,492	102,492	102,492	102,492	102,492
8,633	Repairs & Maintenance	7,050	17,050	0	(16,478)		572	572	572	572	572
367	Water Services	214	214	0	(14)		200	200	200	200	200
151,184		159,464	197,117	(40,000)	(48,366)	1,454	110,205	110,205	110,205	110,205	110,205
	■Transport										
10,522	Car Allowance	9,025	9,025	0	(9,025)		0	0	0	0	0
10,611	Mileage Allowance	21,619	22,417	0	(12,367)		10,050	10,050	10,050	10,050	10,050
2,337	Operating Costs	2,959	2,959	0	(182)		2,777	2,777	2,777	2,777	2,777
10,583	Pool Car	9,997	10,397	0	1,213		11,610	11,610	11,610	11,610	11,610
6,942	Public Transport	10,372	10,372	0	(4,252)		6,120	6,120	6,120	6,120	6,120
40,995		53,972	55,170	0	(24,613)		30,557	30,557	30,557	30,557	30,557
	■Supplies & Services										
1,024	Catering	692	692	0	(442)		250	250	250	250	250
568,830	Communication and computing	594,662	603,267	0	(62,991)		540,276	540,276	540,276	540,276	540,276
243,051	Equipment, furniture & materia	252,437	256,601	0	(23,988)		232,613	232,613	232,613	232,613	232,613
1,084	Expenses	122	122	0	(122)		0	0	0	0	0
138,145	Office expenses	150,526	154,295	0	(12,612)		141,683	141,683	141,683	141,683	141,683
127,840	Services	110,252	153,058	0	(87,441)		65,617	60,617	65,617	65,617	65,617
1,086	Uniform & laundry	3,525	5,525	0	(2,726)		2,799	2,799	2,799	2,799	2,799
1,081,060		1,112,216	1,173,560	0	(190,322)		983,238	978,238	983,238	983,238	983,238
	■ Benefit & Transfer Payments										
38,133,788	Benefits	37,369,384	37,369,384	0	(1,259,384)		36,110,000	36,110,000	36,110,000	36,110,000	36,110,000
397,794	Contributions paid	535,301	655,975	0	(213,731)		442,244	442,244	442,244	442,244	442,244
	Shared Service Savings			(187,794)	0		(187,794)	(187,794)	(187,794)	(187,794)	(187,794)
38,531,581		37,904,685	38,025,359	(187,794)	(1,473,115)		36,364,450	36,364,450	36,364,450	36,364,450	36,364,450
	□Income & Fees										
46,281	Bad debt provision	81,417	81,417	0	16,633		98,050	98,050	98,050	98,050	98,050
(2,327,973)	Fees & charges	(1,298,288)	(1,413,412)	0	(251,360)		(1,664,772)	(1,664,772)	(1,664,772)	(1,664,772)	(1,664,772)
(38,306,830)	Government grants	(38,225,515)	(38,243,880)	0	1,886,684		(36,357,196)	(36,357,196)	(36,357,196)	(36,357,196)	(36,357,196)
(40,588,522)		(39,442,386)	(39,575,875)	0	1,651,957		(37,923,918)	(37,923,918)	(37,923,918)	(37,923,918)	(37,923,918)
4,376,566	Net Service Expenditure	4,867,303	5,159,367	(378,459)	(333,827)	40,758	4,487,838	4,611,757	4,666,544	4,721,828	4,772,665

44,965	088 Gross Service Expenditure	44,309,689	44,735,242	(378,459)	(1,985,784)	40,758	42,411,756	42,535,675	42,590,462	42,645,746	42,696,583
(40,588,	G22) Gross Service Income	(39,442,386)	(39,575,875)	0	1,651,957	0	(37,923,918)	(37,923,918)	(37,923,918)	(37,923,918)	(37,923,918)
4,376	566 Net Service Expenditure	4,867,303	5,159,367	(378,459)	(333,827)	40,758	4,487,838	4,611,757	4,666,544	4,721,828	4,772,665

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		Medium Term Financial Strategy					
2013/14	Objective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20		
172,381	Head of Service	167,902	167,902	0	(79,940)	677	88,639	90,637	91,524	92,419	93,323		
949,863	Customer Services	989,498	1,139,789	(40,000)	(3,803)	9,652	1,105,638	1,127,292	1,137,786	1,153,385	1,164,140		
499,122	Document Centre	485,341	473,227	0	(9,059)	2,715	466,883	470,790	479,282	482,810	486,372		
1,808,691	Information Mgt	1,728,624	1,728,624	(238,021)	(234,789)	8,366	1,264,179	1,294,478	1,304,905	1,315,436	1,326,073		
787,597	Housing Needs	1,136,320	1,233,881	(78,856)	(100,846)	6,813	1,060,992	1,084,112	1,092,171	1,100,312	1,108,533		
(408,017)	Council Tax Support	(138,952)	(152,810)	0	29,860		(122,950)	(122,950)	(122,950)	(122,950)	(122,950)		
426,577	Housing Benefits	305,659	393,367	0	(1,530)	7,018	398,856	423,447	432,957	442,563	452,264		
140,351	Local Tax Collection	192,911	175,387	(21,582)	64,279	5,516	223,601	241,952	248,868	255,854	262,909		
0	Economic Development	0	0	0	2,000		2,000	2,000	2,000	2,000	2,000		
4,376,566	Net Service Expenditure	4,867,303	5,159,367	(378,459)	(333,827)	40,758	4,487,838	4,611,757	4,666,544	4,721,828	4,772,665		

	£	£	£
Changes as a consequence of ZBB			
Inflation on salary and NDR			40,758
Movement of 2 BA posts to the Corporate Team and the closure of 1 BA post & 1 P&E	A Manager post	(123,000)	
Closure of Benefit Assessment Officers posts		(60,100)	
Fraud Investigator posts transferred to DWP		(54,800)	
Removal of hired staff budgets		(45,688)	
Change in housing benefit grant funding from Govt		162,209	
Planned MTP savings for Customer Services		(25,000)	
Increase in Bad debt provision		(16,000)	
Reduction in training budget		(29,000)	
Movement of the Call Centre & merge with Customer Service Centre	(40,000)		
IMD Shared service savings @ 12.5%	(187,794)		
Miscellaneous savings (maintenance, equipment, supplies etc		(146,029)	
Changes as a consequence of Cabinet Review			
Removal of Fraud Manager	(60,336)		
Removal of System & Network Manager (IMD)	(50,227)		
Removal of Local Taxation Officer	(21,582)		
Removal of Customer Services Assistant (Housing Needs)	(18,520)		
Other Changes			
Movement of budget from corporate finance		2,000	
Additional budget for NDR appeal provision		2,000	
Adjustments and roundings		(419)	
	(378,459)	(333,827)	40,758

Head of Operations

Actual		Forecast	Budget		Budget 2		N4-	edium Term Fi	annoial Ctratan		
2013/14	Subjective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	y 2019/20
2013/14	■ Employees	2014/13	2014/13	ru	200	iiiiatioii	buuget	2010/17	2017/18	2018/19	2013/20
438,707	Hired Staff	433,822	397,837	0	(16,039)		381,798	381,798	501,798	501,798	501,798
386,395	Other staff costs	254,178	258.178	0	(21,452)		236,726	236,726	236,726	236,726	236,726
919,021	Pension & NI	968,110	977,719	(23,217)	3,384		957,886	1,046,020	1,056,480	1,067,045	1,077,715
195	Recruitment	2,246	2,246	(23,217)	(1,846)		400	400	400	400	400
3,889,331	Salary	4,116,385	4,130,878	(88,692)	(61,041)	40.112	4,021,257	4,060,892	4,100,923	4,141,355	4,182,190
36,766	,	51,690	51,690	(88,692)	,	40,112	19,931			19,931	
5.670.415	Training			-	(31,759)	40.112		19,931	19,931		19,931
5,670,415	- Di	5,826,431	5,818,548	(111,909)	(128,754)	40,112	5,617,998	5,745,767	5,916,258	5,967,254	6,018,761
204.047	■ Premises	405 700	400.000		(44.004)		475.000	475.000	475.000	475.000	475.000
201,847	Energy Costs	195,723	190,923	0	(14,994)		175,929	175,929	175,929	175,929	175,929
8,930	Ground Maintenance Costs	17,507	17,507	0	693		18,200	18,200	18,200	18,200	18,200
77,635	Premises Cleaning	60,061	60,061	(2,500)	25,787		83,348	83,348	83,348	83,348	83,348
455,277	Rates	540,049	687,629	(30,696)	(91,130)	20,062	585,865	585,865	585,865	585,865	585,865
24,424	Rents	14,396	(101,984)	0	114,990		13,006	13,006	13,006	13,006	13,006
389,231	Repairs & Maintenance	326,946	293,766	(5,000)	68,972		357,738	357,738	357,738	357,738	357,738
10,042	Water Services	34,850	36,350	0	(8,680)		27,670	27,670	27,670	27,670	27,670
1,167,385		1,189,532	1,184,252	(38,196)	95,638	20,062	1,261,756	1,261,756	1,261,756	1,261,756	1,261,756
	□ Transport										
6,070	Car Allowance	6,724	18,117	0	(18,117)		0	0	0	0	0
14,960	Mileage Allowance	15,624	29,121	0	(10,261)		18,860	18,860	18,860	18,860	18,860
1,145,130	Operating Costs	1,249,593	1,335,161	0	(225,272)		1,109,889	1,109,889	1,109,889	1,109,889	1,109,889
13,483	Pool Car	5,745	5,745	0	805		6,550	6,550	6,550	6,550	6,550
4,753	Public Transport	0	0	0	1,200		1,200	1,200	1,200	1,200	1,200
1,184,396		1,277,686	1,388,144	0	(251,645)		1,136,499	1,136,499	1,136,499	1,136,499	1,136,499
	■ Supplies & Services										
40,038	Catering	41,454	41,454	0	(41,254)		200	200	200	200	200
48,579	Communication and computing	57,200	57,200	100	(17,238)		40,062	40,062	40,062	40,062	40,062
357,000	Equipment, furniture & materials	390,495	547,792	(4,000)	(187,611)		356,181	356,181	356,181	356,181	356,181
138	Expenses	390	390	0	(390)		0	0	0	0	0
7,018	Insurance - service related	0	0	0	7,000		7,000	7,000	7,000	7,000	7,000
48,246	Office expenses	52,994	62,994	(970)	(9,474)		52,550	52,550	52,550	52,550	52,550
155,395	Services	360,305	220,060	0	(77,207)		142,853	142,853	142,853	142,853	142,853
58,484	Uniform & laundry	19,202	19,202	(24,000)	25,141		20,343	20,343	20,343	20,343	20,343
714,898		922,040	949,092	(28,870)	(301,033)		619,189	619,189	619,189	619,189	619,189
	■ Benefit & Transfer Payments										
56,774	Contributions paid	35,758	44,340	0	0		44,340	44,340	44,340	44,340	44,340
6,725	Irrecoverable V A T	3,952	3,952	0	(1,352)		2,600	2,600	2,600	2,600	2,600
63,499		39,710	48,292	0	(1,352)		46,940	46,940	46,940	46,940	46,940
	■ Renewals Fund Contribution										
65,934	Repairs & Renewals	78,962	123,739	0	(123,739)		0	0	0	0	0
65,934		78,962	123,739	0	(123,739)		0	0	0	0	0
	□ Income & Fees										
(114,521)	Communted sums	(171,164)	(171,164)	0	19,833		(151,331)	(112,331)	(112,331)	(112,331)	(112,331)
(3,396,582)	Fees & charges	(3,508,440)	(3,616,190)	0	(23,353)		(3,639,543)	(3,639,543)	(3,639,543)	(3,639,543)	(3,639,543)
(18,065)	Government grants	(9,792)	(12,492)	0	(10,748)		(23,240)	(23,240)	(23,240)	(23,240)	(23,240)
(128,994)	Other grants and contributions	(126,671)	(87,671)	15,000	14,039		(58,632)	(58,632)	(58,632)	(58,632)	(58,632)
(94,103)	Rent	(92,998)	(101,748)	7,800	7,624		(86,324)	(86,324)	(86,324)	(86,324)	(86,324)
(127,027)	Sales	(132,010)	(45,260)	0	(85,440)		(130,700)	(130,700)	(130,700)	(130,700)	(130,700)
(3,879,293)		(4,041,075)	(4,034,525)	22,800	(78,045)		(4,089,770)	(4,050,770)	(4,050,770)	(4,050,770)	(4,050,770)
4,987,234	Net Service Expenditure	5,293,286	5,477,542	(156,175)	(788,930)	60,174	4,592,611	4,759,380	4,929,872	4,980,868	5,032,374

Ī	8,866,527	Gross Service Expenditure	9,334,361	9,512,067	(178,975)	(710,885)	60,174	8,682,381	8,810,150	8,980,642	9,031,638	9,083,144
	(3,879,293)	Gross Service Income	(4,041,075)	(4,034,525)	22,800	(78,045)	0	(4,089,770)	(4,050,770)	(4,050,770)	(4,050,770)	(4,050,770)
Γ	4,987,234	Net Service Expenditure	5,293,286	5,477,542	(156,175)	(788,930)	60,174	4,592,611	4,759,380	4,929,872	4,980,868	5,032,374

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		Me	edium Term Fi	nancial Strateg	y
2013/14	Objective Analysis : Controllable Only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
0	Head of Service	78,031	78,031	0	13,306	670	92,007	93,894	94,782	95,678	96,583
199,170	Environmental & Energy Mgt	134,069	135,819	16,330	15,196	1,617	168,962	173,784	175,500	177,233	178,984
852,499	Street Cleansing	938,795	976,457	(5,000)	(94,152)	4,908	882,213	896,563	902,807	909,112	915,481
927,809	Operations Mangement	918,213	975,010	(34,423)	(513,401)	3,222	430,407	440,618	444,440	448,301	452,200
1,084,912	Green Spaces	1,039,590	1,070,376	(9,903)	138,412	10,764	1,209,648	1,284,125	1,297,900	1,311,813	1,325,865
11,215	Public Conveniences	21,423	21,423	0	(8,023)		13,400	13,400	13,400	13,400	13,400
1,925,761	Waste Management	2,021,753	2,061,307	(23,400)	(83,120)	13,374	1,968,161	2,011,064	2,148,231	2,165,570	2,183,081
1,007,456	Facilities Management	1,110,030	1,144,130	(30,504)	(160,253)	16,268	969,642	977,606	980,702	983,828	986,985
253,740	Fleet Management	257,325	288,210	0	(43,538)	1,190	245,862	250,013	251,555	253,111	254,684
(109,977)	Markets	(126,217)	(120,217)	0	29,809	1,013	(89,395)	(88,653)	(88,371)	(88,085)	(87,797)
(1,165,352)	Car Parks	(1,099,726)	(1,153,004)	(69,274)	(83, 165)	7,148	(1,298,295)	(1,293,034)	(1,291,073)	(1,289,092)	(1,287,092)
4,987,234	Net Service Expenditure	5,293,286	5,477,542	(156,175)	(788,930)	60,174	4,592,611	4,759,380	4,929,872	4,980,868	5,032,374

	£	£	£
Changes as a consequence of ZBB			
Inflation on Salary and NDR			60,174
Other small Ftf changes	428		
MLEI funding	15,000		
Reduction in the use of diesel		(52,000)	
Removal of vehicle leases from budget		(22,000)	
Reduction in maintenance budget		(55,000)	
Removal of Other IT hardware budget		(148,000)	
Removal of parking charges from budget		(102,000)	
Savings in salary		(129,000)	
Savings in equipment and furniture		(189,000)	
Miscellaneous savings (maintenance, equipment, supplies etc		(83,368)	
Changes as a consequence of Cabinet Review			
Staff Restructure	(92,286)		
Change in cleaning provision	(19,621)		
Correction in car park NDR	(30,696)		
Reduction in the uniform budget	(24,000)		
Reduction in litter bins	(5,000)		
Other Changes			
Removal of internal recharge budgets		(8,562)	
	(156,175)	(788,930)	60,174

Head of Development

Actual	Subjective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		Me	edium Term Fi	nancial Strategy	у
2013/14	Subjective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	■ Employees										
2,902	Other staff costs	16,446	24,906	0	(24,906)		0	0	0	0	0
510,594	Pension & NI	482,848	517,286	(13,250)	27,820		531,856	586,817	592,685	598,612	604,598
7,608	Recruitment	0	0	0	0		0	0	0	0	0
2,021,045	Salary	1,922,265	2,155,528	(27,853)	(40,580)	21,495	2,108,589	2,129,675	2,150,972	2,172,482	2,194,206
43,802	Training	18,279	18,279	0	721		19,000	19,000	19,000	19,000	19,000
2,585,950		2,439,838	2,715,999	(41,103)	(36,945)	21,495	2,659,445	2,735,492	2,762,657	2,790,093	2,817,804
	■Premises										
19,645	Energy Costs	19,026	19,026	0	974		20,000	20,000	20,000	20,000	20,000
23,991	Rents	21,761	21,761	0	1,644		23,405	23,405	23,405	23,405	23,405
1,959	Repairs & Maintenance	11,060	11,060	0	(4,560)		6,500	6,500	6,500	6,500	6,500
19,199	Water Services	15,879	15,879	0	3,521		19,400	19,400	19,400	19,400	19,400
64,794	Water Services	67,726	67,726	0	1,579		69,305	69,305	69,305	69,305	69,305
	⊟Transport	0,,,20	07,720		2,575		03,303	03,003	03,503	- 03,503	03,003
10,002	Car Allowance	22,527	22,527	0	(22,527)		0	0	0	0	0
30,785	Mileage Allowance	40,643	52,643	0	(16,043)		36,600	36,600	36,600	36,600	36,600
1,693	Operating Costs	3,468	3,468	0	(3,468)		30,000	30,000	30,000	30,000	30,000
10,536	Pool Car	3,299	3,299	0	9,801		13,100	13,100	13,100	13,100	13,100
	Public Transport	1,741	1,741	0	4,359		6,100	6,100	6,100	6,100	
5,610	Public Hallsport		-	0				55,800	55,800	55,800	6,100
58,626	Conding & Conding	71,678	83,678	U	(27,878)		55,800	55,800	55,800	55,800	55,800
	■Supplies & Services	202	202		4 407		4 500	4.500	4.500	4 500	4.500
4,498	Catering	303	303	0	1,197		1,500	1,500	1,500	1,500	1,500
76,366	Communication and computing	53,176	53,176	0	5,150		58,326	58,326	58,326	58,326	58,326
10,852	Equipment, furniture & materials	14,682	14,682	0	(3,512)		11,170	11,170	11,170	11,170	11,170
224	Expenses	850	850	0	(850)		0	0	0	0	0
0	Insurance - service related	0	0	0	0		0	0	0	0	0
62,627	Office expenses	54,035	54,035	0	(18,703)		35,332	35,332	35,332	35,332	35,332
367,820	Services	784,176	784,176	(62,491)	(170,318)		551,367	550,367	376,367	351,367	351,367
307	Uniform & laundry	936	936	0	(436)		500	500	500	500	500
522,695		908,158	908,158	(62,491)	(187,472)		658,195	657,195	483,195	458,195	458,195
[■Benefit & Transfer Payments										
260,509	Contributions paid	176,959	176,959	0	8,177		185,136	185,136	185,136	185,136	185,136
213,163	Grants	32,006	32,006	0	(7,006)		25,000	25,000	25,000	25,000	25,000
5,048	Irrecoverable V A T	5,454	5,454	0	346		5,800	5,800	5,800	5,800	5,800
	Shared Service Savings			(15,191)	0		(15,191)	(15,191)	(15,191)	(15,191)	(15,191)
478,719		214,419	214,419	(15,191)	1,517		200,745	200,745	200,745	200,745	200,745
i l	■ Renewals Fund Contribution										
11,337	Repairs & Renewals	1,620	1,620	0	0		1,620	1,620	1,620	1,620	1,620
11,337		1,620	1,620	0	0		1,620	1,620	1,620	1,620	1,620
[□Income & Fees										
(2,376,932)	Fees & charges	(1,890,315)	(1,903,315)	86,100	(19,771)		(1,836,986)	(1,836,986)	(1,836,986)	(1,836,986)	(1,836,986)
(10,000)	Other grants and contributions	(42,750)	(42,750)	42,750	(5,000)		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
(94,329)	Rent	(98,624)	(98,624)	0	(1,376)		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
(23,874)	Sales	(16,476)	(16,476)	0	4,576		(11,900)	(11,900)	(11,900)	(11,900)	(11,900)
(2,505,134)		(2,048,165)	(2,061,165)	128,850	(21,571)		(1,953,886)	(1,953,886)	(1,953,886)	(1,953,886)	(1,953,886)
1,216,987	Net Service Expenditure	1,655,274	1,930,435	10,065	(270,770)	21,495	1,691,224	1,766,271	1,619,435	1,621,872	1,649,583
		•	<u> </u>								
3,722,121	Gross Service Expenditure	3,703,439	3,991,600	(118,785)	(249,199)	21,495	3,645,110	3,720,157	3,573,321	3,575,758	3,603,469
		(2,048,165)	(2,061,165)	128,850	(21,571)	0	(1,953,886)	(1,953,886)	(1,953,886)	(1,953,886)	(1,953,886)
(2,505,134)	Gross Service Income	(2,040,103)	(2,001,103)	128,850	(21,5/1)	U	(1,333,000)	(1,333,000)	(1,355,000)	(1,333,000)	(1,333,000)

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		M	edium Term Fi	nancial Strateg	у
2013/14	Objective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
223,850	Head of Service	137,350	153,750	0	(76,412)	590	77,928	79,720	80,500	81,288	82,084
(576,178)	Development Management	(237,510)	(164,935)	66,100	(110,487)	7,908	(201,414)	(173,483)	(163,619)	(153,656)	(143,593)
1,102,274	Planning Policy	1,030,986	1,200,516	20,000	(116,480)	6,473	1,110,509	1,182,673	1,017,112	1,000,636	1,009,244
330,438	Housing Strategy	286,938	286,938	25,000	(14,944)	1,928	298,921	305,769	308,520	311,298	314,104
109,904	Economic Development	336,637	323,637	(35,617)	18,954	1,193	308,167	262,447	263,842	265,252	266,675
11,657	Public Transport	11,050	11,050	0	8,150		19,200	19,200	19,200	19,200	19,200
68,673	Transportation Strategy	102,823	102,823	0	(37,803)		65,020	65,020	65,020	65,020	65,020
(53,631)	Building Control	(13,000)	16,656	(65,419)	58,252	3,402	12,892	24,925	28,860	32,834	36,849
1,216,987	Net Service Expenditure	1,655,274	1,930,435	10,065	(270,770)	21,495	1,691,224	1,766,271	1,619,435	1,621,872	1,649,583

	£	£	£
Changes as a consequence of ZBB			
Inflation on salary and NDR			21,495
Changes to organisational structure		45,013	
Rephasing of spend		(86,000)	
Increase in application fees		(18,000)	
Removal of lease car costs		(24,326)	
Miscellaneous savings (maintenance, equipment, supplies etc		(93,343)	
Building Control shared service savings @ 12.5%	(15,191)		
MTP Fallout and re-phase 14/15 project costs	(62,491)		
Removal of fees as not able to sell expertise	20,000		
Realignment of CIL administration costs recovered	116,327		
MTP fall out - St Neots Town Centre Advice grant	42,750		
No Review yet but Vacancies in Planning off -setting in 2014/15	25,000		
Changes as a consequence of Cabinet Review			
Removal of Building Control post	(50,227)		
Removal of Corporate Assistant post	(15,875)		
External income for Project Officer post	(50,228)		
Other Changes			
Correction to budget for the CIL post		(51,078)	
Adjustment for temporary posts ending in year		(43,036)	
	10,065	(270,770)	21,495

Head of Community

Actual	Cubinatur C. I	. Cantuallable auto	Forecast	Budget		Budget 2	015/16		Me	edium Term Fir	nancial Strategy	,
2013/14	Subjective Analysis	s : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	E Employees						•					
5,414		Hired Staff	686	686	0	6,314		7,000	7,000	7,000	7,000	7,000
12,522		Other staff costs	25,925	25,925	(50)	(14,227)		11,648	11,648	11,648	11,648	11,648
333,571		Pension & NI	361,168	398,441	(16,848)	(2,294)		379,299	417,974	422,153	426,375	430,639
1,540		Recruitment	0	0	0	0		0	0	0	0	0
1,379,540		Salary	1,434,811	1,598,241	(67,634)	(42,135)	15,433	1,503,905	1,485,944	1,500,804	1,515,812	1,530,970
1,747		Severance payments	8,123	0	0	0		0	0	0	0	0
20,921		Training	29,438	29,438	0	2,388		31,826	31,826	31,826	31,826	31,826
1,755,256			1,860,151	2,052,731	(84,532)	(49,954)	15,433	1,933,678	1,954,392	1,973,431	1,992,660	2,012,082
	■Premises											
14,177		Energy Costs	11,109	11,109	0	2,091		13,200	13,200	13,200	13,200	13,200
13,798		Premises Cleaning	15,126	15,126	0	7,500		22,626	22,626	22,626	22,626	22,626
25,690		Rates	23,683	23,683	0	2,117	516	26,316	26,316	26,316	26,316	26,316
9,091		Rents	(35,532)	(35,532)	0	36,364		832	832	832	832	832
249,280		Repairs & Maintenance	190,762	190,762	0	(80,562)		110,200	110,200	110,200	110,200	110,200
519		Water Services	1,465	1,465	0	(885)		580	580	580	580	580
312,555			206,613	206,613	0	(33,375)	516	173,754	173,754	173,754	173,754	173,754
	■Transport											
6,333		Car Allowance	1,351	7,704	0	(7,704)		0	0	0	0	0
18,205		Mileage Allowance	48,244	49,197	0	(19,097)		30,100	30,100	30,100	30,100	30,100
32,083		Operating Costs	35,215	38,606	0	(5,895)		32,711	32,711	32,711	32,711	32,711
8,991		Pool Car	4,703	4,703	0	6,247		10,950	10,950	10,950	10,950	10,950
4,978		Public Transport	100	100	0	7,450		7,550	7,550	7,550	7,550	7,550
70,590			89,613	100,310	0	(18,999)		81,311	81,311	81,311	81,311	81,311
	■Supplies & Services											
1,841		Catering	0	0	0	600		600	600	600	600	600
135,461		Communication and computing	132,979	92,976	0	39,651		132,627	132,627	132,627	132,627	132,627
67,054		Equipment, furniture & materia	95,020	99,020	0	29,699		128,719	128,719	128,719	128,719	128,719
1,027		Expenses	987	987	(600)	(387)		0	0	0	0	0
20,846		Office expenses	37,209	55,637	0	(25,693)		29,944	29,944	29,944	29,944	29,944
70,856		Services	112,334	112,909	0	7,052		119,961	119,961	119,961	119,961	119,961
1,232		Uniform & laundry	2,012	2,012	0	688		2,700	2,700	2,700	2,700	2,700
298,318			380,541	363,541	(600)	51,610		414,551	414,551	414,551	414,551	414,551
	■Benefit & Transfer Payments											
94,096		Contributions paid	76,147	81,147	0	(10,137)		71,010	71,010	71,010	71,010	71,010
308,707		Grants	298,033	298,033	0	37,041		335,074	305,074	305,074	305,074	305,074
10,176		Irrecoverable V A T	7,391	7,391	0	(2,791)		4,600	4,600	4,600	4,600	4,600
412,978		,	381,571	386,571	0	24,113		410,684	380,684	380,684	380,684	380,684
	Renewals Fund Contribution											
(52,170)		Repairs & Renewals	28,339	28,339	0	(21,727)		6,612	6,612	6,612	6,612	6,612
(52,170)		,	28,339	28,339	0	(21,727)		6,612	6,612	6,612	6,612	6,612
	■Income & Fees	- 0.		,								
(571,096)		Fees & charges	(535,981)	(554,481)	0	(295,786)		(850,267)	(886,267)	(893,267)	(900,267)	(911,267)
(108,858)		Other grants and contributions	(48,869)	(48,869)	0	14,384		(34,485)	(34,485)	(34,485)	(34,485)	(34,485)
(5,450)		Rent	(6,016)	(6,016)	0	566		(5,450)	(5,450)	(5,450)	(5,450)	(5,450)
(685,404)			(590,866)	(609,366)	(05.422)	(280,836)	45.0	(890,202)	(926,202)	(933,202)	(940,202)	(951,202)
2,112,123	Net Service Expenditure		2,355,962	2,528,739	(85,132)	(329,168)	15,949	2,130,388	2,085,102	2,097,141	2,109,370	2,117,792
2,797,528	Gross Service Expenditure		2,946,828	3,138,105	(85,132)	(48,332)	15,949	3,020,590	3,011,304	3,030,343	3,049,572	3,068,994
(685,404)	Gross Service Income		(590,866)	(609,366)	0	(280,836)	0	(890,202)	(926,202)	(933,202)	(940,202)	(951,202)
2,112,123	Net Service Expenditure		2,355,962	2,528,739	(85,132)	(329,168)	15,949	2,130,388	2,085,102	2,097,141	2,109,370	2,117,792
		L.										

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16		M	edium Term Fir	nancial Strategy	у
2013/14	Objective Alialysis : controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
0	Head of Service	58,044	58,044	0	19,818	590	78,452	80,244	81,024	81,812	82,608
223,624	ссти	196,121	155,121	0	9,531	2,533	167,185	175,756	179,150	182,578	186,041
272,371	Environmental Health Admin	205,114	210,871	0	(19,795)	1,080	192,156	195,529	196,912	198,309	199,719
458,854	Environmental Protection	492,546	498,586	0	(25,691)	3,460	476,354	489,633	494,174	498,760	503,392
(297,579)	Licencing	(143,436)	(129,436)	(13,829)	(6,750)	1,351	(148,665)	(144,446)	(142,851)	(141,240)	(139,612)
633,311	Community Team	650,766	661,072	(5,209)	30,278	2,145	688,286	632,908	635,331	637,779	640,251
379,797	Commercial Team	411,250	502,497	0	(145,418)	2,478	359,557	368,927	372,174	375,453	378,765
441,744	Projects And Assets	485,558	571,985	(66,094)	(191,140)	2,312	317,063	286,552	281,227	275,919	266,628
2,112,123	Net Service Expenditure	2,355,962	2,528,739	(85,132)	(329,168)	15,949	2,130,388	2,085,102	2,097,141	2,109,370	2,117,792

	£	£	£
Changes as a consequence of ZBB			
Inflation on salary and NDR			15,949
Changes to the staffing levels as a result of ZBB heavy		(140,341)	
Changes to contrubitions as a result of ZBB heavy		(16,094)	
Changes to premises, supplies & services as a result of ZBB heavy		(34,317)	
Removal of lease car		(14,684)	
Realignement of income as a result of ZBB heavy		33,263	
Miscellaneous savings (maintenance, equipment, supplies etc		(187,673)	
Changes as a consequence of Cabinet Review			
Removal of subsistance budget	(650)		
Licencing staff restructure	(13,830)		
Reduction in community team FTE	(4,558)		
Removal of Senior Technician	(29,238)		
Reduction in projects & asset team FTE	(36,856)		
Other Changes			
Capital programme - revenue implcations		(8,000)	
Increase in the Community Chest budget		30,000	
VAT Partial exemption re workings		(3,900)	
CCTV additional staff costs		12,795	
Adjustments and roundings		(217)	
	(85,132)	(329, 168)	15,949

Head of Health & Leisure

Actual		Forecast	Budget		Budget 2	2015/16		M	edium Term Fii	nancial Strateg	y
2013/14	Subjective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20
	BEmployees					•		•	-	-	
13,862	Hired Staff	23,916	15,376	0	(1,376)		14,000	14,000	14,000	14,000	14,000
38,236	Other staff costs	24,555	30,381	0	(10,464)		19,917	19,917	19,917	19,917	19,917
622,172	Pension & NI	635,075	694,240	0	(51,368)		642,872	721,841	729,059	736,350	743,714
4,779	Recruitment	500	3,304	0	(2,804)		500	500	500	500	500
3,936,417	Salary	3,897,213	4,191,667	(81,000)	(424,326)	42,963	3,729,304	3,766,553	3,804,174	3,842,172	3,880,550
48,304	Training	59,011	58,426	0	110		58,536	58,536	58,536	58,536	58,536
4,663,770		4,640,270	4,993,394	(81,000)	(490,228)	42,963	4,465,129	4,581,347	4,626,187	4,671,475	4,717,216
	Premises										
520,132	Energy Costs	544,841	525,668	0	20,882		546,550	546,550	546,550	546,550	546,550
8,811	Fixtures & Fittings	10,119	4,040	0	(1,014)		3,026	3,026	3,026	3,026	3,026
14,714	Ground Maintenance Costs	12,875	10,669	0	(8,469)		2,200	2,200	2,200	2,200	2,200
136,039 457,282	Premises Cleaning	116,734	129,111	0	(15,556)	9,361	113,555	113,555	113,555	113,555 477,410	113,555
11,698	Rates Rents	467,781 15,669	454,116 15,749	0	13,933 (9)	9,361	477,410 15,740	477,410 15,740	477,410 15,740	15,740	477,410 15,740
289,797	Repairs & Maintenance	213,629	209,425	0	55,822		265,247	265,247	265,247	265,247	265,247
81,427	Water Services	90,944	108,613	0	(12,152)		96,461	96,461	96,461	96,461	96,461
1,519,901	Water Services	1,472,592	1,457,391	0	53,437	9,361	1,520,189	1,520,189	1,520,189	1,520,189	1,520,189
1,313,301	∃Transport	1,472,332	1,437,331	•	33,437	3,301	1,320,103	1,320,103	1,320,103	1,520,105	1,320,103
4,790	Car Allowance	1,265	270	0	(270)		0	0	0	0	0
19,815	Mileage Allowance	17,072	20,880	0	(9,300)		11,580	11,580	11,580	11,580	11,580
16,172	Operating Costs	9,298	15,824	0	(6,751)		9,073	9,073	9,073	9,073	9,073
32	Pool Car	205	205	0	(5)		200	200	200	200	200
4,717	Public Transport	3,710	4,122	0	(1,612)		2,510	2,510	2,510	2,510	2,510
45,526		31,550	41,301	0	(17,938)		23,363	23,363	23,363	23,363	23,363
	■Supplies & Services										
463	Car Allowance	0	0	0	0		0	0	0	0	0
21,671	Catering	20,975	24,450	0	(3,000)		21,450	21,450	21,450	21,450	21,450
147,391	Communication and computing	162,070	162,460	0	3,400		165,860	165,860	165,860	165,860	165,860
679,836	Equipment, furniture & material	s 646,108	702,268	0	(147,345)		554,923	554,923	554,923	554,923	554,923
1,096	Expenses	728	448	0	(448)		0	0	0	0	0
4,000	Insurance - service related	0	0	0	0		0	0	0	0	0
155,576	Office expenses	151,018	154,032	0	(17,920)		136,112	136,112	136,112	136,112	136,112
136,553	Services	176,260	293,993	0	(151,997)		141,996	111,996	79,996	141,996	141,996
9,849	Uniform & laundry	9,893	15,767	0	(5,212)		10,555	10,555	10,555	10,555	10,555
1,156,433	- C.O.T. C.O.	1,167,052	1,353,418	0	(322,523)		1,030,896	1,000,896	968,896	1,030,896	1,030,896
2.750	Benefit & Transfer Payments	0	0	0	0		0	0	0	0	0
3,750 86,826	Grants Irrecoverable V A T	90,369	90,347	0	(9,347)		81,000	81,000	81,000	81,000	81,000
90,576	inecoverable v A i	90,369	90,347	0	(9,347)		81,000	81,000	81,000	81,000	81,000
30,376	■ Renewals Fund Contribution	90,309	50,547	0	(3,347)		81,000	81,000	81,000	81,000	81,000
25,000	Repairs & Renewals	25,000	25,625	0	(625)		25,000	25,000	25,000	25,000	25,000
25.000	nepans a nenemals	25,000	25,625	0	(625)		25,000	25,000	25,000	25,000	25,000
25,000	□Income & Fees	25,000	23,023	Ü	(023)		23,000	23,000	25,000	25,000	23,000
(5,949,980)	Fees & charges	(6,000,189)	(6,648,200)	0	556,306	(39,941)	(6,131,835)	(6,294,503)	(6,282,503)	(6,350,093)	(6,360,093)
(98,643)	Other grants and contributions	(119,721)	(119,721)	0	48,341	,	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)
(5,000)	Rent	(5,000)	(5,125)	0	125		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
(814,853)	Sales	(851,020)	(897,413)	0	18,084		(879,329)	(879,329)	(879,329)	(879,329)	(879,329)
(6,868,476)		(6,975,930)	(7,670,459)	0	622,856	(39,941)	(7,087,544)	(7,250,212)	(7,238,212)	(7,305,802)	(7,315,802)
622 720	Net Service Expenditure	450,903	291,017	(81,000)	(164,367)	12.382	58,032	(18,418)	6,422	46,120	01 061
	Gross Service Expenditure	7,426,833	7,961,476		(787,223)	52,323	7,145,576	7,231,794	7,244,634	7,351,922	81,861 7,397,663
	Gross Service Expenditure Gross Service Income	(6,975,930)	7,961,476 (7,670,459)	(81,000) 0	(787,223) 622,856	(39,941)	7,145,576 (7,087,544)	7,231,794 (7,250,212)	(7,238,212)	7,351,922 (7,305,802)	(7,315,802)
, , , , , , , ,	Net Service Expenditure	450,903	291,017	(81,000)	(164,367)	12,382	58,032	(18,418)	6,422	46,120	81,861
032,730	processing Experiumate	430,303	231,017	(01,000)	(104,307)	12,302	30,032	(10,410)	0,422	+0,120	01,001

Actual	Objective Analysis : Controllable only	Forecast	Budget		Budget 2	015/16		Medium Term Financial Strategy				
2013/14	Objective Analysis : Controllable only	2014/15	2014/15	FtF	ZBB	Inflation	Budget	2016/17	2017/18	2018/19	2019/20	
0	Head of Service	54,900	54,900	0	22,538	590	78,028	79,820	80,600	81,388	82,184	
181,926	Sports and Active Lifestyles	270,091	270,091	0	50,874	2,432	323,397	332,549	336,481	340,452	344,463	
450,804	Leisure Centres	125,912	(33,974)	(81,000)	(237,779)	9,361	(343,392)	(430,786)	(410,659)	(375,720)	(344,785)	
632,730	Net Service Expenditure	450,903	291,017	(81,000)	(164,367)	12,382	58,032	(18,418)	6,422	46,120	81,861	

		£	£	£
Changes as a consequence of ZBB				
Inflation on salary and NDR				12,382
Review of staffing levels at each centre			(424,326)	
Review of income against current trends			570,306	
Realignment of budgets to projected income targets			(286,849)	
Changes as a consequence of Cabinet Review				
Staff Restructure		(81,000)		
Other Changes				
VAT Partial exemption re workings			(9,498)	
Capital programme - revenue implcations			(14,000)	
	_	(81,000)	(164,367)	12,382

Corporate Finance

Actual	Subjective Analysis : Controllable only	Forecast	Budget		Budget 2	2015/16	N	Medium Term Financial Strategy				
2013/14	Subjective Analysis : Controllable Only	2014/15	2014/15	FtF	ZBB	Inflation Budge	2016/17	2017/18	2018/19	2019/20		
	■Employees			•	•			•	•			
1,140,898	Additional pension payments	789,000	789,011	0	345,989	1,135	000 1,510,000	1,574,000	1,574,000	1,574,000		
804,970	Severance costs	204,949	205,726	0	1,274	207	000 207,000	207,000	207,000	207,000		
1,945,868		993,949	994,737	0	347,263	1,342	000 1,717,000	1,781,000	1,781,000	1,781,000		
	■Supplies & Services											
94,320	Contributions paid	0	0	0	0		0 0	0	0	0		
(9,490)	Interest	0	0	0	0		0 0	0	0	0		
0	Contingencies & provisions	0	(225,277)	0	225,277		0 0	0	0	0		
0	Vehicle sale under £10k	(6,634)	0	0	0		0 0	0	0	0		
3,459	Burials Under Health Act	0	0	0	0		0 0	0	0	0		
1,118,000	Minimum Revenue Provision	1,331,000	1,623,000	0	(49,000)	1,574	000 1,905,000	2,354,000	2,577,000	2,902,000		
393,321	Insurance	366,146	335,458	0	58,687	394	145 394,145	394,145	394,145	394,145		
2,496	Council tax booklet printing	1,700	2,619	0	(2,619)		0 0	0	0	0		
68,077	External audit fees	90,000	116,682	0	(26,682)	90	000 90,000	90,000	90,000	90,000		
86,907	Income collection costs	95,563	102,020	0	(5,330)	96	690 96,690	96,690	96,690	96,690		
435,260	Interest paid	449,300	900,300	0	(199,300)	701	000 721,000	867,000	1,043,000	989,000		
8,125	External fund consultants	7,375	7,670	0	455	8	125 8,125	8,125	8,125	8,125		
(295,868)	Contributions received	0	0	0	0		0 0	0	0	0		
12,632	Communication and computing	15,189	15,189	0	(2,589)	12	600 12,600	12,600	12,600	12,600		
1,625	Irrecoverable V A T	1,475	1,363	0	262	1	625 1,625	1,625	1,625	1,625		
1,918,864		2,351,114	2,879,024	0	(839)	2,878	185 3,229,185	3,824,185	4,223,185	4,494,185		
	■Benefit & Transfer Payments											
0	Grants		8,925	0	(8,925)		0 0	0	0	0		
381,694	Levies	399,305	399,305	0	(5,014)	394	291 394,291	394,291	394,291	394,291		
381,694		399,305	408,230	0	(13,939)	394	291 394,291	394,291	394,291	394,291		
	☐Income & Fees					·						
(703,624)	Government grants	(542,654)	(68,449)	0	449	(68,	(23,000)	(23,000)	(23,000)	(23,000)		
(247,151)	Interest earned	(91,289)	(606,110)	0	374,096	(232,	(286,014)	(285,014)	(285,014)	(290,014)		
123,961	Bad debt provision	124,899	11,269	0	48,731	60	000 60,000	60,000	60,000	60,000		
(826,813)		(509,044)	(663,290)	0	423,276	(240,	(249,014)	(248,014)	(248,014)	(253,014)		
3,419,613	Net Service Expenditure	3,235,324	3,618,701	0	755,761	4,374	462 5,091,462	5,751,462	6,150,462	6,416,462		

6,398,476

(248,014) 6,150,462

6,669,476

(253,014) 6,416,462

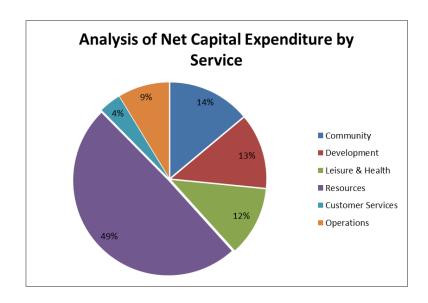
246,427 Gross Service Expenditure	3,744,368	4,281,991	0	332,485		0	4,614,476	5,340,476	5,999
26,813) Gross Service Income	(509,044)	(663,290)	0	423,276		0	(240,014)	(249,014)	(248,
19,613 Net Service Expenditure	3,235,324	3,618,701	0	755,761		0	4,374,462	5,091,462	5,75
			£	£	£				
Changes as a consequence of ZBB									
Changes as a consequence of ZBB Bad debt provison increase in line with year	r end values and current deb	ot		48,731					
		ot		48,731 345,989					
Bad debt provison increase in line with year		ot		-, -					
Bad debt provison increase in line with year Increase in pension payments from triannua		ot		345,989					

3.0 CAPITAL

3.1 Table H below details the Councils capital programme, and other commitments, over the period of the MTFS along with the associated sources of finance.

Table H		Forecast	Budget	Medium	Term Fin	ancial S	trategy
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
		£000	£000	£000	£000	£000	£000
Community	Loves Farm Community Centre	410	32	0	0	0	0
	CCTV - Camera replacements	39	87				0
	Wireless CCTV	0					0
	CCTV Shared Service	2	2				0
	Huntingdon West Devt (Housing Growth Fund)	298	1,151		0		0
	Decent Homes Thermal Efficiency & Category 1 H&S	10	10			10	10
	Decemend the market a Category 1 mag		10	10		10	10
Development	Town Centre Developments	0	74	100		0	0
	Disabled Facilities Grants	1,400	1,650			1,650	1,650
	Repairs Assistance	93	75	75	75	75	75
	Two replacement static caravans	38	0	-			0
	Alconbury Weald	5,000	0	0	0	0	0
	A14 Contribution	0	0	0	0	0	200
Leisure and			004	4.47	000	000	000
Health	Future Improvements	268	231	447			
	Replacement Equipment	0					
	St Ivo LC - Football Improvements	0	0	-			0
	Pedals Scheme	2	9	0			0
	One Leisure St Ives Redevelopment	166		0			0
	One Leisure Huntingdon Impressions Extension	0	795				0
	One Leisure St Neots Synethetic Pitch	0	392	0	0	0	0
Resources	Invest to Save Proposal - Highlode (Ramsey)	0	263	0	0	0	0
	VAT Partial Exemption	29	112				22
	* Loan To Housing Association (No MRP Regular repayments)	0					0
	Phoenix New Roof	0	200				0
Customer Services	Replacement Printing Equip.	0	0	178	0	0	40
Services	Replacement Equipment Document Centre	10	31	33	0	34	0
	Multi-functional Devices	0					80
	Help Desk (MS Enterprise Agreement)	51	75			75	75
	Telephony and ICT Network Renewal	0					0
	ICT Replacements and Server Virtualisation	181	20				20
		130	200				200
	Business Systems GIS	3	2	2			0
Operations	Provision for Bin Replacements	42	54				75
	Wheeled Bins for New Properties	337	100			24	22
	Extra refuse round due to housing growth	0					0
	Play Equipment & Safety Surface Renewal	43	60	20			0
	Play Equipment & Safety Surface Renewal	0	0	0	0	21	21
	S.106 Play Area Projects	1 020	48	050	1 000	504	4 470
	Vehicle fleet replacements.	1,038	761				1,478
	In Cab Technology	70	0				0
	Pool Cars	16			0	_	0
	Extra Car Parking, Huntingdon Town Centre	233	0				0
	Environment Strategy Funding	126					0
	Building Efficiency Improvements (Salix Grant)	70					0
	Major repairs and replacements	0					0
	Countryside Vehicle	18					0
	Car Park Repairs	151	0	0	100	100	100
Total Cost		10,274	12,179	4,774	3,966	3,253	4,618
Accet C	ales (within year)	(200)	0	0	0	0	0
Capital F		(600)	(600)	-			(300)
	& Contributions	(6,786)	(1,114)	, ,			(1,182)
	g: Internal	(2,688)	(465)				1,864
	External	0	(10,000)	(5,000)			(5,000)
Total Sources		(10,274)	(12,179)				(4,618)
iolai sources	ou i mande	(10,2/4)	(12,179)	(4,774)	(3,906)	(3,253)	(4,010)

^{*}Estimate of loan to RSL



3.2 The following table illustrates the estimated revenue costs and benefits, to the council, relating to the capital projects noted above.

Table I		Forecast	Budget	Medium Term Financial Strategy				
		2014/15	2015/16	2016/17	2017/18	2018/19	2016/20	
		£000	£000	£000	£000	£000	£000	
One Leisure Huntingdon Impressions Extension	Employees	0	0	17	18	19	19	
	Premises	0	0	8	8	8	8	
	Supplies and services	0	0	5	1	1	1	
	Fees & Charges	0	0	(200)	(220)	(235)	(245)	
One Leisure St Neots Synethetic Pitch	Fees & Charges	0	(14)	(27)	(28)	(29)	(31)	
Invest to Save Proposal - Highlode (Ramsey)	Fees & Charges	0	(29)	(29)	(29)	(29)	(29)	
Extra refuse round due to housing growth	Transport	0	0	0	120	120	120	
Environment Strategy Funding	Premises	0	0	(30)	(41)	(52)	(63)	
Building Efficiency Improvements (Salix Grant)	Premises	0	(8)	(14)	(10)	(6)	(6)	
Total (Income)/ Cost		0	(51)	(269)	(181)	(204)	(226)	

4.0 TREASURY MANAGEMENT

4.1 The following gives a high level commentary on the Treasury Management activity that the Council is expecting to undertake during 2015/16.

• Short Term Borrowing

During any year the Council will undertake short term borrowing and lending to maintain effective daily cash flow balances. For the forthcoming year, it is estimated that the net cost of short-term borrowing will be £55,000; this is based on an estimated daily cash flow balance of £6.0m. The cost of borrowing is based on an estimated bank base rate of 4.5%.

Long Term Borrowing

The Treasury Management Strategy permits the Council to borrow for the long-term to maintain effective working capital balances and to support back-to-back lending to external organisations. At the end of 2014/15, it is forecast that the total balances in respect of long-term borrowing will be £11.3m. During 2015/16 further long-term borrowing may occur dependent on the Asset Investment programme that is currently being developed and Cabinet decisions in respect of loans to other organisations. However, the costs of such borrowing are not included in the budget because the cost of any such borrowing would be met by additional investment income, the Council would expect to make a margin on any "borrowing to lend" decisions. The current estimated cost of long term borrowing is £0.524m.

5.0 CAPITAL FINANCING REQUIREMENT

5.1 The following table demonstrates, over the period of the MTFS, the Councils capital commitments and plans against its underlying need to borrow.

Table J	Forecast	Budget	Medium Term Financial Strategy					
	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20		
	£000	£000	£000	£000	£000	£000		
Opening Capital Financing Requirement	34,685	36,042	44,934	47,003	47,390	47,002		
 Property, Plant and Equipment 	2,879	3,447	2,516	1,956	1,243	2,408		
 Intangible Assets 	184	277	202	275	275	275		
Investment Properties	0	463	0	0	0	0		
Revenue Expenditure Funded from Capital under Statute	7,101	2,882	1,946	1,625	1,625	1,825		
 Repayable Capital Advances 	110	5,110	110	110	110	110		
 Lease Liability 	0	0	0	0	0	0		
Additional Requirement	10,274	12,179	4,774	3,966	3,253	4,618		
 Capital Receipts 	(800)	(600)	(400)	(300)	(300)	(300)		
 Government Grant & Contributions 	(6,786)	(1,114)	(400)	(925)	(763)	(1,182)		
 Capital Reserves 	0	0	0	0	0	0		
 Minimum Revenue Provision 	(1,331)	(1,574)	(1,905)	(2,354)	(2,577)	(2,902)		
	(8,917)	(3,288)	(2,705)	(3,579)	(3,640)	(4,384)		
Closing Capital Finance Requirement	36,042	44,934	47,003	47,390	47,002	47,237		
Increase in Underlying Need to Borrow	1,357	8,891	2,069	387	(387)	234		

6.0 FORMAL 2015/16 COUNCIL TAX RESOLUTIONS

- 6.1 The formal 2015/16 Council Tax resolutions to be agreed by Council are shown below.
- (a) That the Council note the Council Tax Base for the whole Council area and individual Towns and Parishes (para 6.2) as approved by the Section 151 officer on the 3rd December 2014 after consultation with the Chairman of Corporate Governance Panel (and subsequent publication as a key decision).

The tax base (T) which is the amount anticipated from a £58,329 District Council Tax of £1 is

- (b) That the following amounts calculated by the Council for 2015/16 in accordance with the requirements of the Local Government Finance Act 1992 as amended by the Localism Act 2011 (the Act), the Local Government Finance Act 2012 and associated regulations:-
 - (i) the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) (a) to (f) of the Act

 Gross revenue expenditure including benefits,

 Town/Parish Precepts
 - the aggregate of the amounts which the Council estimates for the items set out in Section 31A (3) (a) to (d) of the Act

 Revenue income including reimbursement of benefits, specific and general grants, use of reserves and any transfers from the collection fund.
 - (iii) the amount by which the aggregate at (i) above exceeds the aggregate at (ii) above in accordance with Section 31A (4) of the Act

 This is the "Council Tax Requirement" including Parish/Town Precepts (item i minus item ii). It is the cash sum to be funded from District, Town and Parish Council Taxes.
 - (iv) the Council Tax requirement for 2015/16 divided by the tax base (T) in accordance with Section 31B (1) of the Act

 District plus average Town/Parish Council Tax (item iii divided by District taxbase)
 - (v) the aggregate of all "Special Items" referred to in \$£5,030,469 Section 34(1) of the Act.

 The total value of Parish/Town precepts included in i and iii above.
 - (vi) the Relevant Basic Amount of Council Tax for 2015/16 £133.18 being item iii less item v divided by the tax base (T) in accordance with Section 34 (2) of the Act.

 The District Council's Band D Tax for 2015/16

- (vii) the basic amounts of Council Tax for 2015/16 for those parts of the District to which one or more special items (Parish/Town precepts) relate in accordance with Section 34 (3) of the Act are shown by adding the Huntingdonshire District Council amount to the appropriate Parish Council amount in column "band D" set out in Table 1 attached.
- (viii) the amounts to be taken into account for 2015/16 in respect of categories of dwellings listed in particular valuation bands in accordance with Section 36 (1) of the Act are shown by adding the Huntingdonshire District Council amount to the appropriate Parish Council amount for each of the valuation bands in the columns "bands A to H" set out in Table 1 attached.
- (c) That the amounts of precept issued to the Council by Cambridgeshire County Council, Cambridgeshire Police Authority, Cambridgeshire & Peterborough Fire Authority and for each Parish Council for each of the categories of dwellings listed in different valuation bands in accordance with Section 40 of the Act shown in para 6.3 attached be noted.
- (d) That, having regard to the calculations above, the Council, in accordance with Section 30 (2) of the Act, hereby sets the figures shown in para 6.4 as the amounts of Council Tax for 2015/16 for each of the categories of dwelling shown. This is the total Council Tax to be collected, incorporating the requirements of all of the relevant bodies, for each town or parish area.
- (e) The Council notes that, in accordance with Section 52ZB of the Local Government Finance Act 1992, the basic amount of its Council Tax for 2015/16 is not excessive.

 The basic amount at b(vi) above is not excessive as defined by the Government.

6.2 **Tax Base 2015/16**

Abbotsley	249	Kings Ripton	81
Abbots Ripton	135	Leighton Bromswold	81
Alconbury	540	Little Paxton	1476
Alconbury Weston	279	Morborne	10
Alwalton	117	Offord Cluny & Offord D'Arcy	495
Barham & Woolley	28	Old Hurst	90
Bluntisham	720	Old Weston	90
Brampton	1728	Perry	261
Brington & Molesworth	135	Pidley-cum-Fenton	149
Broughton	90	Ramsey	2709
Buckden (incorporating Diddington)	1152	St Ives	5742
Buckworth	51	St Neots	10530
Bury	603	Sawtry	1746
Bythorn & Keyston	135	Sibson-cum-Stibbington	210
Catworth	147	Somersham	1341
Chesterton	57	Southoe & Midloe	149
Colne	351	Spaldwick	243
Conington	65	Stilton	765
Covington	45	Stow Longa	63
Denton & Caldecote	26	The Stukeleys	396
Earith	567	Tilbrook	117
Easton	77	Toseland	36
Ellington	232	Upton & Coppingford	84
Elton	279	Upwood & The Raveleys	414
Farcet	518	Warboys	1296
Fenstanton	1125	Waresley-cum-Tetworth	144
Folksworth & Washingley	344	Water Newton	42
Glatton	131	Winwick	40
Godmanchester	2331	Wistow	216
Grafham	234	Woodhurst	153
Great & Little Gidding	117	Woodwalton	78
Great Gransden	450	Wyton-on-the-Hill	405
Great Paxton	360	Yaxley	2817
Great Staughton	324	Yelling	<u>144</u>
Haddon	24		<u>58,329</u>
Hail Weston	243		
Hamerton & Steeple Gidding	52		
Hemingford Abbots	333		
Hemingford Grey	1269		
Hilton	450		
Holme	227		
Holywell-cum-Needingworth	968		
Houghton & Wyton	774		
Huntingdon	7056		
Kimbolton & Stonely	578		

6.3 **2015/16 Council Tax by Property Band for each Precepting Authority and the Billing Authority**

This table will be completed after the Council's Full Council meeting scheduled for the 25th February when the Council receives the precepts from Cambridgeshire County Council, Fire and Police Authorities.

7. FEES AND CHARGES

7.1 The Fees and Charges that will be applicable from January 2015 to March 2016 have been included in Annex A.

8.0 ROBUSTNESS OF THE 2015/16 BUDGET AND MEDIUM TERM FINANCIAL STRATEGY

8.1 The Local Government Act 2003 requires me, as the Council's Responsible Financial Officer, to report on the robustness of the 2015/16 budget and the adequacy of reserves to assist you in making your decisions on the Budget and the level of Council Tax. Further, this is an opportunity for me to provide some commentary in respect of the period covered by the Medium Term Financial Strategy (MTFS).

8.2 Robustness and Budget Setting

- 8.2.1 Over recent years the Council has tended to underspend its budget; this is a clear indication that managers have been prudent in the delivery of their services. However, a trend of underspending means that the cost of service delivery, even at current service standards, is below the level of spend that was budgeted for.
- 8.2.2 At the close of 2012/13, the Councils external auditors proposed that the Council should undertake a fundamental review of its budget, following the principles of Zero Based Budgeting (ZBB). In June 2014 Cabinet approved the development of the 2015/16 and subsequent year's budgets to be produced on this basis. In late August 2014 a ZBB review programme commenced, with 5 strategic services fundamentally reviewed (known as ZBB Heavy, these were Resources, Car Parking, Green Spaces, Community and One Leisure) in preparation for the 2015/16 budget.
- 8.2.3 Running in parallel with the ZBB Heavy reviews, all those services that had not been subject to a Heavy review have been subject to a desk-top or ZBB Light review. In so doing all services had been subject to budgetary oversight to ensure that the maximum value for money is achieved from each service.
- 8.2.4 With regard to the Heavy reviews, each has been subject to an internal officer review panel and then a Star Chamber review panel that was led by the Executive Councillor for Resources and supported by the Executive Leader and the Deputy Leader/Executive Councillor for Commercial Activities.
- 8.2.5 Over the next year, all remaining services will be subject to a ZBB Heavy review (with the other services being subject to a Light review). Thereby, by February 2016 and the setting of the 2016/17 budget, all services will have been subject to a

comprehensive ZBB review. For the years that follow, the intention at this time is that there will be a rolling programme of ZBB reviews.

8.3 Challenges facing the Council

8.3.1 The challenges that the Council faces and is dealing with are similar to those of many Councils across the local government community. The principal challenges that the Council is tackling are illustrated below:

Public Sector Austerity – Cuts in grant funding

- 8.3.2 The public sector has as a whole has faced the most significant austerity programme in a generation and as a consequence of the government's ringfenced services, this has meant that local government has met a significant share of the austerity programme. It is fair to say that to date the Council has not been significantly challenged in "budgetary" terms as a result of austerity, this is mainly due to the fact that the council continually under-achieved its budget.
- 8.3.3 As part of the 2014/15 provisional settlement announced in December 2013, the government indicated that the Council would receive £11.332m for 2015/16; when the 2015/16 was actually announced in December 2014 the Council was notified that it would receive £11.746m; which was £0.414m ahead (excluding Council Tax Freeze Grant). However, the modelling that had been followed in respect of the 2014/15 budget setting process estimated that the total grant receivable would be £12.923m by 2019/20; whereas the modelling followed for the 2015/16 budget is £11.122m by the same year a reduction of £1.801m (13.9%). Relevant analysis is shown in Table N below.

Table N Comparison of Grant Assumptions: 2014/15 Budget & MTP to 2015/16 Budget and Medium Term Financial Strategy								
1	2014/15 2015/16 2016/17 2017/18 2018/19 2019/2							
	£'000	£'000	£'000	£'000	£'000	£'000		
2014/15 Budget & MTP								
NDR	4,218	4,245	4,351	4,460	4,572	4,686		
RSG	4,562	3,074	2,400	1,800	1,500	1,100		
NHB	3,344	4,013	4,993	5,628	6,340	7,137		
Total	12,124	11,332	11,744	11,888	12,412	12,923		
2015/16 Budget & MTFS								
NDR	4,218	4,160	4,661	4,868	5,084	5,308		
RSG	4,562	3,183	1,900	921	442	0		
NHB	3,344	4,403	5,126	5,342	5,537	5,814		
Total	12,124	11,746	11,687	11,131	11,063	11,122		
Variance between Grant								
Assumptions	1							
NDR	0	(85)	310	408	512	622		
RSG	0	109	(500)	(879)	(1,058)	(1,100)		
NHB	0	390	133	(286)	(803)	(1,323)		
Total	0	414	(57)	(757)	(1,349)	(1,801)		
	1							
	%	%	%	%	%	%		
NDR	0.0	-2.0	7.1	9.1	11.2	13.3		
RSG	0.0	3.5	-20.8	-48.8	-70.5	-100.0		
NHB	0.0	9.7	2.7	-5.1	-12.7	-18.5		
Total	0.0	3.7	-0.5	-6.4	-10.9	-13.9		

Programme of Service Review

- 8.3.4 It is probably fair to say that all Councils are undertaking some form of service review and seeking to ensure that services are provided with affordability and value for money at their core. As mentioned earlier, this Council is in the process of undertaking a ZBB review of all its services. In addition to this, the Council is also following:
 - a project based approach to service change, entitled "Facing the Future".
 Projects included within the Facing the Future programme are monitored on an ongoing basis and relative costs and savings are included in the proposed budget.
 - a Shared Service programme with our strategic partners, Cambridge City and South Cambridgeshire District Councils. For 2015/16, savings estimates have been included in the base budget in respect of the Information Management Division (IMD), Legal and Building Control services. Future shared service programme savings are not included.
- 8.3.5 In addition, in late December 2014 the Portfolio Holder for Resources challenged his Cabinet colleagues to find further savings, this exercise generated a further £0.746m on a full year basis.

• Performance Management

8.3.6 Over the past 18 months, there has been a strategic change in management; including the recruitment of a new management team. One of the key processes that has been introduced is the start of a proactive performance management framework, including the publication of a new Corporate Plan, development of Service Plans and a new staff appraisal scheme. Coupled with new strategies in respect of internal and external communications this provides a new, emboldened framework for the Council to operate within.

8.4 Governance

8.4.1 As noted within the 2013/14 Annual Governance Statement both the Executive Leader and the Managing Director consider that they are:

"generally satisfied with the effectiveness of corporate governance arrangements and the internal control environment, and as part of continuing efforts to improve governance arrangements the following issues...have been identified for improvement:

- Develop the themes and aims of the Corporate Plan through service delivery plans, performance measures and service standards.
- Employee's performance targets.
- Publicise the vision statement & strategic themes and outcomes to key stakeholders.

- Review partnership commitments with an emphasis on the benefits obtained and contribution towards the Corporate Plan.
- Continue to educate and train employees in good procurement and contracting practice to ensure that they understand how to act and comply with the requirements of the Code of Procurement."
- 8.4.2 Further, the Councils Internal Audit and Risk Manager reported to the Corporate Governance Panel in May 2014, in respect of the control environment up to 31 March 2014, that

"the Council's internal control environment and systems of internal control....provided limited assurance over key business processes and adequate assurance over financial systems".

- 8.4.3 The past year has seen the introduction of a number of initiatives to improve governance, including:
 - officer led governance boards,
 - project management methodology,
 - lean process review,
 - golden thread approach to performance management,
 - and further enhancements within budget monitoring and reporting to management and members.
- 8.4.4 There are also relatively mature plans to introduce and embed further management reporting and budget monitoring business systems.

8.5 Risks

- 8.5.1 Because of the nature of the macro and micro environment that the wider local government family and the Council operates within, there are a whole host of risks that the Council faces on a day-to-day basis. In such an environment, budget setting is not a science but more a guide on how financial resources will be allocated to services over the forthcoming year and an indication into the medium term. There will always be items that emerge after the budget has been approved and these can range from a programme under or over achieving or an unexpected event occurring. Where an event occurs that will potentially have a negative financial impact on the Council, the first call for funding will be from compensating savings from elsewhere within the Council's budget (service first, wider Council thereafter). If this is not possible, service reductions will then be considered and finally the use of General Fund reserves.
- 8.5.2 It is therefore essential that relevant risks are identified and appropriate sensitivity analysis applied to determine the impact on the Council. The most significant potential risks to the budget are:
 - underachievement of savings
 - higher inflation.
 - further reductions in income (mainly from fees and charges).

- non-achievement of savings; including Shared Services
- failure of a borrower.
- an emergency.
- increased demand on services (e.g. benefits and homelessness).
- level of retained business rates.

8.5.3 Taking each of the above in turn:

Underachievement of savings

The savings included within the budget total £2.810m (ZBB £1.847m; FtF £0.109m; Portfolio Challenge £0.653m; Other £0.201m). These savings cover a broad range of services and are heavily dependent on implementation as planned, which itself can be subject to market. management and political conditions prevailing at the time. It is therefore prudent to assume that some of these savings may not be achieved; a fair assumption is that 30% underachievement which equates to £0.843m.

Higher Inflation

Currently inflation stands at 0.5%, this is a drop of 0.5% from 1% that was reported in December 2014.

With regard to:

o Pay

The budget for 2015/16 includes an "across the board" pay increase of 1%. Taking into account employer oncosts (national insurance and pension) and the already included pay inflation, this equates to a total cost of £21.332m, a further 1% for sensitivity equates to £0.213m.

General Inflation

No general inflation has been included in the 2015/16 budget except where there are contractual price increases; although for the Council this is minimal as most services are "contracted in". For sensitivity, no inflation has been included.

There is at present economic commentary in respect of price stagnation and even deflation. Although these are recognised as issues they would generally have a positive impact on service costs. Considering that the Council is freezing Council Tax and over the medium term, the Council is therefore absorbing the impacts of all price adjustments. If price stagnation or deflation becomes a more serious issue, this will be addressed at the next budget round.

Investment Interest

The budget for 2015/16 has assumed a "composite" investment interest rate of 2.1% this equates to income of £0.232m; the budget also includes a borrowing rate of 4.0% which equates to a borrowing cost (short) of £0.177m. For sensitivity purposes no additional investment interest has been modelled however for short-term borrowing, a rate rise of 1% would equate to £0.221m, an increase of £44,000.

Reduced income: Fees and Charges

Total fees and charges are £14.5m, therefore for sensitivity analysis a 1% loss of income from fees and charges would amount to £0.145m. The largest income streams that are susceptible to variation include:

- o Car Parks, £1.9m
- Leisure Centres, £6.13m
- o Property, £1.9m
- Planning and Building Control Fees, £1.8m

Reduced income: New Homes Bonus

In May 2015 there will be a General Election and at the Annual LGA Finance Conference held in early January 2015, the Conservative's stated that their current intention is for central government support to local government to remain "incentive" led; in that New Homes Bonus is likely to continue.

However, Labour have stated that they will, quite quickly, remove New Homes Bonus but replace it with a "needs-based" system more akin to Revenue Support Grant; this would lead to a national redistribution of grant. The likely impact of this change will be that the Council will see a net reduction in its grant, so for sensitivity analysis purposes, a 10% reduction in New Homes Bonus has been assumed (£0.440m)

Government Grant: Non Domestic Rates

Since the introduction of this new element of funding for authorities in April 2013 it has become increasingly clear that the levels that the authority will be able to retain are very difficult to forecast. Whilst there are some opportunities for estimating when new buildings will be completed once they have started it is very difficult to judge when development will commence on allocated land even if planning permission has been granted.

It is even more difficult to estimate the results of appeals against the valuation set by the Valuation Office Agency. These appeals sometimes take years to finalise and are often backdated for a number of years, drastically adding to the volatility. Other variations can result from a property being burnt down or demolished.

The revenue impact is limited by the existence of a safety net which limits our loss to around £0.350m, this is included as a block amount within the sensitivity analysis.

• Failure of a Borrower

The maximum permitted with one counterparty is £8.0m but this is only possible where £3.0m of the sum is held in a liquidity account with that body. Liquidity Accounts allow recovery of investments on the same working day which substantially reduces the risk. In most cases the limit is £5.0m which is restricted to bodies with a credit rating of F1+ or Building Societies with more than £2 billion in assets. The impact of a failure of borrower will be the loss of revenue cash flow and the potential

costs involved of "making good" the lost investment. There are however, good governance arrangements around the Council's Treasury activity and therefore the likelihood of loss is minimal, this has not been included in the sensitivity analysis.

Emergency

Certain types of eventuality are mitigated in other ways. Many significant risks are insured against, so losses are limited to the excesses payable. The Government's Bellwin Scheme meets a large proportion, over a threshold, of the costs of any significant peacetime emergencies (e.g. severe flooding). The Council does reside within a flood risk area and there have been occasions where the Council has been required to meet the cost of local flooding incidents, however such costs have been met from within current resources. With the reduction in budgets it is anticipated that such ad-hoc spend will not be able to be as easily accommodated so it would be prudent to include an element within any sensitivity to meet this cost. The Code of Financial Management permits the Managing Director or the Responsible Financial Officer to incur "emergency spend" of up to £0.350m, with retrospective reporting to Cabinet. The £0.350m is included as a block amount within the sensitivity analysis.

Increased demands on services

The services most susceptible to increased demand that would have a significant revenue impact are homelessness and Council Tax Support.

With regard to homelessness, the budget for 2015/16 is £0.368m and that for Council Tax Support is £6.860m; if there was a 10% increase in demand for each this would require an additional £0.723m.

8.5.4 Considering the risks noted above and the stated assumptions, the accumulated total cash risk is £3.095m. However, it is highly unlikely that all these risks will occur at the same time, so it is fair to apply "sensitivity" to each risk and then model the impact over the likelihood of occurrence. Table P shows this detailed analysis and in summary the additional pressure within 2015/16 based on the likelihood of occurrence is as follows:

Pessimistic view, additional pressure of: £1.473m
 Middle-View, additional pressure of: £0.984m
 Optimistic View, additional pressure of: £0.639m

Table P			Sensitivity of Risks to 2	2015/16 Bu	dget & Fund	ding Optior	ıs				
Risk		Costs Included in 2015/16 budget	New rate	Sensitivit	y Impact		Li	kelihood o	f Occuranc	e	
				+/-	Cost	Pessin	nistic	Middle	-Way	Optim	istic
		£'000			£'000	Factor	£'000	Factor	£'000	Factor	£'000
Underachieveme	nt of Savings	2,840	Savings not achieved	30%	852	0.7	596	0.2	170	0.1	85
Inflation	Pay	21,332	Pay increase from 1% to 2%	1%	213	0.6	128	0.3	64	0.1	21
	Temporary Borrowing	44	Difference between Borrowing increased from 4% to 5%	50%	22	0.2	4	0.5	11	0.3	7
Reduced Income	Fees & Charges	(14,522)	Reduction in income.	1%	145	0.3	44	0.4	58	0.3	44
	New Homes Bonus	(4,403)	Reduction in NHB following change to "needs" system and consequenial redistribution.	10%	440	0.3	132	0.4	176	0.3	132
Government Grant	Non-Domestic Rates	350	Loss of Modelled NDR, limited by Safety Net	100%	350	0.6	210	0.3	105	0.1	35
Emergency		350	Immediate use of funds in the event of a local emergency	100%	350	0.2	70	0.5	175	0.3	105
Increased	Homelessness	368	Increase in demand	10%	37	0.4	15	0.5	19	0.1	4
Demand of Services	Council Tax Support	6,860	Increase in demand	10%	686	0.4	274	0.3	206	0.3	206
Total Sensitivity					3,095		1,473		984		639
Estimated Reserv Conclusion of Ser	•						9,334 7,861		9,334 8,350		9,334 8,695
Do Reserves rerReduction in Re	•						Yes 15.8%		Yes 10.5%		Yes 6.8%

8.6 Revenue Reserves

- 8.6.1 In previous budget rounds, the budgets that were included within the MTP included two sets of numbers that were significant estimates; namely "contingency items" (or risk provisions) and "savings yet to be identified".
- 8.6.2 The objective of including these items was to indicate to members that reserves would be maintained at a fair level at the end of the MTP period because:
 - calculated risks were included in service costs (contingency items), and
 - a line identifying "future savings" was also included.
- 8.6.3 However the reality of this approach was that it introduced a significant risk of misinterpretation of the future financial plans of the Council because members would see that reserves (the bottom line) were maintained hence they may have lost sight of the fact that the budget was not balanced in cash terms.
- 8.6.4 Therefore, to improve transparency and to ensure that members are focused on the key issue of ensuring "financial sustainability", the approach of including the aforementioned estimates has not being adopted from this year onwards in the development of the MTFS. All budgets presented to members will be "cash" based and the budgetary risk posed by the MTFS not being balanced over the medium clearly identified.

Reserves for 2015/16 and the MTFS Period (2016/17 to 2019/20)

- 8.6.5 There is no statutory minimum level of reserves; however Cabinet on the 22nd January 2015 have confirmed a minimum level of £3m. Based on the current budget for 2015/16, reserves are forecast to be £8.537m at April 2015 and increase to £9.334m by 31 March 2016.
- 8.6.6 As noted in para 8.5.4 above, it is theoretically possible but highly unlikely that all of the above risk items would occur next year, however it is critical that the Council has sufficient reserves to fund unavoidable additional costs pending the introduction of compensating service savings.
- 8.6.7 Therefore, by applying the estimated sensitivity costs noted from Table P above, it is considered, as shown in Table Q below that in respect of:
 - 2015/16, regardless of the likelihood of occurrence, reserves are sufficient to meet all sensitivity costs.
 - the MTFS period, regardless of the likelihood of occurrence, reserves are sufficient to meet all sensitivity costs. However, by 2019/20 it is shown that reserves will drop to just above the minimum level of £3.0m.

Table Q					Impact	of 2015/16 Se	ensitivity of Ri	sks on the MTF	S General Fu	nd Reserves P	rofile				
		2015/16			2016/17			2017/18			2018/19			2019/20	
		£'000			£'000			£'000			£'000			£'000	
General Fund Reserves		9,334			9,036			7,499			5,426			3,071	
(as per 2015/16 Proposed Budget)															
	Pessimistic	Middle-Way	Optimistic	Pessimistic	Middle-Way	Optimistic	Pessimistic	Middle-Way	Optimistic	Pessimistic	Middle-Way	Optimistic	Pessimistic	Middle-Way	Optimistic
Reduction in Reserves	1,473	984	639	1,473	984	639	1,473	984	639	1,473	984	639	1,473	984	639
Estimated Reserves	7,861	. 8,350	8,695	7,563	8,052	8,397	6,026	6,515	6,860	3,953	4,442	4,787	1,598	2,087	2,432
- Do Reserves remain positive	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	No	No

8.6.8 Although such a position does demonstrate that the Council is "financially sustainable" over the medium term at the current level of net expenditure there is still considerable downward pressure from government funding as austerity continues to bite across the whole of the public sector. It is therefore considered prudent that the council continues to endeavour to be financially independent of government funding by the end of the medium term period (2019/20) which will mean that it must continue to drive down costs and increase income wherever possible – and the continuation of the ZBB and FtF programmes are key to achieving this.

Capital Investment

- 8.6.9 However, another attribute to achieving "financial independence" is the development of the capital asset investment programme as this will provide an essential additional revenue stream.
- 8.6.10 With regard to the capital investment programme, only assets that will by their nature generate a revenue cash flow should be considered. In respect of commercial assets, it is currently modelled that to generate £1m revenue, capital investment of around £13m is required. However, the Council should not only look at commercial assets as there are opportunities within the housing sector that will generate a revenue stream and also continue to provide development finance for local organisations (such as that the Council has already done with Huntingdon Regional College and Huntingdon Gym).
- 8.6.11 Consequently, if the Council wished to:
 - Continue with a Zero increase in Council Tax over the MTFS period, and
 - Set aside government grant to fund future capital investment,
- 8.6.12 As shown in Table R below, if:
 - Option 1 (i.e. 100% RSG + 50% NHB)
 was followed it would take the council the full three years to achieve the required £13m funding, but if the Council chose to follow
 - Option 2 (i.e. 100% RSG + 100% NHB), the Council would achieve the required funding within 2 years. However, Option 1 would require cuts in net expenditure of around 24% whereas Option 2 would require cuts in the region of 38%.
- 8.6.13 Of course, the Council could borrow these funds from the market or the Public Works Loan Board to facilitate a faster asset investment programme.

Table R				Estin	nated Serv	ice Reduct	ions			
			Option 1					Option 2		
		- Council T	ax held at	Nil Increas	e		- Council 1	Tax held at	Nil Increas	se .
		- No use o	f Reserves				- No use o	f Reserves		
		- 100% RSC	set-aside				- 100% RSC	3 set-aside	:	
		- 50% NHB	set-aside				- 100% NH	B set-aside	2	
	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
Net Expenditure	18,881	19,870	20,671	21,259	21,721	18,881	19,870	20,671	21,259	21,721
(as per 2015/16 Proposed Budget)		_0,0:0	,	,	,				,	,
Service reduction required:										
- no use of reserves	0	(298)	(1,537)	(2,073)	(2,355)	0	(298)	(1,537)	(2,073)	(2,355)
- RSG & NHB for capital investments	0	(4,463)	(3,592)	(3,211)	(2,907)	0	(7,026)	(6,263)	(5,979)	(5,814)
Total Service Reductions	0	(4,761)	(5,129)	(5,283)	(5,262)	0	(7,324)	(7,800)	(8,052)	(8,169)
Revised Net Expenditure	18,881	15,109	15,542	15,976	16,460	18,881	12,546	12,871	13,207	13,553
Cuts Required>		24.0%	24.8%	24.9%	24.2%		36.9%	37.7%	37.9%	37.6%
Financing										
Reserves	(797)	0	0	0	0	(797)	0	0	0	0
Non-Domestic Rates	4,160	4,661	4,868	5,084	5,308	4,160	4,661	4,868	5,084	5,308
Revenue Support Grant	3,183	0	0	0	0	3,183	0	0	0	0
New Homes Bonus	4,403	2,563	2,671	2,769	2,907	4,403	0	0	0	0
Council Tax Freeze Grant	82					82				
Collection Fund	82					82				
Total Government Grant	11,910	7,224	7,539	7,853	8,215	11,910	4,661	4,868	5,084	5,308
Council Tax	7,768	7,885	8,003	8,123	8,245	7,768	7,885	8,003	8,123	8,245
Balanced Budget if Nil	0	0	0	0	0	0	0	0	0	0
Council Tax Base	58,329	59,204	60,092	60,993	61,908	58,329	59,204	60,092	60,993	61,908
- per Band D	133.18	133.18	133.18	133.18	133.18	133.18	133.18	133.18	133.18	133.18

8.7 Conclusion

• 2015/16 Budget

Considering all the factors noted within the "Robustness" statement in respect of 2015/16, I consider that the:

- o combination of a new, robust approach to budget setting,
- the direction of travel in relation to governance,
- o the further service and budget efficiency work to be undertaken during 2015/16, and
- o that reserves are expected to increase by March 2016,

the budget proposed for 2015/16 should not give Members any significant concerns over the Council's financial position.

Medium Term Financial Strategy (2016/17 to 2019/20)

With regard to the period covered by the MTFS, it is anticipated that there will be some significant cuts in government grant and if they materialise as planned they do pose a risk to the Council. However, current modelling is showing that the Council will remain above the £3.0m minimum level of reserves; but this level will be breached if the costs included within the sensitivity analysis come to fruition.

However, as highlighted earlier in this statement, there are actions being followed to mitigate this scenario but it does remain critical that:

- all Council services remain under tight budgetary control,
- ZBB is embedded as the primary basis for budgeting setting,
- the "facing the future" programme is completed as planned,
- Affordability and Value for Money are at the core of the Councils decision making processes,
- savings are identified at the earliest opportunity,
- capital investment is commenced as soon as possible, and
- reliance on central government funding is continually assessed and removed wherever possible.

Clive Mason CPFA

Responsible Financial Officer (Section 151)

Annex A

Fees and Charges Schedule

March Default March park Discontinuous (D) Increases More than 25 hectares Householder More than 25 hectares Per 01 hectares S N 305000 00						Date of				
Ad outline applications Not more than 2.5 he claims Per 6.1 heckares Per 6.1 heckar	Service	Flement	Detail	Rate per			VAT	N et charge	VAT	To Char
All submits applications. Not more than 2.5 heclares	velop		D ottain	nate por	biodictionary (b)		.,			£
All submits applications. Not more than 2.5 heclares										
More than 2.5 hectares Per Ch. Incourse S	nning									
Householder Single desires Single desires Single desires Single desires Single desires No more than 50 new overlings Par deficient Single desires No more than 50 new overlings Par deficient Single desires No more than 50 new overlings Par deficient Single desires Single desires No more than 50 new overlings Par deficient Single desires Si		All outline applications								38
March Ham 2.5 Rectations Single devicing S			More than 2.5 nectares		5		N	9,527.00	0.00	9,52
April cateries Simple diversity Full application Two or more developes Not more than 50 new developes Per developed Simple diversity		II a va ala alda a	More than 2.5 hectares		S		N	115.00	0.00	11
Full application Two orn are divellence Full application Not morth than 50 new devellence Not more than 50 new dev			Single dwelling		S		N	172.00	0.00	17
More than 50 new developes										33
Full application Full applic			Not more than 50 new dwellings	Per dwelling	S		N	385.00	0.00	38
Full application Not divellings, agroutural, glass abouse.			More than 50 new dwellings		S		N	19,049.00	0.00	19,04
Full application plant nor marchinery				Per additional dwelling	S		N	115.00	0.00	1
Precision of buildings		Full application								
Frection of buildings		Тапаррисации	plant not machinery	No increase in floor space or no						
Erection of Euritaines			E rection of buildings		S		N	195.00	0.00	1
Full application Function of buildings 1750 ag mit			E rection of buildings		S		N	385.00	0.00	3
Pull application Commission Pull application Commission Comm										
Erection of buildings			E rection of buildings		S		N	19,049.00	0.00	19,0
Full application On land used for agriculture or agricultural purposes										
### Erection of buildings Not more than 485 sq m Not more than 485			Erection of buildings		S		N	115.00	0.00	1
### Erection of buildings Not more than 485 sq m Not more than 485		Full and the effect	On land would find a significant							
Erection of buildings		Full application								
than \$40 sq. m S				Not more than 465 sq m	S		N	80.00	0.00	
More than 454 as am but not more than 4215 as an inst 450 as an plus for each further 75 as an (or part 1540 as an instance) and 1515 as an instance of the excess of 450 as an instance of the excess of 4215 as an up to free than 4215 as			_							
than 4215 sg m - first 540 sg m plus for each further 75 sg m (or part thereof in excess of 540 sg m plus for each 75 sg m (or part thereof in excess of 240 sg m plus for each 75 sg m (or part thereof) in excess of 2415 sg m plus for each 75 sg m (or part thereof) in excess of 2415 sg m plus for each 75 sg m (or part thereof) in excess of 2415 sg m plus for each 75 sg m (or part thereof) in excess of 2415 sg m plus for each 75 sg m (or part thereof) in excess of 2415 sg m plus for each 10 thou for than 465 sg m sub more than 540 sg m sub more than 540 sg m sub more than 540 sg m sub more than 465 sg m sub more than 540 sg m sub more th					S		N	385.00	0.00	3
Description					S		N	385.00	0.00	3
More than 42/15 sq m puls breach 75 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) in excess of 42/15 sq m or part thereof) or part thereof) or part thereof or part thereof) or part thereof or part thereof) or part thereof or										
plus breech 75 sq m (or part thereof) in excess of 4215 as m up to a maximum of 6250,000 S N 115,00 0.00										3 19,0
Erection of glass houses on land used for the purpose of agriculture					5		IN	19,049.00	0.00	19,0
Erection of glass houses on land used for the purpose of ancirulture				thereof) in excess of 4215 as m up						
Full application for the purpose of acriculture Not more than 485 s.c m. More than 485 s.c. m. More than 5 hectares for each of the third than 185 s.c. m. More than 5 hectares for each of the third than 185 s.c. m. More than 5 hectares to a maximum of £250,000 s.c. m. More than 5 hectares to a maximum of £250,000 s.c. m. More than 5 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than 185 s.c. m. More than 185 hectares for each of the third than			Fraction of alsee houses on land used	to a maximum of£250,000	S		N	115.00	0.00	1
Erection/alteration/replacement of plant Not more than 5 hectares for each and machinery 0.1 hectare or part thereof S		Full application		Not more than 465 sq m	s		N	80.00	0.00	
Erection/ateration/replacement of plant Not more than 5 hectares for each and machinery 0.1 hectare or part thereof S N 385.00 0.00 15					_					
Applications other than C ar parks, service roads or other Building Works			Frection/alteration/replacement of plant		S		N	2,150.00	0.00	2,1
Plus for each 0.1 hectare (or part thereof) in excess of 5 hectares to a maximum of £250,000 S N 115.00 0.00					S		N	385.00	0.00	3
### thereofy lin excess of 5 hectares to a maximum of £250,000 S N 115.00 0.00 ### Applications other than C ar parks, service roads or other access ### Waste					S		N	19,049.00	0.00	19,0
Mark										
Building Works					S		N	115.00	0.00	1
Not more than 15 hectares for each										
Waste		Building Works	access		S		N	195.00	0.00	1
Dius for each 0.1 hectares (or part thereof) in excess of 15 hectares to a maximum of £85,000 S N 115,00 0.00			Waste		S		N	195.00	0.00	1
Thereof) in excess of 15 hectares to a maximum of £65,000 S N 115.00 0.00					S		N	29,112.00	0.00	29,1
A maximum of £85,000 S N 115.00 0.00										
Additional provision natural gas					S		N	115.00	0.00	1
Additional provision natural gas			0 1	Not as a set to a 75 hards are 6 as a sh						
More than 7.5 hectares S							N	423.00	0.00	4
Thereof) in excess of 7.5 hectares Upto a maximum of £250,000 S N 126.00 0.00										31,7
Up to a maximum of £250,000 S										
Operations (other than exploratory drilling) for the winning and working of oil or natural gas					\$		N	126.00	0.00	1
Other operations (not coming within any of the above categories) Certificate Cer			Operations (other than exploratory	ap to a maximum 01×250,000	Ü			120.00	0.00	
More than 15 hectares S N 32,100.00 0.00 32							NI.	24400	0.00	2
Plus for each 0.1 (or part thereof) in excess of 15 hectares up to a maximum of £65,000 S N 126,00 0.00			on or natural gas							2 32,1
Maximum of £65,000 S					3		IN.	32,100.00	0.00	32, 1
Other operations (winning and working of minerals) excluding oil and natural pas								400.00		
of minerals) excluding oil and natural gas			Other operations (winning and working	maximum of£65,000	5		N	126.00	0.00	1
More than 15 hectares S N 29,112.00 0.00 25				Not more than 15 hectares for each						
plus for each additional 0.1 in excess of 15 hectares up to a m aximum of £65,000 S N 115.00 0.00 Any site area for each 0.1 hectare Other operations (not coming within any of the above categories) £1,690 S N 195.00 0.00 Lawful Development LDC - existing use - in breach of a Certificate planning condition Same as Full S			gas							1
excess of 15 hectares up to a maximum of £65,000 S N 115.00 0.00 Any site area for each 0.1 hectare Other operations (not coming within any of the above categories) £1,690 S N 195.00 0.00 Lawful Development LDC - existing use - in breach of a Certificate planning condition Same as Full S					S		N	29,112.00	0.00	29,1
m aximum of £65,000 S N 115.00 0.00 Any site area for each 0.1 hectare Other operations (not coming within any of the above categories) £1,690 S N 195.00 0.00 Lawful Development LDC - existing use - in breach of a Certificate planning condition Same as Full S										
Other operations (not coming within any of the above categories) £1,690 S N 195.00 0.00 Lawful Development LDC - existing use - in breach of a planning condition Same as Full S				maximum of£65,000	S		N	115.00	0.00	1
any of the above categories) £1,690 S N 195.00 0.00 Lawful Development LDC - existing use - in breach of a Certificate planning condition Same as Full S			Other operations (not coming within							
Lawful Development LDC - existing use - in breach of a Certificate planning condition Same as Full S							N	195.00	0.00	1
			LDC - existing use - in breach of a	0						
LDO printing use LDO to this hot and		Certificate	planning condition	Same as Full	S					
			LD C - existing use LD C - lawful but not							
to comply with a particular condition S N 195.00 0.00			to comply with a particular condition		S		N	195.00	0.00	1

	Agricultural and Forestry buildings and						
Prior Approval	operations or demolition of buildings Telecommunications code systems		S	N	80.00	0.00	80.00
	operators		S	N	385.00	0.00	385.00
	Proposed change of use to state funded or registered nursery Proposed change of use of agricultural		S	N	80.00	0.00	80.00
	building to a state funded school or registered nursery		S	N	80.00	0.00	80.00
	Proposed change of use of agricultural		· ·		00.00	0.00	00.00
	building to a flexible use within shops, financial and professional services, restaurants and cafes, business,						
	storage or distribution, hotels, or		S	N	80.00	0.00	80.00
	assembly or leisure Proposed change of a building from		3	IN	80.00	0.00	00.00
	Office (Use Class B1) use to a use falling within Use Class C3 (Dwelling						
	house) Proposed change of use from an		S	N	80.00	0.00	80.00
	agricultural building to a Dwelling house						
	(Use Class C3) where there are no associated building operations		S	N	80.00	0.00	80.00
	building to a Dwelling house (Use Class C3) and associated building						
	operations		S	N	172.00	0.00	172.00
	Proposed change of use of a building from a retail (Use Class A1 or A2) use						
	or a mixed retail and residential use to						
	a use falling within use Class C3 (Dwelling house) where there are no						
	associated building operations Proposed change of use of a building		S	N	80.00	0.00	80.00
	from a retail (Use Class A1 or A2) use						
	or a mixed retail and residential use to a use falling within use Class C3						
	(Dwelling house) and associated building operations		S	N	172.00	0.00	172.00
	Application for approval of reserved	Full fee due or if full fee already paid					
Reserved Matters	matters following outline approval Application for removal or variation of	then	S	N	385.00	0.00	385.00
Approval/variation/disc harge of condition			S	N	195.00	0.00	195.00
narge or condition	Request for confirmation that one or		3	IN	195.00	0.00	195.00
	more planning conditions have been complied with	Per request for householder	S	N	25.00	0.00	25.00
Ob		otherwise per request	S	N	97.00	0.00	97.00
Change of use of a building to use as one							
or more separate dwelling houses, or							
other cases		Not more than 50 dwellings for each	S	N	385.00	0.00	385.00
	More than 50 dwellings	plus for each in excess of 50 up to a	S	N	19,049.00	0.00	19,049.00
Other changes of use		maximum of £250,000	S	N	115.00	0.00	115.00
of a building or land			S	N	385.00	0.00	385.00
Advertising	Relating to the business on the premises		S	N	110.00	0.00	110.00
-	Advanced signs which are not on or visible from the site, directing the public	•					
	to a business		S	N	110.00	0.00	110.00
Application for a new	Other advertisements		S	N	385.00	0.00	385.00
planning permission to	Application in respect of major						
replace an extant planning permission	developments		S	N	575.00	0.00	575.00
	Applications in respect of householder developments		S	N	57.00	0.00	57.00
	Application in respect of other developments		S	N	195.00	0.00	195.00
Application for a non-			-	14	100.00	5.50	100.00
material amendment following a grant of	Application in respect of householder						
planning permission	development Application in respect of other		S	N	28.00	0.00	28.00
	developments		S	N	195.00	0.00	195.00

Domestic extensions	Extension or annex with a floor area up							
and annexes	to 10m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Extension or annex with a floor area up	lean and an alcane	0	A 40	0	005.00	47.00	000.0
	to 10m2 Extension or annex with a floor area	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
	over 10m2 but under 40m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Extension or annex with a floor area					005.00	47.00	
	over 10m2 but under 40m2 Extension or annex with a floor area	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
	over 40m2 but under 100m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Extension or annex with a floor area				_			
	over 40m2 but under 100m2 Garage, car port or covered way	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
	extension with floor area up to 60m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Garage, car port or covered way	Januari en el enere	0	A 40	•	005.00	47.00	000.0
Domestic loft and	extension with floor area up to 60m2 Loft conversion with a floor area up to	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
garage conversions	40m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Loft conversion with a floor area up to	Januari en el enere	0	A 40	•	005.00	47.00	000.0
	40m2 Loft conversion with a floor area over	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
	40m2 but less than 60m2	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Loft conversion with a floor area over	Inconcetion above	6	Amr. 10		225.00	47.00	202.0
	40m2 but less than 60m2	Inspection charge	S	Apr-10	S	235.00	47.00	282.0
	Conversion of garage to living accommodation	Plan charge	S	Apr-10	S	85.00	17.00	102.0
	Conversion of garage to living	g-	-		-			
	accommodation	Inspection charge	S	Apr-10	S	160.00	32.00	192.0
Domestic alterations	Estimated cost of work less than £5000	Plan charge	S	Apr-10	S	180.00	36.00	216.0
	Estimated cost of work less than £5000	Inspection charge	S	Apr-10	s	0.00	0.00	0.0
	Estimated cost of work over £5000 but	3.						
	less than £10000 Estimated cost of work over £5000 but	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	less than £10000	Inspection charge	S	Apr-10	S	140.00	28.00	168.0
	Estimated cost of work over £10000			•				
	but less than £20000	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Estimated cost of work over £10000 but less than £20000	Inspection charge	S	Apr-10	S	230.00	46.00	276.0
	Estimated cost of work over £20000	and continuing						
	but less than £50000	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Estimated cost of work over £20000 but less than £50000	Inspection charge	S	Apr-10	S	280.00	56.00	336.0
	Estimated cost of work over £50000	opocitori cinarge	· ·	740. 10	Ū	200.00	00.00	000.0
	but less than £100000	Plan charge	S	Apr-10	S	140.00	28.00	168.0
	Estimated cost of work over £50000 but less than £100000	Inspection charge	S	Apr-10	S	330.00	66.00	396.0
	541.556 than 2.16656	opocitori cinarge	· ·	740. 10	Ū	000.00	00.00	000.0
New dwellings and	A shows Bloom	Discobsons	0	A 40	•	475.00	05.00	040.0
conversion to dwellings	•	Plan charge	S S	Apr-10	S S	175.00	35.00	210.0 450.0
	1 dwelling 2 dwellings	Inspection charge Plan charge	S	Apr-10 Apr-10	S	375.00 245.00	75.00 49.00	294.0
		rian charge	3	Apr-10			49.00	
	•		9	Apr-10	•		111 00	
	2 dwellings	Inspection charge	S	Apr-10	S	555.00 315.00	111.00	
	2 dwellings 3 dwellings	Inspection charge Plan charge	s s	Apr-10	S	315.00	63.00	378.0
	2 dwellings 3 dwellings 3 dwellings	Inspection charge Plan charge Inspection charge	s s	Apr-10 Apr-10	S S	315.00 735.00	63.00 147.00	378.0 882.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings	Inspection charge Plan charge Inspection charge Plan charge	\$ \$ \$	Apr-10 Apr-10 Apr-10	S S S	315.00 735.00 385.00	63.00 147.00 77.00	378.0 882.0 462.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings 4 dwellings	Inspection charge Plan charge Inspection charge	\$ \$ \$ \$	Apr-10 Apr-10 Apr-10 Apr-10	\$ \$ \$ \$	315.00 735.00	63.00 147.00 77.00 175.00	378.0 882.0 462.0 1,050.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings	Inspection charge Plan charge Inspection charge Plan charge Inspection charge Plan charge Plan charge	\$ \$ \$	Apr-10 Apr-10 Apr-10	S S S	315.00 735.00 385.00 875.00	63.00 147.00 77.00	378.0 882.0 462.0 1,050.0 546.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings	Inspection charge Plan charge Inspection charge Plan charge Inspection charge	s s s s	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	\$ \$ \$ \$ \$	315.00 735.00 385.00 875.00 455.00	63.00 147.00 77.00 175.00 91.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings	Inspection charge Plan charge Inspection charge Plan charge Inspection charge Plan charge Plan charge Inspection charge	s s s s	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	s s s s s s	315.00 735.00 385.00 875.00 455.00 1,015.00	63.00 147.00 77.00 175.00 91.00 203.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings	Inspection charge Plan charge Inspection charge Plan charge Inspection charge Plan charge Plan charge Inspection charge Plan charge Plan charge	s s s s s	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	s s s s s s s	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings	Inspection charge Plan charge Inspection charge	\$ \$ \$ \$ \$ \$ \$	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	9999999999	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings	Inspection charge Plan charge Plan charge	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	5 5 5 5 5 5 5 5 5	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0
	2 dwellings 3 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 7 dwellings	Inspection charge Plan charge Inspection charge Inspection charge	S S S S S S S S S S	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	0000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings	Inspection charge Plan charge Plan charge Plan charge Inspection charge Plan charge	S S S S S S S S S S S S	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 678.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings	Inspection charge Plan charge Inspection charge	S S S S S S S S S S	Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10 Apr-10	0000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00	378.0 882.1 462.1 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 678.0 1,842.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings	Inspection charge Plan charge Plan charge	S S S S S S S S S S S S S S	Apr-10	0000000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,535.00 585.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00	378.0 882.1 462.1 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 678.0 702.0 2,070.0
	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 9 dwellings	Inspection charge Plan charge Inspection charge	S S S S S S S S S S S S S	Apr-10	000000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,535.00 585.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 702.0 2,070.0 726.0
The charge for dwelling	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 9 dwellings 10 dwellings	Inspection charge Plan charge Inspection charge	8 8 8 8 8 8 8 8 8 8 8 8 8 8	Apr-10	000000000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 379.00	378.4 882.1 462.1 1,050.0 546.1 1,218.1 630.1 1,386.1 654.1 1,614.1 678.1 702.1 2,070.1 726.1
these limits and for dev	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 11 dwellings 12 dwellings 13 dwellings 14 dwellings 15 dwellings 16 dwellings 17 dwellings 18 dwellings 19 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 11 dwellings 12 dwellings 13 dwellings 14 dwellings 15 dwellings 16 dwellings 17 dwellings 18 dwellings 19 dwellings 10 dwellings 10 dwellings 10 dwellings	Inspection charge Plan charge Inspection charge	S S S S S S S S S S S S S S S S S S S	Apr-10	000000000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 379.00	378. 882. 462. 1,050. 546. 1,218. 630. 1,386. 654. 1,614. 678. 1,842. 702. 2,070. 726. 2,274.
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 2 dwellings 3 dwellings 4 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 2 dwelling of	378.4 882.1 462.1 1,050.1 546.1 1,218.1 630.1 1,386.1 654.1 1,614.1 702.1 2,070.1 726.1 2,274.1 outside
these limits and for dev	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 11 dwellings 12 dwellings 13 dwellings 14 dwellings 15 dwellings 16 dwellings 17 dwellings 18 dwellings 19 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 11 dwellings 12 dwellings 13 dwellings 14 dwellings 15 dwellings 16 dwellings 17 dwellings 18 dwellings 19 dwellings 10 dwellings 10 dwellings 10 dwellings	Inspection charge Plan charge Inspection charge	S S S S S S S S S S S S S S S S S S S	Apr-10	000000000000000000	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 379.00	378.4 882.1 462.1 1,050.0 546.1 1,218.0 630.0 1,386.1 654.1 1,614.1 702.0 2,070.0 726.0 2,274.0 outside
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 2 dwelling of	378.4 882.1 462.1 1,050.0 546.6 1,218.1 630.1 1,386.1 1,614.1 678.2 702.1 2,070.1 726.1 2,274.1 outside
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 2 dwellings 2 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 to dwellings 10 dwellings 10 to dw	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 c charge for any	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 7 dwelling of the second of the s	378.4 882.1 462.1 1,050.0 546.1 1,218.0 630.0 1,386.1 654.1 678.1 702.0 2,070.0 726.0 2,274.0 outside
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings pare based on buildings with a maximum elopments with more than 10 dwellings were extension or annex with floor area up to 10m2 Extension or annex with floor area up to 10m2 Extensions or annexes with a floor area over 10m2 but under 40m2	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,535.00 605.00 1,895.00 charge for any	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 379.00 dwelling of	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 702.0 2,070.0 2,274.0 outside
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 2 dwellings 2 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 to dwellings 10 dwellings 10 to dw	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 c charge for any	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 7 dwelling of the second of the s	378.4 882.1 462.1 1,050.0 546.6 1,218.6 630.1 1,386.1 678.0 1,614.1 702.2 2,070.0 726.0 2,274.0 outside
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 20 dwellings 21 dwellings 22 dwellings 33 dwellings 4 dwellings 5 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 12 Extension or annex with floor area up to 10m2 10m2 10m2 10m2 10m2 10m2 10m2 10m2	Inspection charge Plan charge Inspection charge Regularisation Building notice Regularisation Regularisation	S S S S S S S S S S S S S S S S S S S	Apr-10 Apr-11	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 1,000	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 d welling of the control	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 702.0 2,070.0 2,274.0 outside 492.0 558.0
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 20 dwellings 21 dwellings 22 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 10 dwellin	Inspection charge Plan charge Inspection c	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 1,345.00 565.00 1,535.00 605.00 1,725.00 605.00 1,895.00 charge for any	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 121.00 379.00 dwelling of	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 702.0 2,070.0 2,274.0 outside 492.0 558.0
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 20 dwellings 21 dwellings 22 dwellings 33 dwellings 4 dwellings 5 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 12 Extension or annex with floor area up to 10m2 10m2 10m2 10m2 10m2 10m2 10m2 10m2	Inspection charge Plan charge Inspection charge	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 410.00 527.00 465.00 635.00 590.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 121.00 379.00 4 dwelling 6	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 678.0 1,842.0 702.0 2,070.0 2,274.0 outside 492.0 527.0 558.0 635.0
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 2 dwellings 2 dwellings 2 dwellings 3 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings Extension or annex with floor area up to 10m2 Extension or annex with floor area up to 10m2 Extensions or annexes with a floor area over 10m2 but under 40m2 Extensions or annexes with a floor area over 10m2 but under 40m2 Extensions or annexes with a floor area over 40m2 but under 100m2 Extensions or annexes with a floor area over 40m2 but under 100m2 Extensions or annexes with a floor area	Inspection charge Plan charge Inspection charge Regularisation Building notice Regularisation Regularisation	S S S S S S S S S S S S S S S S S S S	Apr-10 Apr-11	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 1,000	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 117.00 345.00 121.00 d welling of the control	378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 678.0 1,614.0 702.0 2,070.0 2,274.0 outside 492.0 558.0 635.0
these limits and for dev Domestic Extensions	2 dwellings 3 dwellings 4 dwellings 4 dwellings 5 dwellings 5 dwellings 6 dwellings 6 dwellings 7 dwellings 8 dwellings 9 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 20 dwellings 10 dwellings 10 dwellings 10 dwellings 10 dwellings 21 dwellings 22 dwellings 33 dwellings 4 dwellings 5 dwellings 5 dwellings 5 dwellings 6 dwellings 7 dwellings 8 dwellings 8 dwellings 9 dwellings 10 dwellings	Inspection charge Plan charge Inspection charge	S S S S S S S S S S S S S S S S S S S	Apr-10	S S S S S S S S S S S S S S S S S S S	315.00 735.00 385.00 875.00 455.00 1,015.00 525.00 1,155.00 545.00 1,345.00 565.00 1,725.00 605.00 1,895.00 410.00 527.00 465.00 635.00 590.00	63.00 147.00 77.00 175.00 91.00 203.00 105.00 231.00 109.00 269.00 113.00 307.00 121.00 379.00 4 dwelling 6	666.0 378.0 882.0 462.0 1,050.0 546.0 1,218.0 630.0 1,386.0 654.0 1,614.0 702.0 2,070.0 726.0 2,274.0 outside 492.0 5527.0 635.0 708.0 770.0

Domestic loft and garage conversions	Loft conversion with a floor area up to 40m2	Building notice	S	Apr-10	S	410.00	82.00	492.00
garage conversions	Loft conversion with a floor area up to	Dullaling Hotice	O .	Αρι-10	0	410.00	02.00	402.00
	40m2 Loft conversion with a floor area over	Regularisation	S	Apr-13	N	527.00	0.00	527.00
	40m2 but less than 60m2	Building notice	S	Apr-10	S	468.00	93.60	561.60
	Loft conversion with a floor area over	De audania atian	0	A 40	N.	005.00	0.00	005.00
	40m2 but less than 60m2 Conversion of garage to living	Regularisation	S	Apr-13	N	635.00	0.00	635.00
	accommodation	Building notice	S	Apr-10	S	245.00	49.00	294.00
	Conversion of garage to living accommodation	Regularisation	S	Apr-13	N	345.00	0.00	345.00
				•				
Domestic alterations	Estimated cost of work less than £5000	Building notice	S	Apr-10	S	180.00	36.00	216.00
	Estimated cost of work less than £5000	Regularisation	S	Apr-13	Ν	243.00	0.00	243.00
	Estimated cost of work over £5000 but less than £10000	Building notice	S	Apr-10	s	310.00	62.00	372.00
	Estimated cost of work over £5000 but	Dullaling Hotice	O .	Api-10	Ü	310.00	02.00	372.00
	less than £10000 Estimated cost of work over £10000	Regularisation	S	Apr-13	N	392.00	0.00	392.00
	but less than £20000	Building notice	S	Apr-10	S	410.00	82.00	492.00
	Estimated cost of work over £10000 but less than £20000	Regularisation	S	Apr-13	N	513.00	0.00	513.00
	Estimated cost of work over £20000	Regularisation	3	Αρι-13	IN	313.00	0.00	313.00
	but less than £50000 Estimated cost of work over £20000	Building notice	S	Apr-10	S	460.00	92.00	552.00
	but less than £50000	Regularisation	S	Apr-13	N	594.00	0.00	594.00
	Estimated cost of work over £50000	Duilding notice	S	Anz 10	s	F4F 00	102.00	649.00
	but less than £100000 Estimated cost of work over £50000	Building notice	5	Apr-10	5	515.00	103.00	618.00
	but less than £100000	Regularisation	S	Apr-13	Ν	709.00	0.00	709.00
	Renovation of thermal element	Building notice	S	Apr-10	S	140.00	28.00	168.00
	Renovation of thermal element Replacement of windows, roof light and	Regularisation	S	Apr-13	N	182.00	0.00	182.00
	external glazed doorways	Building notice	S	Apr-10	S	100.00	20.00	120.00
	Replacement of windows, roof light and external glazed doorways	Regularisation	S	Apr-13	N	130.00	0.00	130.00
	Installation of renewable energy	•		·				
	systems Installation of renewable energy	Building notice	S	Apr-10	S	140.00	28.00	168.00
	systems	Regularisation	S	Apr-13	Ν	182.00	0.00	182.00
	Drainage works up to the value of £5000	Building notice	S	Apr-10	S	100.00	20.00	120.00
	Drainage works up to the value of	De audesie etter	0			400.00	0.00	400.00
	£5000 Electrical work up to the value of	Regularisation	S	Apr-13	N	130.00	0.00	130.00
	£10000 Electrical work up to the value of	Building notice	S	Apr-10	S	240.00	48.00	288.00
	£10000	Regularisation	S	Apr-13	Ν	312.00	0.00	312.00
New dwellings and								
conversion to dwellin	gs 1 dwelling	Building notice	S	Apr-10	S	600.00	120.00	720.00
	1 dwelling	Regularisation	S	Apr-13	Ν	756.00	0.00	756.00
	2 dwellings	Building notice	S	Apr-10	S	880.00	176.00	1,056.00
	2 dwellings	Regularisation	S S	Apr-13	N	1,094.00	0.00	1,094.00
	3 dwellings 3 dwellings	Building notice Regularisation	S	Apr-10 Apr-13	S N	1,155.00 1,431.00	231.00	1,386.00 1,431.00
	4 dwellings	Building notice	S	Apr-10	S	1,385.00	277.00	1,662.00
	4 dwellings	Regularisation	S	Apr-13	N	1,728.00	0.00	1,728.00
	5 dwellings	Building notice	S	Apr-10	S	1,615.00	323.00	1,938.00
	5 dwellings	Regularisation	S	Apr-13	Ν	1,998.00	0.00	1,998.00
	6 dwellings	Building notice	S	Apr-10	S	1,850.00	370.00	2,220.00
	6 dwellings	Regularisation	S	Apr-13	N	2,282.00	0.00	2,282.00
	7 dwellings	Building notice	S	Apr-10	S	2,080.00	416.00	2,496.00
	7 dwellings 8 dwellings	Regularisation Building notice	S S	Apr-13 Apr-10	N S	2,619.00 2,310.00	0.00 462.00	2,619.00 2,772.00
	8 dwellings	Regularisation	S	Apr-13	N	2,849.00	0.00	2,849.00
	9 dwellings	Building notice	S	Apr-10	S	2,590.00	518.00	3,108.00
	9 dwellings	Regularisation	S	Apr-13	N	3,050.00	0.00	3,050.00
	10 dwellings	Building notice	S	Apr-10	S	2,750.00	550.00	3,300.00
Other acidential	10 dwellings	Regularisation	S	Apr-13	Ν		0.00	0.00
Other residential (institutional etc)	Floor area under 40m2	Plan charge	S	Apr-13	S	175.00	35.00	210.00
,,	Floor area under 40m2	Inspection charge	S	Apr-10	S	325.00	65.00	390.00
	Floor area under 40m2	Regularisation	S	Apr-13	Ν	675.00	0.00	675.00
	Floor area between 40m2 and 100m2	Plan charge	S	Apr-13	S	175.00	35.00	210.00
	Floor area between 40m2 and 100m2	Tidir orlange	· ·	7 pr 10	Ü	170.00	00.00	210.00
	Floor area between 40m2 and 100m2	Inspection charge	S	Apr-10	S	440.00	88.00	528.00
	Floor area between 40m2 and 100m2	Regularisation	S	Apr-13	N	830.00	0.00	830.00
Assembly and		_		·				
recreational use	Floor area under 40m2 Floor area under 40m2	Plan charge	S S	Apr-10	s s	175.00 325.00	35.00 65.00	210.00 390.00
	Floor area under 40m2 Floor area under 40m2	Inspection charge Regularisation	S	Apr-10 Apr-13	S N	325.00 675.00	0.00	675.00
		-		·				
	Floor area between 40m2 and 100m2	Plan charge	S	Apr-13	S	175.00	35.00	210.00
	Floor area between 40m2 and 100m2	Inspection charg46	S	Apr-10	S	440.00	88.00	528.00
	Floor area between 40m2 and 100m2	Regularisation	S	Apr-13	N	830.00	0.00	830.00

Industrial and stances								
Industrial and storage use	Floor area under 40m2	Plan charge	S	Apr-13	S	175.00	35.00	210.00
	Floor area under 40m2	Inspection charge	S	Apr-10	S	285.00	57.00	342.00
	Floor area under 40m2	Regularisation	S	Apr-13	N	621.00	0.00	621.00
	Floor area between 40m2 and 100m2	Plan charge	S	Apr-13	s	175.00	35.00	210.00
	Floor area between 40m2 and 100m2	Inspection charge	S	Apr-10	s	400.00	80.00	480.00
	Floor area between 40m2 and 100m2	Regularisation	S	Apr-13	N	776.00	0.00	776.00
All other classes	Floor area under 40m2	Plan charge	S	Apr-13	S	175.00	35.00	210.00
7 iii Guilei Gladded	Floor area under 40m2	Inspection charge	S	Apr-10	S	325.00	65.00	390.00
	Floor area under 40m2	Regularisation	S	Apr-13	N	675.00	0.00	675.00
	Floor area between 40m2 and 100m2	Plan charge	S	Apr-13	s	175.00	35.00	210.00
		-		·				
	Floor area between 40m2 and 100m2	Inspection charge	S	Apr-10	S	440.00	88.00	528.00
Non-domestic	Floor area between 40m2 and 100m2 Replacement windows, roof light and	Regularisation	S	Apr-13		0.00	0.00	0.00
alterations	glazed doors (Max 20)	Plan charge	S	Apr-10	S	100.00	20.00	120.00
	Replacement windows, roof light and glazed doors (Max 20)	Inspection charge	S	Apr-10	s	0.00	0.00	0.00
	Replacement windows, roof light and glazed doors (Max 20)	Regularisation	S	Apr-10	N	135.00	0.00	135.00
	Replacement windows, roof light and glazed doors 20 to 50	Plan charge	S	Apr-10	s	200.00	40.00	240.00
	Replacement windows, roof light and glazed doors 20 to 50	Inspection charge	S	Apr-10	s	0.00	0.00	0.00
	Replacement windows, roof light and glazed doors 20 to 50	Regularisation	S	Apr-10	N	270.00	0.00	270.00
	Renovation of a thermal element with an estimated cost up to £50	Plan charge	S	Apr-10	S	140.00	28.00	168.00
	Renovation of a thermal element with an estimated cost up to £50	Inspection charge	S	Apr-10	s	0.00	0.00	0.00
	Renovation of a thermal element with an estimated cost up to £50	Regularisation	S	Apr-10	N	182.00	0.00	182.00
	Estimated cost of works up to £50000	Plan charge	S	Apr-10	S	200.00	40.00	240.00
	Estimated cost of works up to £50000	Inspection charge	S	Apr-10	S	0.00	0.00	0.00
	Estimated cost of works up to £50000	Regularisation	S	Apr-10	N	270.00	0.00	270.00
	Estimated cost of work over £5000 but less than £10000	Plan charge	S	Apr-10	s	150.00	30.00	180.00
	Estimated cost of work over £5000 but less than £10000	Inspection charge	S	Apr-10	s	160.00	32.00	192.00
	Estimated cost of work over £5000 but less than £10000	Regularisation	S	Apr-10	N	419.00	0.00	419.00
	Estimated cost of work over £10000 but less than £20000	Plan charge	S	Apr-10	s	150.00	30.00	180.00
	Estimated cost of work over £10000 but less than £20000	Inspection charge	S	Apr-10	s	250.00	50.00	300.00
	Estimated cost of work over £10000 but less than £20000	Regularisation	S	Apr-10	N	540.00	0.00	540.00
	Estimated cost of work over £20000 but less than £50000	Plan charge	S	Apr-10	S	175.00	35.00	210.00
	Estimated cost of work over £20000 but less than £50000	Inspection charge	S	Apr-10	s	350.00	70.00	420.00
	Estimated cost of work over £20000 but less than £50000	Regularisation	S	Apr-10	N	709.00	0.00	709.00
	Estimated cost of work over £50000 but less than £100000	Plan charge	S	Apr-10	S	175.00	35.00	210.00
	Estimated cost of work over £50000 but less than £100000	Inspection charge	S	Apr-10	S	450.00	90.00	540.00
	Estimated cost of work over £50000			·				
	but less than £100000	Regularisation	S	Apr-10	N	844.00	0.00	844.00

Operati	ons							
Refuse Co	llection							
	Household Bulky		4.0%	_				
	Waste Household Bulky		1-3 items	D	N	23.00	0.00	23.00
	Waste		4-6 items	D	N	32.00	0.00	32.00
	Household Bulky		-	_		40.00		
	Waste		7-10 items	D	N	48.00	0.00	48.00
	Trade Waste Commercial Bulky		1100 L bin per bin	D	N	15.30	0.00	15.30
	Waste		Per hour	D	N	100.00	0.00	100.00
	Second Green Bin		Per annum	D	N	40.00	0.00	40.00
	Supply of bins		1100 L bins	D	S	649.52	129.90	779.42
larkets	Huntingdon Farmers'							
	market	Casual Traders - per pitch			Е	23.00	0.00	23.00
		Permanent traders - per pitch			E	16.20	0.00	16.2
	Ot has Masky Markets	Consultanders and 40th witch	Ct have received		_	22.50	0.00	22.5
	Stives weekly warkets	Casual traders - per 10ft pitch Permanent traders - per 10ft pitch	St.lves market St lves market		E E	23.50 16.20	0.00	23.50 16.20
		Casual Trader per 10ft pitch October -	St ives market		_	10.20	0.00	10.20
		December	St lves market		E	24.00	0.00	24.00
	Huntingdon Weekly Market	casual trader - per 10ft	Huntingdon market		Е	23.50	0.00	23.50
	Walket	Regular traders - per 10ft pitch	Turtungdori market		E	16.20	0.00	16.20
	St Ives Bank Holiday	regular traders per rett phen			_	10.20	0.00	10.2
	Markets	Market Hill regular trader per 10 ft			Е	24.00	0.00	24.0
		Market Hill non - regular trader per 10 ft			Е	41.00	0.00	41.00
		Bus station regular trader per 10ft			E	23.50	0.00	23.50
		-						
		Bus station non- regular trader per 10ft			E	40.00	0.00	40.00
		Car Park regular trader per 10ft			E	23.00	0.00	23.00
		Car Park non-regular trader per 10ft 10ft pitch booked two weeks in			E	39.00	0.00	39.00
	Bank Holiday Markets	advance			Е	40.00	0.00	40.00
		10ft pitch - otherwise			E	50.00	0.00	50.00
	Electricity supply	per day			S	2.92	0.58	3.50
	Bin charges	per day	240 L		N	3.50	0.00	3.50
		per day	1100 L		N	14.00	0.00	14.00
air								
ar parking	Fair Huntingdon	Riverside car park	per day	D	Z	233.40	0.00	233.40
	Car Parking charges	Huntingdon - Riverside - Short stay	Up to 1hr	D	S	0.33	0.07	0.40
			Up to 2hr	D	S	0.50	0.10	0.60
		Huntingdon -Riverside - Long stay	Up to 1 hr	D	S	0.33	0.07	0.40
			Up to 2 hr	D	S	0.50	0.10	0.60
			Up to 3 hr	D	S	0.75	0.15	0.90
			Up to 4 hr	D	S	1.00	0.20	1.20
			4hr to 10 hr	D	S	1.67	0.33	2.0
		Codesarchester Drider Diese Lear	10hr to 23 hr	D	S	2.50	0.50	3.0
		Godmanchester - Bridge Place - Long stay	Up to 1 hr	D	S	0.33	0.07	0.40
		•	Up to 2 hr	D	S	0.50	0.10	0.60
			Up to 3 hr	D	S	0.75	0.15	0.90
			Up to 4 hr	D	s	1.00	0.20	1.20
			4hr to 10 hr	D	S	1.67	0.33	2.00
			10hr to 23 hr	D	S	2.50	0.50	3.00
		St Neots - Riverside - Long stay	Up to 2 hr	D	S	0.33	0.07	0.40
			Up to 3 hr	D	S	0.50	0.10	0.60
			Up to 4 hr	D	S	0.75	0.15	0.90
		Huntingdon Hinghinghyanin Court	4hr to 23 hr	D	S	1.67	0.33	2.00
		Huntingdon - Hinchingbrooke Country Park	Up to 2 hr	D	S	0.83	0.17	1.00
			2 hr to a maximum of 6 hr	D	S	1.67	0.33	2.00
		Huntingdon - Sainsbury	Up to 1 hr	D	S	0.67	0.13	0.80
		-	Up to 2 hr	D	S	1.00	0.20	1.20
			Up to 3 hr	D	S	1.83	0.37	2.2
		Huntingdon - Princes Street	Up to 1 hr	D	S	0.67	0.13	0.8
			Up to 2 hr	D	S	1.00	0.20	1.2
			Up to 3 hr	D	S	1.83	0.37	2.2
			Up to 4 hr	D	S	2.67	0.53	3.2
		Huntingdon - Trinity Place	Up to 1 hr	D	S	0.67	0.13	0.8
			Up to 2 hr	D	S	1.00	0.20	1.2
			Up to 3 hr	D	S	1.83	0.37	2.2
			Up to 4 hr	D	S	2.67	0.53	3.2
		Huntingdon - Mill Common	Up to 1hr	D	S	0.67	0.13	0.8
			Up to 2 hr	D	S	1.00	0.20	1.20
			Up to 3 hr	D	s s	1.50	0.30	1.80
			Up to 4 hr	D D	S	2.00 2.50	0.40 0.50	2.40 3.00
			Up to 23 hr	U	১	2.50	U.5U	ა.ს

Light 6 4 hr							
Section Sect	Huntingdon - Great Northern Street	Up to 1hr	D	S	0.67	0.13	0.80
	Transingaon Oreal Northern Officer	•					
		Up to 2 hr	D	S	1.00	0.20	1.20
		Up to 3 hr	D	S	1.50	0.30	1.80
Library store							
Number Pagern Street Light Lig		Up to 4 hr	D	S	2.00	0.40	2.40
Number Pagern Street Light Lig		Un to 23 hr	D	S	2.50	0.50	3.00
In the Part		•					
Lip of 17	Huntingdon - Ingram Street	Up to 1hr	D	S	0.67	0.13	0.80
Lip of 17		Un to 2 hr	n	S	1.00	0.20	1 20
Lip to 4 M		•					
Lip to 2 all		Up to 3 hr	D	S	1.50	0.30	1.80
Lip to 2 all		Up to 4 br	n	9	2.00	0.40	2.40
Humangeon - St. German Storest (Novo) Up to 2 Pr							
Use to 1 Mr Lip to 2 Ptr		Up to 23 hr	D	S	2.50	0.50	3.00
Use to 1 Mr Lip to 2 Ptr							
Use to 1 Mr Lip to 2 Ptr	Huntingdon - St Germain Street (Minor)	Up to 30 minutes	D	S	0.33	0.07	0.40
Lipin 2 Pr							
Lipin 3 N		Up to 1 hr	D	S	0.67	0.13	0.80
Lipin 3 N		Up to 2 hr	D	S	1.00	0.20	1 20
Lyp o 4 Pr		•					
Humingston - Chargens Way - Disabled Piess Hamingston - Angle Wilson 19 aw Sheen - Froid State 19 aw Us to 1 tr 0 5 5.0.5 0.77 1.0.5 Us to 2 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Si Neces - Brock Street Us to 3 chinates D 5 5.0.5 0.0.5 0.0.5 Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 2 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 3 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tan Year Us to 1 tr 0 5 5.0.5 0.0.5 Us to 4 tr 0 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tan Pelany Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 5 5.0.5 0.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 5 5.0.5 0.0.5 0.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 0 0 0 0 0 0 0		Up to 3 hr	D	S	1.83	0.37	2.20
Humingston - Chargens Way - Disabled Piess Hamingston - Angle Wilson 19 aw Sheen - Froid State 19 aw Us to 1 tr 0 5 5.0.5 0.77 1.0.5 Us to 2 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.77 1.0.5 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Us to 3 tr 0 5 5.0.5 0.0.5 1.5.0 Si Neces - Brock Street Us to 3 chinates D 5 5.0.5 0.0.5 0.0.5 Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 2 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 3 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tan Year Us to 1 tr 0 5 5.0.5 0.0.5 Us to 4 tr 0 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tan Pelany Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 4 tr 0 0 5 5.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 5 5.0.5 0.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 5 5.0.5 0.0.5 0.0.5 0.0.5 0.0.5 Si Neces - Tatibums Road Us to 1 tr 0 5 5.0.5 0.0.5 0.0.5 0.0.5 0.0.5 Us to 5 tr 0 0 0 0 0 0 0 0 0		Up to 4 br	n	S	2.67	0.53	3 20
Harrangolan - Anglann Variant All		Op 10 4 111	5	Ü	2.07	0.00	0.20
Harrangolan - Anglann Variant All	11 1 OI W P. II				0.00	0.00	0.00
St Neds - Priory Lane	Huntingdon - Chequers Way - Disabled	1 Free	U		0.00	0.00	0.00
St Neds - Priory Lane	Huntingdon - Anglian Water	All day	D	S	0.83	0.17	1.00
Use 0 2 V		· ·					
Up to 3 hr	St Neots - Priory Lane	Up to 1 nr	D	5	0.67	0.13	0.80
Up to 3 for		Up to 2 hr	D	S	1.00	0.20	1.20
Up to a fair Up to 30 minutesss D S Noots - Brook-Streat Up to 30 minutess D S 0,33 0,07 0,74 0,74 0,74 0,74 0,74 0,74 0,74							
Sh Nedes - Brook-Stevet Up to 3 minutes		Up to 3 nr	U	S	1.83	0.37	2.20
Shedes - Brook Street Up to 1 hr		Up to 4 hr	D	S	2.67	0.53	3.20
Up to 5 for	Ct Nooto Brook Ctroot	•	D		0.22		
Unit to 2 hr	St Neots - Brook Street	•					
Unit to 2 hr		Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 for							
Up to a firm		∪ρ το ∠ nr	υ	5	1.00	0.20	1.20
Up to a firm		Up to 3 hr	D	S	1.83	0.37	2.20
Si Neotes - Tan Yard		•					
Un to 2 hr		Op to 4 nr			2.67	0.53	3.20
Un to 2 hr	St Neots - Tan Yard	Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr	Striotic full full	•					
Up to 4 ftr		Up to 2 nr	υ	S	1.00	0.20	1.20
Up to 4 ftr		Up to 3 hr	D	S	1.83	0.37	2.20
St Neode - The Priory							
Up to 2 hr Up to 3 hr Up to 3 hr Up to 3 hr Up to 4 hr Up to 4 hr Up to 3 hr Up to 5 hr Up to 5 hr Up to 5 hr Up to 5 hr Up to 2 hr Up to 2 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 3 hr Up to 3 hr Up to 4 hr Up to 3 hr Up to 4 hr Up to 5 hr Up to 6 hr Up to 7 hr		Up to 4 nr	υ	S	2.67	0.53	3.20
Up to 2 hr Up to 3 hr Up to 3 hr Up to 3 hr Up to 4 hr Up to 4 hr Up to 3 hr Up to 5 hr Up to 5 hr Up to 5 hr Up to 5 hr Up to 2 hr Up to 2 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 2 hr Up to 3 hr Up to 3 hr Up to 3 hr Up to 4 hr Up to 3 hr Up to 4 hr Up to 5 hr Up to 6 hr Up to 7 hr	St Neots - The Priory	Up to 1 hr	D	S	0.67	0.13	0.80
Up to a hr	ot not not y						
Lip to 4 In		Up to 2 hr	D	S	1.00	0.20	1.20
Lip to 4 In		Up to 3 hr	D	S	1.50	0.30	1.80
St Neots - Tebbutts Road							
Si Neots - Tebbusts Road		Up to 4 hr	D	S	2.00	0.40	2.40
Si Neots - Tebbusts Road		Up to 23 hr	D	S	2 50	0.50	3.00
Up to 2 hr							
Up to 3 hr Up to 4 hr Up to 23 hr Up to 23 hr Up to 23 hr Up to 27 hr Up to 27 hr Up to 37 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 4 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 5 hr Up to 6 hr Up to 28 hr Up to 6 hr Up to 28 hr Up to 4 hr Up to 5 hr Up to 6 hr Up to 5 hr Up to 6 hr Up to	St Neots - Tebbutts Road	Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr Up to 4 hr Up to 23 hr Up to 23 hr Up to 23 hr Up to 27 hr Up to 27 hr Up to 37 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 4 hr Up to 4 hr Up to 28 hr Up to 4 hr Up to 28 hr Up to 5 hr Up to 6 hr Up to 28 hr Up to 6 hr Up to 28 hr Up to 4 hr Up to 5 hr Up to 6 hr Up to 5 hr Up to 6 hr Up to		Un to 2 hr	D	S	1.00	0.20	1 20
Up to 2 hr Up to 3 hr Up to 3 hr Up to 3 hr Up to 4 hr Up to 2 hr Up to 4 hr Up to 3 hr Up to 4 hr Up to 5 hr		•					
Up to 1 hr		Up to 3 hr	D	S	1.50	0.30	1.80
Up to 1 hr		Up to 4 hr	D	S	2 00	0.40	2 40
St Nes - Cattle market - short stay Up to 1 hr Up to 2 hr Up to 3 hr Up to 4 hr Up to 2 hr Up to 2 hr Up to 2 hr Up to 4 hr Up to 5 hr Up to 4 hr Up to 5 hr Up to 4 hr Up to 6 hr Up to 2 hr Up to 6 hr Up to 2 hr Up to 6 hr Up to 2 hr Up to 6 hr Up to 1 hr Up to 6 hr Up to 6 hr Up to 1 hr Up to 6 hr Up to 7 hr Up to 8 hr Up to 9 hr Up to 9 hr Up to 8 hr Up to 1 hr Up to 1 hr Up to 1 hr Up to 1 hr Up to 2 hr Up to 1 hr Up to 3 hr Up to 6 hr Up to 6 hr Up to 7 hr Up to 8 hr Up to 1 hr Up to 1 hr Up to 8 hr Up to 1 hr Up to		•					
Up to 2 hr Up to 3 hr Up to 4 hr Up to 4 hr Up to 4 hr Up to 5 hr Up to 4 hr Up to 6 hr Up to 7 hr Up to 8 h		Up to 23 hr	D	S	2.50	0.50	3.00
Up to 2 hr Up to 3 hr Up to 4 hr Up to 4 hr Up to 4 hr Up to 5 hr Up to 4 hr Up to 6 hr Up to 7 hr Up to 8 h	St Ives - Cattle market - short stay	Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr D S 1.83 0.37 2.24 Up to 4 hr D S 2.67 0.53 3.25 SI lwes - Cattle market - Harrison Road) Up to 1 hr D S 0.57 0.13 0.26 Up to 2 hr D S 1.50 0.30 1.26 Up to 3 hr D S 1.50 0.30 1.26 Up to 4 hr D S 2.00 0.40 2.44 Up to 23 hr D S 1.50 0.50 1.30 SI lwes - Darwoods Pond Up to 1 hr D S 0.50 0.67 0.13 0.26 Up to 2 hr D S 1.50 0.50 0.30 SI lwes - Darwoods Pond Up to 1 hr D S 0.67 0.13 0.26 Up to 2 hr D S 1.50 0.30 1.26 Up to 2 hr D S 1.50 0.30 1.26 Up to 3 hr D S 1.50 0.30 1.26 Up to 3 hr D S 1.50 0.30 1.26 Up to 4 hr D S 0.50 0.40 0.24 Up to 3 hr D S 1.50 0.30 1.26 Up to 4 hr D S 0.50 0.40 0.24 Up to 3 hr D S 1.50 0.30 1.26 Up to 2 hr D S 1.50 0.30 0.40 0.24 Up to 3 hr D S 1.50 0.30 0.40 0.24 Up to 3 hr D S 1.50 0.50 0.30 SI lwes - Globe Place Up to 1 hr D S 0.50 0.67 0.30 0.30 Up to 2 hr D S 1.50 0.50 0.30 0 Up to 2 hr D S 1.50 0.50 0.30 0 Up to 3 hr D S 1.50 0.30 0.30 0.30 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 3 hr D S 1.50 0.50 0.30 0 Up to 3 hr D S 1.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 4 hr D S 0.50 0.50 0.30 0 Up to 5 hr D S 0.50 0.30 0 Up to 5 hr D S 0.50 0.30 0 Up to 6 hr D S 0.50 0.30 0 Up to 6 hr D S 0.50 0.30 0 Up to 6 hr D S 0.50 0.30 0 Up to 7 hr D S 0.50 0.30 0 Up to 7 hr D S 0.50 0.30 0 Up to 8 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D S 0.50 0.30 0 Up to 9 hr D	or wes datte marker short stay						
Up to 4 hr		Up to 2 hr	D	S	1.00	0.20	1.20
Up to 4 hr		Un to 3 hr	D	S	1.83	0.37	2 20
St Ives - Cattle market - Harrison Road) Up to 1 hr		•					
Up to 2 hr		Up to 4 hr	D	S	2.67	0.53	3.20
Up to 2 hr							
Up to 2 hr	St Ives - Cattle market - Harrison Road) Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr Up to 4 hr D S 1.50 0.30 1.84 Up to 4 hr D S 2.00 0.40 2.44 Up to 3 hr D S 2.50 0.50 0.50 0.40 2.44 Up to 3 hr D S 2.50 0.50 0.50 0.50 0.50 0.50 0.50 0.50	ot 1700 Oddio Mariot Tamoon Toda	•					
Up to 4 hr		Up to 2 hr	D	S	1.00	0.20	1.20
Up to 4 hr		Up to 3 hr	D	S	1.50	0.30	1.80
Up to 23 hr		•					
St Iwas - Darwoods Pond		Up to 4 hr	D	S	2.00	0.40	2.40
St Iwas - Darwoods Pond		Up to 23 hr	D	S	2 50	0.50	3.00
Up to 2 hr		•					
Up to 3 hr	St Ives - Darwoods Pond	Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr		Up to 2 hr	D	S	1 00	0.20	1.20
Up to 4 hr		•					
Up to 23 hr		Up to 3 hr	D	S	1.50	0.30	1.80
Up to 23 hr		Up to 4 hr	D	S	2 00	0.40	2.40
St Nes - Globe Place		•					
Up to 2 hr		Up to 23 hr	D	S	2.50	0.50	3.00
Up to 2 hr	St Ives - Globe Place	Up to 1 hr	D	S	0.67	0.13	0.80
Up to 3 hr Up to 4 hr Up to 4 hr Up to 23 hr D S S D S S D S D S D S D S D S D S D	5(1100 010001 1400						
Up to 4 hr		Up to 2 hr	D	S	1.00	0.20	1.20
Up to 4 hr		Up to 3 hr	D	S	1.50	0.30	1.80
Up to 23 hr		•					
Ramsey - Mews Close		Op to 4 nr			2.00	0.40	
Ramsey - Mews Close		Up to 23 hr	D	S	2.50	0.50	3.00
Godmanchester - Park Lane All spaces free of charge D 0.00 0.0		•		-			
Godmanchester - Post Street All spaces free of charge D 0.00 0	Ramsey - Mews Close	All spaces free of charge			0.00	0.00	
Godmanchester - Post Street All spaces free of charge D 0.00 0	Godmanchester - Park Lane	All spaces free of charge	D		0.00	0.00	0.00
Huntingdon - Buttsgrove Way All spaces free of charge D 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0							
On street parking Maximum 1 hr stay D N 0.80 0.00 0.80 St lves - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.00 0.20 1.20 Up to 2 hr D S 0.00 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.20 0.20 0.20 0.20 Up to 2 hr D S 0.20 0.20 0.20 0.20 0.20 0.20 0.20 0.	Godmanchester - Post Street	All spaces free of charge	υ		0.00	0.00	0.00
On street parking Maximum 1 hr stay D N 0.80 0.00 0.80 St lves - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.67 0.13 0.80 Up to 2 hr D S 0.00 0.20 1.20 Up to 2 hr D S 0.00 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 1.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.00 0.20 0.20 0.20 Up to 2 hr D S 0.20 0.20 0.20 0.20 Up to 2 hr D S 0.20 0.20 0.20 0.20 0.20 0.20 0.20 0.	Huntingdon - Buttsgrove Way	All spaces free of charge	D		0.00	0.00	0.00
St Ives - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 1.00 0.20 1.20 Resident season ticket permit 6 months D S 1.91,7 25.83 155.00 12 months D S 250.00 50.00 300.00 Residents car park permits 12 months D S 83.33 16.67 100.00 Resident on street parking permit 12 months D N 26.00 0.00 26.00 Resident on street parking permit 6 months D S 129.17 25.83 155.00 Season ticket permit 6 months D S 129.17 25.83 155.00 Parking Excess Charges D N 60.00 0.00 0.00 Parking Excess Charges on-st		·					
St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.20 5.83 155.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.83 155.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 3 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D N 1.00 0.00 40.00 St Neots - Waitrose Up to 4 hr D N 1.00 0.00 40.00 St N 1.20 5.00 5.00 300.00 St N 1.20 5.00 5.00 5.00 St N 1.20 5.00 5.00 St N 1.20 5.00 5.00 5.00 5.00 St N 1.20 5.00 5.00 5.00 St N 1.20 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5	On street parking	Maximum 1 hr stay	D	N	0.80	0.00	0.80
St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 1 hr D S 0.67 0.13 0.80 Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.00 0.20 1.20 St Neots - Waitrose Up to 2 hr D S 1.20 5.83 155.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.83 155.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 2 hr D S 1.20 5.00 300.00 St Neots - Waitrose Up to 3 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D S 1.20 5.00 5.00 300.00 St Neots - Waitrose Up to 4 hr D N 1.00 0.00 40.00 St Neots - Waitrose Up to 4 hr D N 1.00 0.00 40.00 St N 1.20 5.00 5.00 300.00 St N 1.20 5.00 5.00 5.00 St N 1.20 5.00 5.00 St N 1.20 5.00 5.00 5.00 5.00 St N 1.20 5.00 5.00 5.00 St N 1.20 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5	St Ives - Waitrose	Up to 1 hr	D	S	0.67	0.13	0.80
St Neots - Waitrose	51.105 .Yulii000						
Parking Excess Charges Parking Excess Charges Char		Up to 2 nr	υ	S	1.00	0.20	1.20
Parking Excess Charges Parking Excess Charges Char	St Neots - Waitrose	Up to 1 hr	D	S	0.67	0.13	0.80
Resident season ticket permit 6 months D S 129.17 25.83 155.00 Residents car park permits 12 months D S 250.00 50.00 300.00 Residents car park permits 12 months D S 83.33 16.67 100.00 Resident on street parking permit 12 months D N 26.00 0.00 26.00 Season ticket permit 6 months D S 129.17 25.83 155.00 Season ticket permit 6 months D S 129.17 25.83 155.00 Season ticket permit 6 months D S 129.17 25.83 155.00 12 months D S 250.00 50.00 300.00 Parking Excess Charges D N 60.00 0.00 60.00 Parking Excess Charges on-street if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street if paid within 14 days D N 20.00	31100to 114111000						
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12 months D S 250.00 50.00 300.00 Residents car park permits 12 months D S 83.33 16.67 100.00 Resident on street parking permit 12 months D N 26.00 0.00 26.00 Season ticket permit 6 months D S 129.17 25.83 155.00 12 months D S 250.00 50.00 300.00 Parking Excess Charges D N 60.00 0.00 60.00 Parking Excess Charges if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street D N 40.00 0.00 40.00 Parking Excess Charges on-street D N 20.00 0.00 20.00 Parking Excess Charges on-street D N 20.00 0.00 20.00 Parking Excess Charges on-street D N 20.00 0.00 20.00 Parking Excess Charges on-street D N 20.00 0.00 20.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00 Parking Excess Charges on-street D N 20.00 0.00 300.00	Resident season ticket nermit	6 months	n	S	129 17	25.83	155 00
Residents car park permits 12 months D S 83.33 16.67 100.00 Resident on street parking permit 12 months D N 26.00 0.00 26.00 Season ticket permit 6 months D S 129.17 25.83 155.00 Parking Excess Charges D N 60.00 50.00 300.00 Parking Excess Charges D N 60.00 0.00 60.00 Parking Excess Charges if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street Parking Excess Charges on-street if paid within 14 days D N 20.00 0.00 20.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00	regident season ticket permit						
Resident on street parking permit 12 months D N 26.00 0.00 26.00		12 months	D	S	250.00	50.00	300.00
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Season ticket permit 6 months D S 129.17 25.83 155.00 12 months D S 250.00 50.00 300.00 Parking Excess Charges D N 60.00 0.00 60.00 Parking Excess Charges if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street D N 40.00 0.00 40.00 Parking Excess Charges on-street if paid within 14 days D N 20.00 0.00 20.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00							
12 months D S 250.00 50.00 300.00	Resident on street parking permit	12 months	υ	N	26.00	0.00	26.00
12 months D S 250.00 50.00 300.00	Season ticket permit	6 months	n	S	129 17	25.83	155 00
Parking Excess Charges D N 60.00 0.00 60.00 Parking Excess Charges if paid within 0 N 40.00 0.00 40.00 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street if paid within 14 days D N 20.00 0.00 20.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00	Geason licket permit						
Parking Excess Charges if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street Parking Excess Charges on-street if paid within 14 days D N 40.00 0.00 40.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00		12 months	D	S	250.00	50.00	300.00
Parking Excess Charges if paid within 14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street Parking Excess Charges on-street if paid within 14 days D N 40.00 0.00 40.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00	Parking Evones Charges		n	N	60.00	0.00	60.00
14 days D N 40.00 0.00 40.00 Parking Excess Charges on-street D N 40.00 0.00 40.00 Parking Excess Charges on-street if paid within 14 days Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00			D	IN	00.00	0.00	60.00
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Parking Excess Charges on-street if paid within 14 days D N 20.00 0.00 20.00 Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00	Parking Excess Charges on-street		n	N	40.00	0.00	40.00
paid within 14 days D N 20.00 0.00 20.00 Huntingdon - Hinchingbrooke Country 6 months D S 25.00 5.00 30.00			D		-5.00	5.00	-5.00
Huntingdon - Hinchingbrooke Country Park 6 months D S 25.00 5.00 30.00					00	0.0-	00.51
Park 6 months D S 25.00 5.00 30.00			υ	N	20.00	0.00	20.00
Park 6 months D S 25.00 5.00 30.00	Huntingdon - Hinchingbrooke Country						
		6 months	D	S	25.00	5.00	30.00
12 montns D S 41.67 8.33 50.00							
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Wr Bot rs price list Bel For Eve Gu ngbrooke Scl Spi a Pits Mo	en room en room th Rooms I boat sessions rest school sessions ening activities ided walk for groups nool visits ecial needs placements oring (Between 8m -20m) nday - Friday	per hour per hour per hour per hour per 1.5hr session per hour per hour (Plus travel expenses) per child per day per meter Combined room (8am-6pm) per day	D D D D D D		28.50 24.00 50.00 40.00 50.00 30.00 30.00 4.50 35.00 10.50	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	50.00 30.00 30.00 4.50 35.00
Bot Bot Bel For Eve Guingbrooke Scl Spin Pits Mo	th Rooms Il boat sessions sest school sessions ening activities ided walk for groups nool visits ecial needs placements oring (Between 8m -20m)	per hour per hour per 1.5hr session per hour per hour (Plus travel expenses) per child per day per meter	D D D D	E	50.00 40.00 50.00 30.00 30.00 4.50 35.00 10.50	0.00 0.00 0.00 0.00 0.00 0.00 0.00	50.00 40.00 50.00 30.00 30.00 4.50 35.00
rs price list Bel For Eve Gu ngbrooke Scl Spi a Pits Mo	I boat sessions eest school sessions ening activities ided walk for groups nool visits ecial needs placements oring (Between 8m -20m)	per hour per 1.5hr session per hour per hour (Plus travel expenses) per child per day per meter	D D D D	N N N N N N S	40.00 50.00 30.00 30.00 4.50 35.00 10.50	0.00 0.00 0.00 0.00 0.00 0.00	40.00 50.00 30.00 30.00 4.50 35.00
For Even Guingbrooke Scl Spru Pits Mo	est school sessions ening activities ided walk for groups nool visits ecial needs placements oring (Between 8m -20m)	per 1.5hr session per hour per hour (Plus travel expenses) per child per day per meter	D D D	N N N N S	50.00 30.00 30.00 4.50 35.00 10.50	0.00 0.00 0.00 0.00 0.00	40.00 50.00 30.00 30.00 4.50 35.00 12.60
Eve Gui ngbrooke Scl Spr I Pits Mo	ening activities ided walk for groups nool visits ecial needs placements oring (Between 8m -20m)	per hour per hour (Plus travel expenses) per child per day per meter	D D D	N N N S	30.00 30.00 4.50 35.00 10.50	0.00 0.00 0.00 0.00	30.00 30.00 4.50 35.00
Gungbrooke Scl Spo Pits Mo	ided walk for groups nool visits ecial needs placements oring (Between 8m -20m)	per hour (Plus travel expenses) per child per day per meter	D D	N N N S	30.00 4.50 35.00 10.50	0.00 0.00 0.00	30.00 4.50 35.00
ngbrooke Scl Spo I Pits Mo	nool visits ecial needs placements oring (Between 8m -20m)	per child per day per meter	D	N N S	4.50 35.00 10.50	0.00	4.50 35.00
Spo Pits Mo	ecial needs placements oring (Between 8m -20m)	per day per meter		N S	35.00 10.50	0.00	35.00
Pits Mo	oring (Between 8m -20m)	per meter	D	S	10.50		
	,					2.10	12.60
Suite hire Mo	nday - Friday	Combined room (8am-6pm) per day					
Suite hire Mo	nday - Friday	Combined room (8am-6pm) per day		_			
				S	250.00	50.00	300.00
		per hour		S	35.00	7.00	42.00
		Half room(8am-6pm) per day		S	140.00	28.00	168.00
		per hour		S	20.00	4.00	24.00
		Combined room after 6pm per hour		S	80.00	16.00	96.00
		Half room after 6pm per hour		S	35.00	7.00	42.00
We	eekends	Combined room (8am-6pm) per day		S	400.00	80.00	480.00
		per hour		S	50.00	10.00	60.00
		Half room (8am - 6pm) per day		S	250.00	50.00	300.00
		per hour		S	30.00	6.00	36.00
		Combined room after 6pm per hour		S	100.00	20.00	120.00
		Half room after 6pm per hour		s	60.00	12.00	72.00
	We	Weekends	Half room after 6pm per hour Combined room (8am-6pm) per day per hour Half room (8am - 6pm) per day per hour Combined room after 6pm per hour	Half room after 6pm per hour Combined room (8am-6pm) per day per hour Half room (8am - 6pm) per day per hour Combined room after 6pm per hour	Half room after 6pm per hour S	Half room after 6pm per hour S 35.00	Half room after 6pm per hour S 35.00 7.00 Weekends Combined room (8am-6pm) per day S 400.00 80.00 per hour S 50.00 10.00 Half room (8am - 6pm) per day S 250.00 50.00 per hour S 30.00 6.00 Combined room after 6pm per hour

mal boarding establishments							
•							
Annual	First application		D	N	233.00	0.00	233
Annual	Renewal of licence		D	N	138.00	0.00	138
	Where an animal boarding establishme conditions of the licence, additional cha	rges may be levied at the time of					
	renewal of the licence at the rate of £97 addition to any third party costs involved		D	N	97.00	0.00	9
avan site licences							
No charge			S	N	0.00	0.00	
Protected Caravan S	te Annual charge		D	N	0.00	0.00	Va
Deposit of site rules	Charge for depositing site rules	Initial and then when amended	D	N	50.00	0.00	5
ling Towers and Evaporative	Registrations	No charge	S	-	0.00	0.00	
	s are issued to certain industrial Environmental Planning (England and						
Wales) Regulations 2							
One-off application fe	e Part A2	Application Additional fee for operating without a	S	N	3,218.00	0.00	3,2
		permit	S	N	1,137.00	0.00	1,13
		Surrender/ partial surrender	S	N	668.00	0.00	66
		Transfer	S	N	225.00	0.00	22
		Substantial variation	S	N	1,309.00	0.00	1,30
	Part B	Application	S	N	1,579.00	0.00	1,57
		Additional fee for operating without a					
		permit	S	N	1,137.00	0.00	1,13
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer	S	N	162.00	0.00	10
		Substantial variation	S	N	1,005.00	0.00	1,00
	refinishers)	Application Additional fee for operating without a	S	N	148.00	0.00	14
		permit	S	N	68.00	0.00	
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer	S	N	0.00	0.00	
		Substantial variation	S	N	98.00	0.00	9
	Vehicle refinishers	Application	S	N	346.00	0.00	34
		Additional fee for operating without a permit	S	N	66.00	0.00	
		Surrender/ partial surrender	S	N	0.00	0.00	,
		Transfer	S	N	0.00	0.00	
		Substantial variation	S	N	98.00	0.00	
	Petrol vapour recovery stages 1&2 combined	Application	S	N	246.00	0.00	2
		Additional fee for operating without a					
		permit	S	N	68.00	0.00	(
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer Substantial variation	S S	N N	0.00 98.00	0.00	
	Mobile crushing and screening plant	Application	S	N	1,579.00	0.00	1,5
	mobile erderling and coreering plant	Additional fee for operating without a					
		permit	S	N	1,137.00	0.00	1,13
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer	S	N	0.00	0.00	
	Mobile crushing and screening plant	Substantial variation	S	N	1,005.00	0.00	1,00
	3rd to 7th applications	Application Additional fee for operating without a	S	N	943.00	0.00	94
		permit	S	N	1,137.00	0.00	1,13
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer	S	N	0.00	0.00	
		Substantial variation	S	N	1,005.00	0.00	1,00
	Mobile crushing and screening plant 8th and subsequent applications	n Application	S	N	477.00	0.00	4
		Additional fee for operating without a					
		permit	S	N	1,137.00	0.00	1,13
		Surrender/ partial surrender	S	N	0.00	0.00	
		Transfer Substantial variation	S S	N N	0.00 1,005.00	0.00	1,00
	Where an application for any of the abo		Ü	14	1,000.00	0.00	1,00
Annual autointones	waste application there is an extra char		S	N	297.00	0.00	29
Annual subsistence fees	Part A2	Low Risk	S	N	1,384.00	0.00	1,38
		Medium Risk	S	N	1,541.00	0.00	1,5
		High Risk	S	N	2,233.00	0.00	2,2
	Part B	Low Risk	S	N	739.00	0.00	7:
		plus	S	N	99.00	0.00	9
		Medium Risk	S	N	1,111.00	0.00	1,1
		plus	S	N	149.00	0.00	14
		High Risk	S	N	1,672.00	0.00	1,6
		plus	S	N	198.00	0.00	1,0
	Reduced fee (except vehicle refinishers)	Low Risk	S	N	76.00	0.00	
		Medium Risk	S	N	151.00	0.00	1:
		High Risk	S	N	227.00	0.00	2
		Low Risk	S	N	218.00	0.00	2
	Vehicle refinishers						
	Vehicle refinishers	Medium Risk	S	N	249.00	0.00	2

		Detrel reserve re 100						
		Petrol vapour recovery stages 1&2 combined	Low Risk	S	N	108.00	0.00	108.00
		Combined		S				
			Medium Risk High Risk	S S	N N	218.00 326.00	0.00	218.00 326.00
			High Risk	5	N	326.00	0.00	326.00
		Mobile crushing and screening plant	Low Risk	S	N	618.00	0.00	618.00
			Medium Risk	S	N	989.00	0.00	989.00
			High Risk	S	N	1,484.00	0.00	1,484.00
		Mobile crushing and screening plant	riigirixiak	3	14	1,404.00	0.00	1,404.00
		3rd to 7th applications	Low Risk	S	N	368.00	0.00	368.00
			Medium Risk	S	N	590.00	0.00	590.00
			High Risk	S	N	884.00	0.00	884.00
		Mobile crushing and screening plant 8th						
		and subsequent applications	Low Risk	S	N	189.00	0.00	189.00
			Medium Risk	S	N	302.00	0.00	302.00
			High Risk	S	N	453.00	0.00	453.00
		Late payment		S	N	50.00	0.00	50.00
	Premises							
Approv	vals es in Multiple	Cost of approval	No charge	S	N	0.00	0.00	0.00
Occup		Initial licence		D	N	350.00	0.00	350.00
Occup	pation	Renewal of licence		D	N	175.00	0.00	175.00
		Revocation of licence		D	N	100.00	0.00	100.00
		Revocation of licence		Ь	IN	100.00	0.00	100.00
		Where a house in multiple occupation fa of the licence, additional charges may b licence at the rate of £95.00 per addition party costs involved (e.g. gas engineer's	e levied at the time of renewal of the al officer/visit in addition to any third		N	95.00	0.00	95.00
Accom	nmodation	party costs involved (e.g. gas engineer c	, 1003)			55.00	0.00	55.00
certific	cate	Issue		D	S	111.67	22.33	134.00
	onmental		Outland to the time to			.=	0.0-	
Inform	ation Enquiry		Contaminated land - site specific	D	N	154.50	0.00	154.50
			Simple request	D	N	44.25	0.00	44.25
	Certificate			D	N	76.00	0.00	76.00
Food e	examination		Small & simple	D	S	48.92	9.78	58.70
cerunc	Jule		Larger & more complex per hour	U	3	40.92	3.10	50.70
			(min £58.70)	D	S	60.08	12.02	72.10
	humian		Level 2	D	_	00.00	0.00	
Food h	hygiene courses		Level 2	D	E	60.00	0.00	60.00
			Level 3	D -	E	299.00	0.00	299.00
			CD	D	S	47.08	9.42	56.50
Scrap	dealers licence		Every 3 years	D	N	415.00	0.00	415.00
		Mobile collector	Every 3 years	D	N	285.00	0.00	285.00
		Collectors licence with existing licence with another LA		D	N	250.00	0.00	250.00
				D				
		Variation of licence (person)			N	105.00	0.00	105.00
Animal Welfare		Variation of licence (site)		D	N	16.00	0.00	16.00
				D -				
Pet sh	nop licence	First application		D -	N	233.00	0.00	233.00
		Renewal of licence		D	N	138.00	0.00	138.00
		Where a pet shop fails to meet the term additional charges may be levied at the rate of £97.00 per additional officer/visit involved (e.g. Veterinary's fees)	time of renewal of the licence at the in addition to any third party costs	D	N	97.00	0.00	97.00
	establishment	The cost of the licence is composed of charge, the cost of the Council's inspec						
licence	Е	Veterinary Surgeon.		D		44.05	0.00	4
		Administration fee		D	N	44.25	0.00	44.25
		Council inspector's time	Fewer than 5 horses	D	N			48.50
			5 to 10 horses			48.50	0.00	
				D	N	60.50	0.00	60.50
			11 to 20 horses	D	N N	60.50 73.00	0.00	60.50 73.00
			11 to 20 horses 21 to 40 horses	D D	N	60.50 73.00 85.00	0.00 0.00 0.00	60.50 73.00 85.00
				D	N N	60.50 73.00	0.00	60.50 73.00
		The cost of the Veterinary Surgeon will has been carried out and the applicant v before the licence can be issued.	21 to 40 horses 40 to 50 horses not be known until after the inspection	D D	N N N	60.50 73.00 85.00	0.00 0.00 0.00	60.50 73.00 85.00
		has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the al officer/visit in addition to any third	D D D	N N N N	60.50 73.00 85.00 97.00	0.00 0.00 0.00 0.00	60.50 73.00 85.00 97.00
D	radin	has been carried out and the applicant v before the licence can be issued. Where a riding establishment fails to me licence, additional charges may be levie	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the al officer/visit in addition to any third	D D D	N N N	60.50 73.00 85.00	0.00 0.00 0.00	60.50 73.00 85.00
	reeding	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the al officer/visit in addition to any third es)	D D D	N N N N	60.50 73.00 85.00 97.00	0.00 0.00 0.00 0.00	60.50 73.00 85.00 97.00
(Statut	tory)	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the al officer/visit in addition to any third	D D D D	N N N N	60.50 73.00 85.00 97.00 97.00	0.00 0.00 0.00 0.00	60.50 73.00 85.00 97.00 97.00
(Statut Stray o	tory) dogs	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time	D D D D D D	N N N N	97.00 44.25+ 35.00	0.00 0.00 0.00 0.00	97.00 44.25+ 35.00
(Statut Stray o Stray o Zoo lic	dogs dogs eences/	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the dat the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection	D D D D	N N N N	60.50 73.00 85.00 97.00 97.00	0.00 0.00 0.00 0.00	60.50 73.00 85.00 97.00 97.00
(Statut Stray o Stray o Zoo lic Dange	dogs dogs eences/	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be levie licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's features of the licence is composed of charge, the cost of the Council's inspec Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence is composed of charge, the cost of the Council's inspec Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence is composed of charge, the cost of the Council's inspective the cost of the Council's inspective the cost of the Council's inspective the cost of the Council's inspection that the cost of the Council such that the cost of	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection	D D D D D D	N N N N	97.00 44.25+ 35.00	0.00 0.00 0.00 0.00	97.00 44.25+ 35.00
(Statut Stray of Stray of Zoo lic Dange	dogs dogs eences/	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be levie licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's features of the licence is composed of charge, the cost of the Council's inspec Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence is composed of charge, the cost of the Council's inspec Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence is composed of charge, the cost of the Council's inspective the cost of the Council's inspective the cost of the Council's inspective the cost of the Council's inspection that the cost of the Council such that the cost of	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest	D D D D D D	N N N N N	97.00 44.25+ 35.00 10.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	60.50 73.00 85.00 97.00 97.00 44.25+ 35.00 10.00
(Statut Stray of Stray of Zoo lic Dange	dogs dogs eences/ erous wild animal	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the licence is composed of charge, the cost of the Council's inspect Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence can be issued.	21 to 40 horses 40 to 50 horses not be known until after the inspection vill be required to meet these costs eet the terms and conditions of the dat the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection vill be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the	D D D D D D	N N N N N N N N N N N N N N N N N N N	97.00 44.25+ 35.00 10.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	60.50 73.00 85.00 97.00 97.00 44.25+ 35.00 10.00
(Statut Stray of Stray of Zoo lic Dange	dogs dogs eences/ erous wild animal	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the licence is composed of charge, the cost of the Council's inspect Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence can be issued.	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit	D D D D D D	N N N N N	97.00 44.25+ 35.00 44.25+ 44.25	0.00 0.00 0.00 0.00 0.00 0.00 0.00	97.00 97.00 44.25+ 36.00 10.00
(Statut Stray of Stray of Zoo lic Dange Pest control Waspa Rats a Lies, a	tory) dogs dogs cences/ erous wild animal as nests and mice ants, booklice,	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the licence is composed of charge, the cost of the Council's inspect Veterinary Surgeon and specialist advisors will not has been carried out and the applicant vibefore the licence can be issued.	21 to 40 horses 40 to 50 horses not be known until after the inspection vill be required to meet these costs eet the terms and conditions of the dat the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection vill be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the	D D D D D D	N N N N N N N N N N N N N N N N N N N	97.00 44.25+ 35.00 10.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	60.50 73.00 85.00 97.00 97.00 44.25+ 35.00 10.00
(Statut Stray of Stray of Zoo lic Dange Pest control Wasps Rats a Lies, a carpet	tory) dogs dogs cences/ erous wild animal is nests	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the Council's inspective from the cost of the Council's inspection from the cost of the Council's in	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit First call and maximum of two re-	D D D D D D	N N N N N N N N S S	97.00 44.25+ 35.00 10.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	97.00 44.25+ 35.00 10.00
(Statut Stray of Stray of Zoo lic Dange Pest control Wasp: Rats a Lies, a carpet larder	dogs dogs cences/ erous wild animal as nests and mice ants, booklice, t beetles, fleas,	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the Council's inspective from the cost of the Council's inspection from the cost of the Council's in	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit First call and maximum of two re-	D D D D D D	N N N N N N N N S S	97.00 44.25+ 35.00 10.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	97.00 44.25+ 35.00 10.00
(Statut Stray of Stray of Zoo lic Dange Pest control Wasp: Rats a Lies, a carpet	dogs dogs dogs ences/ erous wild animal s nests and mice ants, booklice, t beetles, fleas, beetles and	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the Council's inspective formation of the cost of the Council's inspective formation and specialist advisors will not have been carried out and the applicant vibefore the licence can be issued. Treatment charge	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the dat the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit First call and maximum of two revisits to replenish bait	D D D D D D		97.00 97.00 44.25+ 35.00 10.00 44.25 46.67	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	97.00 97.00 44.25+ 35.00 10.00 44.25 56.00
(Statut Stray of Stray of Zoo lic Dange Pest control Wasp: Rats a Lies, a carpet	dogs dogs dogs ences/ erous wild animal s nests and mice ants, booklice, t beetles, fleas, beetles and	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the Council's inspective formation of the cost of the Council's inspective formation and specialist advisors will not have been carried out and the applicant vibefore the licence can be issued. Treatment charge	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the dat the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit First call and maximum of two revisits to replenish bait First visit Second visit Call out charge or missed	D D D D D D		97.00 97.00 44.25+ 35.00 10.00 44.25 46.67 10.58 46.67 46.67 23.33	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	97.00 97.00 44.25+ 35.00 10.00 44.25 56.00 28.00
(Statut Stray of Stray of Zoo lic Dange Pest control Wasp: Rats a Lies, a carpet larder	dogs dogs dogs ences/ erous wild animal s nests and mice ants, booklice, t beetles, fleas, beetles and	has been carried out and the applicant vibefore the licence can be issued. Where a riding establishment fails to milicence, additional charges may be leviel licence at the rate of £97.00 per addition party costs involved (e.g. Veterinary's feather than the cost of the Council's inspective formation of the cost of the Council's inspective formation and specialist advisors will not have been carried out and the applicant vibefore the licence can be issued. Treatment charge	21 to 40 horses 40 to 50 horses not be known until after the inspection will be required to meet these costs eet the terms and conditions of the d at the time of renewal of the all officer/visit in addition to any third es) Vet fee + Officer time + Admin time additional kennelling per night three elements; an administrative tor's time and the cost of the ors. The cost of the Veterinary be known until after the inspection will be required to meet these costs Administration fee to be paid with the application. First nest Subsequent nests treated at the same visit First call and maximum of two re- visits to replenish bait First visit Second visit	D D D D D D	N N N N N N S S S S	97.00 97.00 44.25+ 35.00 10.00 44.25 46.67 46.67	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	97.00 97.00 97.00 44.25+ 35.00 10.00 44.25 56.00 12.70 56.00

	Rat Boxes		Per treatment		S	4.08	0.82	4.90
	Mouse Boxes Difenacoum		Per treatment Per Kilo		S S	0.22 1.73	0.04 0.35	0.26 2.08
	Rat bait per tray		Per treatment		S	0.17	0.03	0.20
	Rat bait per box		Per treatment		S	0.35	0.07	0.41
	Rat bait per pipe		Per treatment		S	0.35	0.07	0.41
	Brodificoum		Per Kilo		S	4.37	0.87	5.24
	Mouse bait per tray		Per treatment		S	0.44	0.09	0.52
	Mouse bait per box		Per treatment		S	0.44	0.09	0.53
	Brodificum wax blocks	s 20gm			S S	0.13	0.03	0.16 49.69
	Hourly rate Invoicing charge				S	41.41 10.42	8.28 2.08	12.50
Street nami					Ü	10.42	2.00	12.00
	Street naming and					=		=====
	numbering	Existing property - name change Name added to a numbered property			N N	50.00 30.00	0.00	50.00 30.00
		New developments - naming and			IN	30.00	0.00	30.00
		numbering scheme	1 plot		N	50.00	0.00	50.00
			2 to 5 plots		N	100.00	0.00	100.00
			6 to 10 plots 11 to 25 plots		N N	150.00 200.00	0.00	150.00 200.00
			26 to 50 plots		N	250.00	0.00	250.00
			51 to 100 plots		N	400.00	0.00	400.00
			101 plus plots		N	500.00	0.00	500.00
			plus per additional property		N	10.00	0.00	10.00
		New developments - amendments to street names and numbering after						
		developer redesign			N	200.00	0.00	200.00
			plus per property		N	10.00	0.00	10.00
		Renaming of existing streets			N	250.00	0.00	250.00
			plus per affected property		N	10.00	0.00	10.00
Licensing		Supplying of extra addressing plans			N	30.00	0.00	30.00
	Gambling Act 2005							
	licences	Gambling Act Club Machine Permit		S	N	200.00	0.00	200.00
	Gambling Act 2005 licences	Gambling Act Gaming Matching two or less		S	N	50.00	0.00	50.00
	Gambling Act 2005							
	licences Gambling Act 2005	Gambling Act Gaming Machine Permit Gambling Act Adult Gaming Centre -		S	N	200.00	0.00	200.00
	licences	new		S	N	2,000.00	0.00	2,000.00
	Gambling Act 2005	Gambling Act Adult Gaming Centre -		S	N	1,000.00	0.00	1,000.00
	licences Gambling Act 2005	renewal		3	IN	1,000.00	0.00	1,000.00
	licences	Gambling Act unlicensed FEC		S	N	300.00	0.00	300.00
	Gambling Act 2005 licences	Gambling Act Other Gambling Premises- new		S	N	3,000.00	0.00	3,000.00
	Gambling Act 2005	Gambling Act Other Gambling						
	licences Gambling Act 2005	Premises- renewal		S	N	600.00	0.00	600.00
	licences	Lotteries(Small society)- new		S	N	40.00	0.00	40.00
	Gambling Act 2005	Letteries (Small society) renewal		S	N	20.00	0.00	20.00
	licences Licensing Act 2003	Lotteries(Small society)-renewal Club Premises - Change of relevant		5	IN	20.00	0.00	20.00
	licences	registered address of club		S	N	10.50	0.00	10.50
	Licensing Act 2003	Club Premises - Notification of change						
	licences	of name or alteration of club rules		S	N	10.50	0.00	10.50
	Licensing Act 2003 licences	Club Premises - Theft, loss etc. of club certificate		S	N	10.50	0.00	10.50
	Licensing Act 2003	General - Application for a provisional		3	14	10.50	0.00	10.50
	licences	statement where premises being built		S	N	315.00	0.00	315.00
	Licensing Act 2003 licences	General - Duty to notify change of name or address		S	N	10.50	0.00	10.50
	Licensing Act 2003	General - Interim authority notice						
	licences Licensing Act 2003	following death etc. of licence holder		S	N	23.00	0.00	23.00
	licences	General - Minor Variation		S	N	89.00	0.00	89.00
	Licensing Act 2003 licences	General - Notification of change of name or address		S	N	10.50	0.00	10.50
	Licensing Act 2003	General - Removal of DPS Community						
	licences	Premises		S	N	23.00	0.00	23.00
	Licensing Act 2003 licences	General - Right of freeholder etc. to be notified of licensing matters		S	N	21.00	0.00	21.00
	Miscellaneous	One of Electrolysis, Ear Piercing,						
	Licences	Acupuncture or Tattooing Two or more of Electrolysis, Ear		S	N	119.00	0.00	119.00
	Miscellaneous	Piercing, Acupuncture or Tattooing on a	a					
	Licences Licensing Act 2003	single premises		S	N	155.00	0.00	155.00
	licensing Act 2003	Personal Licences - Initial Application		S	N	37.00	0.00	37.00
	Licensing Act 2003			C		0.00	0.00	
	licences Licensing Act 2003	Personal Licences - Renewal		S	N	0.00	0.00	0.00
	licences	Personal Licences - Theft, Loss etc.		S	N	10.50	0.00	10.50
	Licensing Act 2003 licences	Premises Licence - Application for Transfer		S	N	23.00	0.00	23.00
	-			- -				
	Licensing Act 2003	Premises Licence - Application to vary licence to specify individual as						
	licences	designated premises supervisor (DPS)		S	N	23.00	0.00	23.00
	Licensing Act 2003	Premises Licence - Loss of Premises		S	N	10.50	0.00	10.50
	licences Licensing Act 2003	Summary			IN	10.50	0.00	10.50
	licences	Premises Licence - Theft, loss etc.		S	N	10.50	0.00	10.50
	Licensing Act 2003 licences	Temporary Event Notices - Application		S	N	21.00	0.00	21.00
	Licensing Act 2003	Temporary Event Notices - Theft, loss						
	licences Sex Establishment	etc.		S	N	10.50	0.00	10.50
	licences	Sex Establishment (initial issue)		S	N	2,824.00	0.00	2,824.00
	Sex Establishment	Say Fetablishment (resound)		c c	NI.	2 824 00	0.00	2 824 00
	licences	Sex Establishment (renewal)		S	N	2,824.00	0.00	2,824.00

Taxi & Private Hire Licences	DBS		N	44.00	0.00	44.00
Taxi & Private Hire						
Licences Taxi & Private Hire	Digital Advertising	D	N	10.00	0.00	10.00
Licences	Private Hire Operator -New /Renewal	D	N	118.00	0.00	118.00
Taxi & Private Hire Licences	Hackney Carriage - Initial test for Wheelchair Accessibility	D	N	278.00	0.00	278.00
Taxi & Private Hire Licences	Hackney Carriage - Renewal for Wheelchair Accessibility	D	N	263.00	0.00	263.00
Taxi & Private Hire	Hackney Carriage & Private Hire	D	IN	203.00	0.00	203.00
Licences Taxi & Private Hire	Vehicle - Driver Renewal Hackney Carriage & Private Hire	D	N	46.00	0.00	46.00
Licences	Vehicle - New Driver	D	N	81.00	0.00	81.00
Taxi & Private Hire	Hackney Carriage & Private Hire Vehicle - replacement Drivers					
Licences	badge/Licence	D	N	7.00	0.00	7.00
Taxi & Private Hire Licences	Hackney Carriage New/Renewal Vehicle	D	N	263.00	0.00	263.00
Taxi & Private Hire						
Licences Taxi & Private Hire	Private Hire - New/Renewal Vehicle	D	N	246.00	0.00	246.00
Licences	Meter Test	D	N	15.00	0.00	15.00
Taxi & Private Hire Licences	Re-test (includes £6 admin fee)	D	N	45.50	0.00	45.50
Taxi & Private Hire						
Licences Taxi & Private Hire	Replacement Plate	D	N	15.00	0.00	15.00
Licences	Miscellaneous admin fee	D	N	7.00	0.00	7.00
Licensing Act 2003	Additional fee for large venues and events (10,000 - 14,999 attendance at					
licences	any one time)- new	S	N	2,000.00	0.00	2,000.00
Licensing Act 2003	Additional fee for large venues and events (15,000 - 19,999 attendance at					
licences	any one time)-new	S	N	4,000.00	0.00	4,000.00
Licensing Act 2003	Additional fee for large venues and events (20,000 - 29,999 attendance at					
licences	any one time)- new	S	N	8,000.00	0.00	8,000.00
Licensing Act 2003	Additional fee for large venues and events (30,000 - 39,999 attendance at					
licences	any one time) - new Additional fee for large venues and	S	N	16,000.00	0.00	16,000.00
Licensing Act 2003	events (40,000 - 49,999 attendance at					
licences	any one time) - new Additional fee for large venues and	S	N	24,000.00	0.00	24,000.00
Licensing Act 2003	events (5,000 - 9,999 attendance at any					
licences	one time) - new Additional fee for large venues and	S	N	1,000.00	0.00	1,000.00
Licensing Act 2003	events (50,000 - 59,999 attendance at					
licences	any one time)- new Additional fee for large venues and	S	N	32,000.00	0.00	32,000.00
Licensing Act 2003	events (60,000 - 69,999 attendance at	_				
licences	any one time) - new Additional fee for large venues and	S	N	40,000.00	0.00	40,000.00
Licensing Act 2003	events (70,000 - 79,999 attendance at					
licences	any one time) - new Additional fee for large venues and	S	N	48,000.00	0.00	48,000.00
Licensing Act 2003	events (80,000 - 89,999 attendance at	s		E0 000 00	0.00	50,000,00
licences	any one time) - new Additional fee for large venues and	5	N	56,000.00	0.00	56,000.00
Licensing Act 2003 licences	events (90,000 and over attendance at any one time) - new	s	N	64,000.00	0.00	64,000.00
licerices	Additional fee for large venues and	3	IN.	04,000.00	0.00	04,000.00
Licensing Act 2003 licences	events (5,000-9,999 attendance at any one time) - renewal	S	N	500.00	0.00	500.00
	Additional fee for large venues and	Ç	• • •	000.00	0.00	000.00
Licensing Act 2003 licences	events (10,000 - 14,999 attendance at any one time)- renewal	S	N	1,000.00	0.00	1,000.00
	Additional fee for large venues and					,
Licensing Act 2003 licences	events (15,000 - 19,999 attendance at any one time)-renewal	S	N	2,000.00	0.00	2,000.00
	Additional fee for large venues and					
Licensing Act 2003 licences	events (20,000 - 29,999 attendance at any one time)- renewal	S	N	4,000.00	0.00	4,000.00
Linguising Ast 2000	Additional fee for large venues and					
Licensing Act 2003 licences	events (30,000 - 39,999 attendance at any one time) - renewal	S	N	8,000.00	0.00	8,000.00
Licensing Act 2003	Additional fee for large venues and events (40,000 - 49,999 attendance at					
licences	any one time) - renewal	S	N	12,000.00	0.00	12,000.00
Licensing Act 2003	Additional fee for large venues and events (50,000 - 59,999 attendance at					
licences	any one time)- renewal	s	N	16,000.00	0.00	16,000.00
Licensing Act 2003	Additional fee for large venues and events (60,000 - 69,999 attendance at					
licences	any one time) - renewal	s	N	20,000.00	0.00	20,000.00
Licensing Act 2003	Additional fee for large venues and events (70,000 - 79,999 attendance at					
licences	any one time) - renewal	s	N	24,000.00	0.00	24,000.00
Licensing Act 2003	Additional fee for large venues and events (80,000 - 89,999 attendance at					
licences	any one time) - renewal	S	N	28,000.00	0.00	28,000.00
Licensing Act 2003	Additional fee for large venues and events (90,000 and over attendance at					
licences	any one time) - renewal	S	N	32,000.00	0.00	32,000.00
Licensing Act 2003 licences	Premise - A (£0 - £4300) (initial issue)	S	N	100.00	0.00	100.00
Licensing Act 2003						
licences Licensing Act 2003	Premise - A (£0 - £4300) (renewal) Premise - B (£4301 - £33,000) (initial	S	N	70.00	0.00	70.00
licences	issue)	S	N	190.00	0.00	190.00
Licensing Act 2003 licences	Premise - B (£4301 - £33,000) (renewal)	S	N	180.00	0.00	180.00
Licensing Act 2003 licences	Premise - C (£33,001 - £87,000) (initial issue)	S	N	315.00	0.00	315.00
Licensing Act 2003	Premise - C (£33,001 - £87,000)					
licences Licensing Act 2003	(renewal) Premise - D (£87,000 - £125,000)	S	N	295.00	0.00	295.00
licences	(initial issue)	s	N	450.00	0.00	450.00
Licensing Act 2003	Premise - D (£87,000 - £125,000) (renewal)	S	N	320.00	0.00	320.00
		5 <i>1</i>				

Licensing Ac	Premise - D (£87,000 - £125,000) and t 2003 primary business is Alcohol sales	d					
licences	(initial issue)		S	N	900.00	0.00	900.00
	Premise - D (£87,000 - £125,000) and	d					
Licensing Ac							
licences Licensing Ad	(renewal) t 2003 Premise - E (£125,000 and above)		S	N	640.00	0.00	640.00
licences	(initial issue)		S	N	635.00	0.00	635.00
Licensing Ac							
licences	(renewal)	-4	S	N	350.00	0.00	350.00
Licensing Ac	Premise - E (£125,000 and above) ar t 2003 primary business is Alcohol sales	10					
licences	(initial issue)		S	N	1,905.00	0.00	1,905.00
	Premise - E (£125,000 and above) ar	nd					
Licensing Ac licences	t 2003 primary business is Alcohol sales (renewal)		S	N	1,905.00	0.00	1,905.00
Street Tradir			D	N N	58.00	0.00	1,903.00 58.00
Street Tradir	•		D	N	215.00	0.00	215.00
Street Tradir	· ·		D	N	1,179.00	0.00	1,179.00
Street Tradir	•		D	N	1,927.00	0.00	1,927.00
Street Tradir			D	N	598.00	0.00	598.00
Street Tradir	•		D	N	1,725.00	0.00	1,725.00
Street Hauii	ig Street Hading Licences		Ь	IN	1,723.00	0.00	1,723.00
Corporate							
Land Charges							
Land Charge	es Basic search fee		S	N	76.00	0.00	76.00
1	Basic commercial search fee		S	N	110.50	0.00	110.50
i I	LLC1	Several parcels of land	D	N	15.00	0.00	15.00
		plus each additional parcel of land	D	N	3.30	0.00	3.30
	Residential CON 29R	One parcel of land	D	N	95.50	0.00	95.50
		Several parcels of land - each					
		additional parcel	D	N	21.60	0.00	21.60
	Commercial CON 29R	One parcel of land	D	N	61.00	0.00	61.00
		Several parcels of land - each additional parcel	D	N	32.30	0.00	32.30
	CON 29O			N	6.00	0.00	6.00
		Question 5	D	N	19.00	0.00	19.00
		Question 9	D	N	8.00	0.00	8.00
		Question 17	D	N	14.00	0.00	14.00
		Question 22	D	N	14.00	0.00	14.00
	Solicitors own enquiry	Each	D	N	11.00	0.00	11.00
	Copies of Section 106 Town & Count	ry					
	Planning Act 1990 documents or	Dan da aumanat			40.00	0.00	40.00
Electoral Registration	similar	Per document	D	N	10.00	0.00	10.00
Statutory fee	s Open register - data	Admin	S	N	20.00	0.00	20.00
Statutory ree	S Open register - data	Admin	3	IN	20.00	0.00	20.00
i I		plus per thousand entries(or part)	S	N	1.50	0.00	1.50
i I	Open register - paper	Admin	S	N	10.00	0.00	10.00
i İ	Open register - paper	Admin	3	IN	10.00	0.00	10.00
		plus per thousand entries(or part)	S	N	5.00	0.00	5.00
	These rates of charge equally apply to	0					
	the sale of monthly alterations to the electoral register.						
	Overseas electors - data	Admin	S	N	20.00	0.00	20.00
	Overseas electors - data	Admin	3	IN	20.00	0.00	20.00
		plus per thousand entries(or part)	S	N	1.50	0.00	1.50
	Overseas electors - paper	Admin	S	N	10.00	0.00	10.00
			-				
l		plus per thousand entries(or part)	S	N	5.00	0.00	5.00

Leisure

Swimming

PAY AS YOU GO	ONE CARD	FULL PRICE
Swim Session (under 3's)	£1.30	£2.30
Swim Session (3 to 15 years)	£2.80	£3.80
Swim Session (16+ years)	£3.80	£5.00
Family Swim Pass (2 adults and 2 children)	£12.00	£15.00
Aquafit and Aquanatal Classes	£5.00	£6.00

SWIM MEMBERSHIPS	ONE CARD	FULL PRICE
Monthly Swim Pass (all ages)	£23.50 per month	n/a
Annual Swim Pass (all ages)	£249.00 per year	n/a

Swimming Lessons

BABY/JUNIOR LESSONS	DIRECT DEBIT	CASH BLOCK
30 minute lessons	£21.40 per month	£80.25 per 15 weeks
45 minute lessons	£32.10 per month	£120.40 per 15 weeks
60 minute lessons	£42.80 per month	£160.50 per 15 weeks

Fitness Classes

	ONE CARD	FULL PRICE
Fitness Class Pass (10 fitness classes)	£44.00	n/a
All Fitness Classes (except below)	£5.00	£6.00
30 Minute Fitness Classes	£3.20	£4.20
Right Start Classes	£3.50	n/a

Memberships

ADVANTAGE MEMBERSHIP	Monthly	Annual
Single membership	£39.00 per month	£390.00 per year
Single membership (with use of Heat Experience Suites)	£46.50 per month	£480.00 per year
Joint membership	£61.00 per month	£610.00 per year
Joint membership (with use of Heat Experience Suites)	£76.00 per month	£790.00 per year

SILVER MEMBERSHIP	Monthly	Annual
Single membership	£30.00 per month	£300.00 per year
Single membership (with use of Heat Experience Suites)	£37.50 per month	£390.00 per year
Joint membership	£47.00 per month	£470.00 per year
Joint membership (with use of Heat Experience Suites)	£62.00 per month	£650.00 per year

GYM ONLY MEMBERSHIP	Monthly	Annual
Single membership	£35.00 per month	£350.00 per year
Single membership (with use of Heat Experience Suites)	£42.50 per month	£440.00 per year
Joint membership	£55.00 per month	£550.00 per year
Joint membership (with use of Heat Experience Suites)	£70.00 per month	£730.00 per year

STUDENT MEMBERSHI P	Monthly	Annual
Student	£20.00 per month	n/a
membership		

Impressions Casual Use

CASUAL USE	Monday to Friday (last entry 4.30pm)	Saturday & Sunday	Monday to Friday (after 4.30pm)
Adult (16+ years)	£5.00	£5.00	£7.00
Student (16+ years)	£3.00	£3.00	£7.00
Student (11 to 15 years)	£3.00	£3.00	n/a

Heat Experience Suites

PURE DAY SPA APPOINTMENTS		
Treatments with a (H) symbol (it is recommended you only use the heat experience suites before your appointment)	FREE	

CASUAL USE	
Casual Use	£7.50 per visit

HEAT EXPERIENCE PASSES		
Monthly Pass (with monthly prepaid membership)	£7.50 per month (direct debit)	
Annual Pass (with annual prepaid membership)	£90.00 per year	
Monthly Pass	£12.50 per month (direct debit)	
Annual Pass	£120.00 per year	

Sports Halls

HUNTINGDON	ONE CARD	FULL PRICE
Whole Sports Hall (3 courts)	£38.00	£42.00

RAMSEY	ONE CARD	FULL PRICE
Whole Sports Hall (3 courts)	£38.00	£42.00
Cricket Nets	POA	POA

SAWTRY	ONE CARD	FULL PRICE
Whole Sports Hall (3 courts)	£38.00	£42.00
Cricket Nets	POA	POA

ST IVES INDOOR	ONE CARD	FULL PRICE
Whole Sports Hall	£55.00	£59.00
(6 courts)	233.00	253.00
Half Sports Hall (3 courts)	£38.00	£42.00
Cricket Nets	POA	POA

ST NEOTS	ONE CARD	FULL PRICE
Whole Sports Hall	£50.00	£54.00
(5 courts)		

Racquet Sports

BADMINTON	ONE CARD	FULL PRICE
Badminton Court (anytime)	£8.50	£9.50
Badminton Court (school holidays offer)	£3.00	n/a
Badminton Pass (block of five badminton courts)	£42.50	n/a

SQUASH / RACKETBALL	ONE CARD	FULL PRICE
Squash Court (anytime)	£6.20	£8.70
Squash Court (school holidays offer)	£3.00	n/a
Squash Pass (block of five squash courts)	£31.00	n/a

TABLE TENNIS	ONE CARD	FULL PRICE
Table Tennis (anytime)	£8.50	£9.50
Table Tennis (school holiday offer)	£3.00	n/a

TENNIS	ONE CARD	FULL PRICE
Tennis Court (anytime)	£6.00	£8.10
Tennis Court (school holidays offer)	£3.00	n/a

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Basement Lanes (Tenpin Bowling)

	ONE CARD	FULL PRICE
One game of bowling	£4.50	n/a
Two games of bowling	£7.50	n/a
Three games of	£10.00	n/a

	ONE CARD	FULL PRICE
One game of bowling for 4 people of any age	£12.00 per game	n/a

Leo's Funzone (Play & Party Centres)

HUNTINGDON	ONE CARD	FULL PRICE
Under 1's	FREE	£2.00
Monday to Friday (term time only)	£2.50	£3.50
Weekends and School Holidays	£4.20	£5.20

ST NEOTS	ONE CARD	FULL PRICE
Under 1's	FREE	£2.00
Monday to Friday (term time only)	£2.50	£3.50
Weekends and School Holidays	£3.80	£4.80

Roller Skating

	ONE CARD	FULL PRICE
Roller Skating	£4.00	£5.00

Outdoor Synthetic Pitches

HUNTINGDON	ONE CARD	FULL PRICE
3G 5-a-side Pitch (anytime)	£25.00	£30.00
3G 5-a-side Pitch (school holidays	£5.00	n/a

RAMSEY	ONE CARD	FULL PRICE
Small Astro Pitch (anytime)	£30.00	£34.50
Small Astro Pitch (school holidays offer)	£5.00	n/a

SAWTRY	ONE CARD	FULL PRICE
Small Astro Pitch (anytime)	£42.00	£48.00
Small Astro Pitch (school holidays offer)	£5.00	n/a

ST IVES INDOOR	ONE CARD	FULL PRICE
3G Full Pitch (anytime)	£84.00	n/a
3G Third Pitch (anytime)	£30.00	n/a
Large Astro Pitch (anytime)	£55.00	£64.00
Half Large Astro Pitch (anytime)	£42.00	£48.00
Half Large Astro Pitch (school holidays offer)	£5.00	n/a

ST NEOTS	ONE CARD	FULL PRICE
Large Astro Pitch (anytime)	£55.00	£64.00
Third Large Astro Pitch (anytime)	£25.00	£30.00
Small Astro Pitch (anytime)	£30.00	£34.50
Small Astro Pitch (school holidays offer)	£5.00	n/a

Grass Pitches

	ONE CARD	FULL PRICE
Football Pitch - Mini Soccer	£25.00	n/a
Football Pitch - Colts	£33.00	n/a
Football Pitch - Seniors	£49.00	n/a
Rounders	£25.00	n/a
Kwik Cricket	£20.00	n/a

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Netball Courts

HUNTINGDON	ONE CARD	FULL PRICE
Netball Court	£17.00	£22.00

ST IVES OUTDOOR	ONE CARD	FULL PRICE
Netball Court	£23.00	£28.00

ST NEOTS	ONE CARD	FULL PRICE
Netball Court	£23.00	£28.00